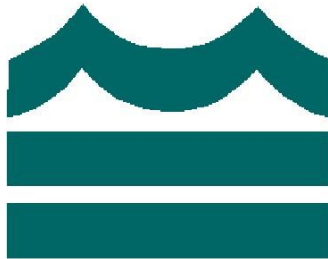


# **Delaware River Port Authority**

## **2022 Capital Program**



**January 1, 2022**

**DELAWARE RIVER PORT AUTHORITY**  
**2022 Capital Budget**  
**As of 1/1/2022**  
**Estimated Project Cost (\$000's)**

	<b>2022</b>	<b>Total Cost to Complete (*)</b>
Benjamin Franklin Bridge	\$55,116	\$159,241
Walt Whitman Bridge	\$8,294	\$47,344
Commodore Barry Bridge	\$21,852	\$121,852
Betsy Ross Bridge	\$828	\$7,028
Multi-Bridges or All Facilities	\$5,525	\$29,025
Facility Security	\$1,645	\$3,770
DRPA Other	\$1,681	\$3,881
PATCO	\$32,108	\$146,007
Technology	\$10,825	\$11,450
All Schedules (A, B, D, T, V)	\$5,289	\$5,289
<b>Total Capital Program</b>	<b>\$143,163</b>	<b>\$534,887</b>

\* Net of Federal/State Funding

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>Total</b>
			<i><b>Benjamin Franklin Bridge</b></i>		
	BFB.01910	BFB.31910	Suspension Spans Rehabilitation	\$51,657	\$141,657
	BFB.02104		Bridge Deck Rehabilitation - 2021	\$3,100	\$3,100
	BFB.01703		Toll Booth HVAC Replacements	\$2,279	\$2,879
	BFB.02006		Suspended Span Roadway Lighting Conduit & Wire Replacement	\$489	\$489
	BFB.02103		BFB Safety Improvements	\$435	\$933
	BFB.02102		BFB Eastbound Operational Improvements	\$433	\$1,880
	BFB.02007		Fender & Pier Rehabilitation	\$313	\$10,313
	BFB.01903		Camden Fourth Street Vehicular Underpass	\$278	\$3,803
			<b>BFB Projects: Subtotal</b>	\$58,984	\$165,054
			<b>Less: Federal Share</b>	\$3,868	\$5,813
			<b>DRPA Share of Costs</b>	<b>\$55,116</b>	<b>\$159,241</b>
			<i><b>Walt Whitman Bridge</b></i>		
	WWB.01707		Cable Investigation & Dehumidification	\$5,097	\$35,097
	WWB.01503		Corridor Rehabilitation at I76 - PA Approach	\$1,500	\$1,500
	WWB.01804		PA Substructure Preservation	\$763	\$4,963
	WWB.01807		NJ Corridor Rehabilitation Phase 1	\$394	\$2,594
	SCA.02024		WWB LED Bridge Lighting Upgrade	\$333	\$333
	WWB.01905		Finger Joint Rehabilitation	\$157	\$2,657
	WWB.02004		PA Substations Rehabilitation	\$50	\$2,000
			<b>WWB Projects: Subtotal</b>	\$8,294	\$49,144
			<b>Less: Federal Share</b>		\$1,800
			<b>DRPA Share of Costs</b>	<b>\$8,294</b>	<b>\$47,344</b>
			<i><b>Commodore Barry Bridge</b></i>		
	CBB.01302		Structural Rehabilitation - Phase 2	\$10,085	\$10,085
	CBB.01203		Deleading and Repainting	\$8,057	\$103,057
	CBB.01602		Bridge Deck Rehabilitation	\$1,982	\$5,982
New Item 2022	CBB.02201		Fiber Optic Cable	\$791	\$791
	CBB.02101		Roadway Light Poles	\$516	\$1,516
	SCA.02014		CBB LED Roadway Lighting	\$421	\$421
			<b>CBB Projects: Subtotal</b>	\$21,852	\$121,852
			<b>Less: Federal Share</b>		\$0
			<b>DRPA Share of Costs</b>	<b>\$21,852</b>	<b>\$121,852</b>
			<i><b>Betsy Ross Bridge</b></i>		
	BRB.02001		Richmond St Overpass Bearing Replacements	\$477	\$477
	BRB.01501		PennDOT & I-95 Interchange Improvements	\$359	\$659
	BRB.02101		Approaches & Thru Truss Light Poles	\$242	\$242
New Item 2022	BRB.02201		BRB Finger Joints Rehabilitation	\$50	\$6,250
			<b>BRB Projects: Subtotal</b>	\$1,128	\$7,628
			<b>Less: Federal Share</b>	\$300	\$600
			<b>DRPA Share of Costs</b>	<b>\$828</b>	<b>\$7,028</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>Total</b>
			<i>Multi - or All Bridges</i>		
New Item 2022	MTB.02205		Tri-M Upgrade	\$2,024	\$2,024
	MTB.02201		General Construction Services	\$1,000	\$5,000
	MTB.01804		Toll Technology Design - Phase 1	\$1,000	\$16,500
	MTB.02202		Rehabilitation Work Due to Biennial/In-House Inspections - Yearly	\$500	\$2,500
	MTB.01805		Space Utilization Reconfiguration & Implementation	\$300	\$300
	MTB.02203		General Engineering Consulting Services (GEC)	\$250	\$1,250
	MTB.02204		Program Management for Capital Projects (PMA)	\$250	\$1,250
	MTB.01801	MTB.31801	Renewable Energy Integration	\$131	\$131
New Item 2022	MTB.02206		NJ Attenuator Replacements	\$70	\$2,170
			<b>Multi - or All Bridges Projects: Subtotal</b>	<b>\$5,525</b>	<b>\$31,125</b>
			<b>Less: Federal Share</b>		<b>\$2,100</b>
			<b>DRPA Share of Costs</b>	<b>\$5,525</b>	<b>\$29,025</b>
			<i>Facility Security</i>		
	MTB.01802		Electronic Surveillance & Integration	\$1,020	\$1,520
New Item 2022	MTB.02207		Enhanced Facility Security Measures	\$500	\$2,000
	WWB.02102		WWB Electronic Security System & Infrastructure Protection	\$500	\$1,000
			<b>Facility Security Projects: Subtotal</b>	<b>\$2,020</b>	<b>\$4,520</b>
			<b>Less: Federal Share</b>	<b>\$375</b>	<b>\$750</b>
			<b>DRPA Share of Costs</b>	<b>\$1,645</b>	<b>\$3,770</b>
			<i>DRPA Other</i>		
	OTR.02002		OPC Elevator Rehabilitation	\$1,300	\$1,300
	OTR.02007		Public Safety Training Facility	\$250	\$750
	OTR.01905		OPC Building Renovations	\$131	\$1,831
			<b>DRPA Other: Subtotal</b>	<b>\$1,681</b>	<b>\$3,881</b>
			<b>Less: Federal Share</b>		<b>\$0</b>
			<b>DRPA Share of Costs</b>	<b>\$1,681</b>	<b>\$3,881</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>Total</b>
			<i><b>PATCO - DRPA Funded</b></i>		
	PTD.02205	PTD.32205	Traction Motor Rebuilds - Yearly	\$3,500	\$17,500
	PTD.01504	PTD.31504	PATCO Way Interlocking Rehabilitation	\$2,941	\$2,941
	PTD.02011	PTD.32011	Rail Grinding & Profiling	\$2,112	\$2,112
	PTD.02207	PTD.32207	Rebuild Transit Car Trucks - Yearly	\$1,500	\$7,500
	PTD.02014	PTD.32014	Wheel Truing Machine	\$1,500	\$1,500
New Item 2022	PTD.02201	PTD.32201	Lindenwold Yard Lift Station	\$1,324	\$1,324
	PTD.21713	PTD.31713	Radio System Upgrades	\$1,000	\$1,600
New Item 2022	PTD.02211	PTD.32211	Voltage Regulators	\$900	\$900
New Item 2022	PTD.02202	PTD.32202	Lindenwold Mini Sub Back-Up Generator	\$819	\$1,594
	PTD.01907	PTD.31907	Center Tower Pump Room Rehabilitation	\$676	\$1,476
	PTD.01722	PTD.31722	Transmission Line Trimming	\$626	\$1,226
	PTD.01709	PTD.31709	Replace Transformers at Electrical Substations - Phase 3	\$594	\$6,594
	PTD.02018	PTD.32018	PATCO Broadway Station Holding Cell	\$554	\$554
	PTD.21701	PTD.31701	PATCO Roof Replacement	\$548	\$8,548
	PTD.02208	PTD.32208	Gearbox Rebuild - Yearly	\$500	\$2,500
	PTD.01804	PTD.31804	Automotive Shop Improvements	\$452	\$452
New Item 2022	PTD.02210	PTD.32210	Lindenwold & Ashland Exterior Comms & Power	\$384	\$384
	PTD.01805	PTD.31805	Salt Shed Rehabilitation	\$370	\$370
	PTD.01719	PTD.31719	Upgrade SCADA Field Equipment	\$350	\$850
	PTD.01801	PTD.31801	Intrusion Detection System for Fence Line - Phase I	\$347	\$947
	SCD.02021	SCD.32021	Elevator Modernizations	\$329	\$329
	PTD.01912	PTD.31912	ROW Drainage System MP 10 to 14	\$289	\$2,789
	PTD.01915	PTD.31915	Front Street Substation Building Rehabilitation	\$283	\$1,033
	PTD.01503	PTD.31503	PATCO Station Enhancements	\$282	\$282
New Item 2022	PTD.02209	PTD.32209	Platform & Station Parking Lots - LED Lighting	\$280	\$280
	PTD.01808	PTD.31808	Fire Alarm Expansion	\$276	\$1,276
	PTD.02013	PTD.32013	Lindenwold Station Roof & HVAC Replacement	\$174	\$174
New Item 2022	PTD.02212	PTD.32212	PATCO City Hall Drainage	\$136	\$536
	PTD.02009	PTD.32009	Station Platform Canopy Steel Deleading & Painting	\$126	\$276
	PTD.01916	PTD.31916	DC Power Upgrades - 5 NJ Substations	\$110	\$10,110
	PTD.01914	PTD.31914	PATCO Lindenwold Yard Remediation	\$92	\$192
	PTD.02012	PTD.32012	UPS & HVAC Additions to PATCO LAN Rooms	\$75	\$475
			<b>PATCO - DRPA Funded: Subtotal</b>	<b>\$23,449</b>	<b>\$78,624</b>
			<b>Less: Federal Share</b>		<b>\$0</b>
			<b>DRPA Share of Costs</b>	<b>\$23,449</b>	<b>\$78,624</b>
			<i><b>PATCO - DRPA/FTA Funded</b></i>		
	PFA.01201	PFA.31201	Install Elevators in Remaining Stations	\$9,154	\$9,154
	PTD.01502	PTD.31502	Re-opening Franklin Square	\$7,109	\$30,509
	PFA.02102	PFA.32102	PATCO Rail Replacement - Ferry to Broadway	\$5,419	\$9,419
New Item 2022	TEP.02102	TEP.32102	AFC Device Refresh	\$2,500	\$17,500
	PFA.01504	PFA.31504	Center Tower/Command & Control Center Relocation	\$2,124	\$15,124
New Item 2022	PFA.02203	PFA.32203	Westmont Platform Headhouses	\$1,400	\$2,000
	PFA.01703	PFA.31703	Replace Electrical Cables in Subways	\$1,051	\$10,051
	PTD.11618	PTD.31618	PATCO Interlocking and Track Rehabilitation Phase 2	\$950	\$20,950
	PFA.02201	PFA.32201	Transit Enhancements - 2022	\$453	\$453
	PFA.02106	PFA.32106	Embankment Restoration, Drainage Improvements, & Retaining Walls Rehabilitation	\$391	\$6,391
	PTD.01909	PTD.31909	Viaduct Substructure Preservation (Collingswood & Westmont)	\$363	\$9,063
	PTD.21901	PTD.31901	Woodcrest Station Platform Rehabilitation	\$331	\$17,531
	PTD.21712	PTD.31712	Subway Structure Renovation	\$216	\$11,216
			<b>PATCO - DRPA/FTA Funded: Subtotal</b>	<b>\$31,461</b>	<b>\$159,361</b>
			<b>Less: Federal Share</b>	<b>\$22,802</b>	<b>\$91,978</b>
			<b>DRPA Share of Costs</b>	<b>\$8,659</b>	<b>\$67,383</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>Total</b>
			<i>Technology</i>		
	TEP.01812	TEP.31812	Enterprise Resource Planning System	\$2,491	
New Item 2022	TEP.02204		Upgrade of Data Center Firewalls	\$2,003	\$2,003
	TEP.01907	TEP.31907	Nextfare Cloud Hosting	\$1,740	\$1,740
	TEP.01804		WiFi Project	\$1,564	\$1,564
	TEP.01509	TEP.31509	EMV Conversion/PATCO - Automated Fare Collection System	\$1,134	\$1,134
New Item 2022	TEP.02203		NICE Audio Recording	\$489	\$489
New Item 2022	TEP.02201		E-Z Pass Transponders - Mark IV - 2022 Required Replacements	\$450	\$450
	TEP.01906	TEP.31906	Fare Collection Equipment Upgrades	\$319	\$319
New Item 2022	TEP.02202		Authority-Wide 800MHz Radio Upgrade - Phase 4	\$250	\$750
New Item 2022	TEP.02205		NetApp Storage Upgrades	\$189	\$189
	TEP.01703		SAP Enhancements	\$125	\$250
New Item 2022	TEP.02208		Lane Integrator (TransCore) Upgrade for File Spec 1.6	\$71	\$71
			<b>Technology: Subtotal</b>	\$10,825	\$8,959
			<b>Less: Federal Share</b>		\$0
			<b>DRPA Share of Costs</b>	<b>\$10,825</b>	<b>\$11,450</b>
			Schedule A: DRPA Miscellaneous Projects	\$1,254	\$1,254
			Schedule B: Furniture & Fixtures	\$299	\$299
			Schedule D: PATCO Miscellaneous Projects and Equipment	\$1,059	\$1,059
			Schedule T: Technology Projects and Equipment	\$737	\$737
			Schedule V: Vehicle and Vehicle Related Equipment	\$1,940	\$1,940
			<b>Total DRPA Capital Program</b>	<b>\$143,163</b>	<b>\$534,887</b>

**DELAWARE RIVER PORT AUTHORITY**  
**2022 CAPITAL BUDGET**  
**SCHEDULE A: DRPA MISCELLANEOUS PROJECTS**  
(Rounded to the Nearest Thousandth)

	DRPA WBS	Project Description	2022 Total
		<i>Operations</i>	
		<i>Benjamin Franklin Bridge</i>	
New Item 2022	SCA.02207	BFB Finger Joint & Deck Pin Rehabilitation	\$ 168,000
New Item 2022	SCA.02209	BFB Maintenance Building Restrooms	\$ 143,000
New Item 2022	SCA.02206	BFB PA & NJ Inlet Rehabilitation	\$ 134,000
	SCA.02005	BFB Biennial Handrail Replacements - 2020	\$ 112,000
New Item 2022	SCA.02201	BFB Security Fence Improvements - 2022	\$ 45,000
		<b>Subtotal: Benjamin Franklin Bridge</b>	<b>\$ 602,000</b>
		<i>Operations</i>	
		<i>Walt Whitman Bridge</i>	
	SCA.02118	WWB Attenuators BS Up & BS Up Inspection Area	\$ 91,000
New Item 2022	SCA.02213	WWB Police Charge Room & Transcore Shop A/C Heat Pumps	\$ 38,000
New Item 2022	SCA.02212	WWB UPS Battery Replacement	\$ 16,000
		<b>Subtotal: Walt Whitman Bridge</b>	<b>\$ 145,000</b>
		<i>Operations</i>	
		<i>Commodore Barry Bridge</i>	
New Item 2022	SCA.02216	CBB Pumps	\$ 186,000
	SCA.02114	CBB Toll Lane #1 Barrier Gate	\$ 34,000
New Item 2022	SCA.02215	CBB Toll Supervisor Mini-Split HVAC	\$ 29,000
		<b>Subtotal: Commodore Barry Bridge</b>	<b>\$ 249,000</b>
		<i>Operations</i>	
		<i>Betsy Ross Bridge</i>	
	SCA.02103	BRB Bridge Gantry Lane Indicators	\$ 200,000
New Item 2022	SCA.02219	BRB Hot & Chilled Water Pumps	\$ 58,000
		<b>Subtotal: Betsy Ross Bridge</b>	<b>\$ 258,000</b>
		<b>Grand Total: Schedule A - DRPA Miscellaneous Projects</b>	<b>\$ 1,254,000</b>

**DELAWARE RIVER PORT AUTHORITY**  
**2022 CAPITAL BUDGET**  
**SCHEDULE B: DRPA FURNITURE AND EQUIPMENT**  
**(Rounded to the Nearest Thousandth)**

	<b>DRPA WBS</b>	<b>Furniture/Equipment Description</b>	<b>2022 Total</b>
		<i>Benjamin Franklin Bridge</i>	
		<b>Subtotal: Benjamin Franklin Bridge</b>	<b>\$ -</b>
		<i>Betsy Ross Bridge</i>	
		<b>Subtotal: Betsy Ross Bridge</b>	<b>\$ -</b>
		<i>Commodore Barry Bridge</i>	
		<b>Subtotal: Commodore Barry Bridge</b>	<b>\$ -</b>
		<i>Walt Whitman Bridge</i>	
		<b>Subtotal: Walt Whitman Bridge</b>	<b>\$ -</b>
		<i>Fleet</i>	
	SCB.02101	Platform Lift for Swap Loader	<b>\$112,000</b>
New Item 2022	SCB.02214	EJ Ward Fuel System	<b>\$53,000</b>
New Item 2022	SCB.02207	Plow	<b>\$15,000</b>
New Item 2022	SCB.02208	Plow	<b>\$15,000</b>
New Item 2022	SCB.02211	Hammer Knife Cutting Deck	<b>\$12,000</b>
New Item 2022	SCB.02212	Hammer Knife Cutting Deck	<b>\$12,000</b>
		<b>Subtotal: Fleet</b>	<b>\$ 219,000</b>
		<i>All / Multi- Bridges</i>	
	MTB.17001	Alcotest Alcohol Testing Devices	<b>\$80,000</b>
		<b>Subtotal: All / Multi-Bridges</b>	<b>\$ 80,000</b>
		<b>Grand Total: Schedule B - DRPA Furniture &amp; Equipment</b>	<b>\$ 299,000</b>



**DELAWARE RIVER PORT AUTHORITY  
2022 CAPITAL BUDGET  
SCHEDULE D PROJECTS: PATCO  
(Rounded to the Nearest Thousandth)**

	<b>PATCO WBS</b>	<b>Description</b>	<b>2022 Total</b>
	<i><b>Power &amp; Signals Department</b></i>		
	SCD.31905	HVAC Replacement (Ferry Ave Station)	<b>\$ 150,000</b>
New Item 2022	SCD.32205	Knife Blade Interface Connection Devices	<b>\$ 81,000</b>
	SCD.32022	Track Circuit Modifications	<b>\$ 79,000</b>
	SCD.32018	Manually Operated 4000 Amp Sectionalizing Switches	<b>\$ 47,000</b>
	SCD.32104	3rd Rail Extension Plates	<b>\$ 40,000</b>
	SCD.32105	3rd Rail End Approaches	<b>\$ 30,000</b>
		<b>Power &amp; Signals Department - Subtotal</b>	<b>\$ 427,000</b>
		<b>Less: Federal Share</b>	
		<b>Subtotal: Power &amp; Signals</b>	<b>\$ 427,000</b>
	<i><b>Track &amp; Facilities Department</b></i>		
New Item 2022	SCD.32201	Escalator Steps	<b>\$ 200,000</b>
	SCD.32014	Electronic Flash Welding	<b>\$ 120,000</b>
New Item 2022	SCD.32202	Replace Escalator Step Chain & Gear Boxes - 2022	<b>\$ 100,000</b>
		<b>Track &amp; Facilities Department - Subtotal</b>	<b>\$ 420,000</b>
		<b>Less: Federal Share</b>	
		<b>Subtotal: Track &amp; Facilities</b>	<b>\$ 420,000</b>
	<i><b>Equipment Department</b></i>		
	SCD.31804	Radiant Heat / Walkway Safety Improvement	<b>\$ 180,000</b>
	SCD.31910	Train Wash Equipment Upgrades	<b>\$ 32,000</b>
		<b>Equipment Department - Subtotal</b>	<b>\$ 212,000</b>
		<b>Less: Federal Share</b>	
		<b>Subtotal: Equipment</b>	<b>\$ 212,000</b>
		<b>Grand Total: Schedule D Projects - PATCO</b>	<b>\$ 1,059,000</b>

**DELAWARE RIVER PORT AUTHORITY**  
**2022 CAPITAL BUDGET**  
**SCHEDULE T: TECHNOLOGY PROJECTS AND EQUIPMENT**  
**(Rounded to the Nearest Thousandth)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Project/Item Description</b>	<b>2022 Total</b>
	<i><b>PATCO</b></i>			
	SCT.17008	SCT.37008	Firebug Safety Software	<b>\$ 30,000</b>
			<b>Subtotal: PATCO</b>	<b>\$ 30,000</b>
	<i><b>Information Services</b></i>			
New Item 2022	SCT.02204		Data Center Server Replacement - 2022	<b>\$ 191,000</b>
	SCT.02102		Toll Server Upgrade	<b>\$ 174,000</b>
New Item 2022	SCT.02203		Miscellaneous Hardware & Software - 2022	<b>\$ 163,000</b>
New Item 2022	SCT.02202		Zylem - PATCO Pump Room	<b>\$ 99,000</b>
			<b>Subtotal: Information Services</b>	<b>\$ 627,000</b>
	<i><b>Purchasing</b></i>			
	SCT.17002		Authority-wide Copiers and Printers	<b>\$ 80,000</b>
			<b>Subtotal: Purchasing</b>	<b>\$ 80,000</b>
			<b>Grand Total: Schedule T - Technology Projects &amp; Equipment</b>	<b>\$ 737,000</b>

**DELAWARE RIVER PORT AUTHORITY**  
**2022 CAPITAL BUDGET**  
**SCHEDULE V: DRPA VEHICLES AND RELATED EQUIPMENT**  
(Rounded to the Nearest Thousandth)

	<b>DRPA WBS</b>	<b>Description</b>	<b>2022 Total</b>
		<i>Track-Mounted &amp; Off-Road Cranes (PATCO)</i>	
	SCV.19022	Rail-Mounted Crane	\$ 600,000
		<b>Track-Mounted &amp; Off-Road Cranes: Subtotal</b>	<b>\$ 600,000</b>
		<b>PATCO Vehicles: Subtotal</b>	<b>\$ 600,000</b>
		<i>F250, F350 &amp; F550 Pick-up Trucks (DRPA)</i>	
	SCV.02111	F550 Mason Body	\$ 75,000
	SCV.02108	F350 Crew Cab Utility Body	\$ 49,000
	SCV.02109	F350 Crew Cab Utility Body	\$ 49,000
	SCV.02110	F350 Crew Cab Stake Body	\$ 49,000
New Item 2022	SCV.02211	F250 Crew Cab	\$ 45,000
		<b>F-250, F350 &amp; F550 Pick-Up Trucks: Subtotal</b>	<b>\$ 267,000</b>
		<i>Staff Cars (DRPA)</i>	
New Item 2022	SCV.02212	Sedan	\$ 36,000
New Item 2022	SCV.02213	Sedan	\$ 36,000
		<b>Staff Cars: Subtotal</b>	<b>\$ 72,000</b>
		<i>Dump Trucks (DRPA)</i>	
New Item 2022	SCV.02216	F750 Swap Loader	\$ 175,000
New Item 2022	SCV.02217	F750 Swap Loader	\$ 165,000
		<b>Dump Trucks: Subtotal</b>	<b>\$ 340,000</b>
		<i>Wheel Loaders, Stakebody, Flusher, Sweeper, Backhoe, Misc (DRPA)</i>	
	SCV.02119	Wheel Loader	\$ 151,000
		<b>Stake Body, Flusher, Sweeper: Subtotal</b>	<b>\$ 151,000</b>
		<i>Public Safety Patrol Vehicles (DRPA)</i>	
New Item 2022	SCV.02219	Patrol	\$ 51,000
New Item 2022	SCV.02220	Patrol	\$ 51,000
New Item 2022	SCV.02221	Patrol	\$ 51,000
New Item 2022	SCV.02222	Patrol	\$ 51,000
New Item 2022	SCV.02223	Patrol	\$ 51,000
New Item 2022	SCV.02224	Patrol	\$ 51,000
New Item 2022	SCV.02225	Patrol	\$ 51,000
New Item 2022	SCV.02226	Patrol	\$ 51,000
New Item 2022	SCV.02227	Patrol	\$ 51,000
New Item 2022	SCV.02228	Patrol	\$ 51,000
		<b>Public Safety Vehicles: Subtotal</b>	<b>\$ 510,000</b>
		<b>DRPA Vehicles: Subtotal</b>	<b>\$ 1,340,000</b>
		<b>PATCO &amp; DRPA Vehicles Subtotal:</b>	<b>\$ 1,940,000</b>
		<b>Less: Federal Share</b>	
		<b>Total DRPA Capital Program</b>	<b>\$1,940,000</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Five Year Capital Program Summary**  
**Estimated Project Cost in (\$000's)**

	<b>DRPA Share Estimated Project Cost (\$000's)*</b>					<b>Total</b>
	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Benjamin Franklin Bridge	\$55,116	\$44,860	\$44,450	\$39,000	\$31,225	\$214,651
Walt Whitman Bridge	\$8,294	\$4,625	\$15,500	\$17,050	\$14,700	\$60,169
Commodore Barry Bridge	\$21,852	\$24,000	\$25,500	\$25,500	\$25,000	\$121,852
Betsy Ross Bridge	\$828	\$10,350	\$22,100	\$26,800	\$26,200	\$86,278
Multi-Bridges or All Facilities	\$5,525	\$10,200	\$9,700	\$6,800	\$2,000	\$34,225
Facility Security	\$1,645	\$1,950	\$2,125	\$2,500	\$3,500	\$11,720
DRPA Other	\$1,681	\$1,000	\$1,700	\$0	\$0	\$4,381
PATCO	\$32,108	\$39,370	\$42,583	\$37,981	\$36,890	\$188,932
Technology	\$10,825	\$375	\$250	\$0	\$0	\$11,450
All Schedules (A, B, D, T, V)	\$5,289	\$0	\$0	\$0	\$0	\$5,289
<b>Total Capital Program</b>	<b>\$143,163</b>	<b>\$136,730</b>	<b>\$163,908</b>	<b>\$155,631</b>	<b>\$139,515</b>	<b>\$738,947</b>

\* Net of Federal/State Funding

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
			<i><b>Benjamin Franklin Bridge</b></i>						
	BFB.01910	BFB.31910	Suspension Spans Rehabilitation	\$51,657	\$42,500	\$35,000	\$12,500		\$141,657
	BFB.02104		Bridge Deck Rehabilitation - 2021	\$3,100					\$3,100
	BFB.01703		Toll Booth HVAC Replacements	\$2,279	\$600				\$2,879
	BFB.02006		Suspended Span Roadway Lighting Conduit & Wire Replacement	\$489					\$489
	BFB.02103		BFB Safety Improvements	\$435	\$466			\$32	\$933
	BFB.02102		BFB Eastbound Operational Improvements	\$433	\$433	\$979	\$35		\$1,880
	BFB.02007		Fender & Pier Rehabilitation	\$313	\$250	\$6,750	\$3,000		\$10,313
	BFB.01903		Camden Fourth Street Vehicular Underpass	\$278	\$300	\$1,000	\$1,000	\$1,225	\$3,803
	BFB.01908		Camden Tower Elevator		\$660				\$660
New Item 2022	BFB.02202		Maintenance Building Boiler		\$550				\$550
	BFB.01907		Annex Bldg Air Handlers			\$1,250			\$1,250
	BFB.01906		Admin Building Air Handlers (2/2A/3)			\$450			\$450
	BFB.01911		Approach Spans Rehabilitation				\$10,000	\$20,000	\$30,000
	BFB.01701		Masonry Rehabilitation				\$10,000	\$10,000	\$20,000
	SCA.17002		Moveable Platform Drive/ Trolley Wheel				\$2,500		\$2,500
			<b>BFB Projects: Subtotal</b>	<b>\$58,984</b>	<b>\$45,759</b>	<b>\$45,429</b>	<b>\$39,035</b>	<b>\$31,257</b>	<b>\$220,464</b>
			<b>Less: Federal Share</b>	<b>\$3,868</b>	<b>\$899</b>	<b>\$979</b>	<b>\$35</b>	<b>\$32</b>	<b>\$5,813</b>
			<b>DRPA Share of Costs</b>	<b>\$55,116</b>	<b>\$44,860</b>	<b>\$44,450</b>	<b>\$39,000</b>	<b>\$31,225</b>	<b>\$214,651</b>
			<i><b>Walt Whitman Bridge</b></i>						
	WWB.01707		Cable Investigation & Dehumidification	\$5,097		\$10,000	\$10,000	\$10,000	\$35,097
	WWB.01503		Corridor Rehabilitation at I76 - PA Approach	\$1,500					\$1,500
	WWB.01804		PA Substructure Preservation	\$763	\$1,400	\$700	\$1,400	\$700	\$4,963
	WWB.01807		NJ Corridor Rehabilitation Phase 1	\$394	\$2,200				\$2,594
	SCA.02024		WWB LED Bridge Lighting Upgrade	\$333					\$333
	WWB.01905		Finger Joint Rehabilitation	\$157	\$1,200	\$1,300			\$2,657
	WWB.02004		PA Substations Rehabilitation	\$50	\$1,100	\$850			\$2,000
	WWB.01806		PA Tower Pier Rehabilitation		\$250		\$3,750	\$3,000	\$7,000
	WWB.01904		Air Handler Replacement - Admin. Bldg. & Toll Plaza		\$100	\$1,400			\$1,500
	WWB.02005		Administration Building Sprinkler System Upgrades		\$100	\$750	\$900		\$1,750
	WWB.01801		Overhead Garage Door Upgrade		\$75	\$500	\$500		\$1,075
	WWB.02103		WWB Approach Roadway Rehabilitation				\$500	\$1,000	\$1,500
			<b>WWB Projects: Subtotal</b>	<b>\$8,294</b>	<b>\$6,425</b>	<b>\$15,500</b>	<b>\$17,050</b>	<b>\$14,700</b>	<b>\$61,969</b>
			<b>Less: Federal Share</b>		<b>\$1,800</b>				<b>\$1,800</b>
			<b>DRPA Share of Costs</b>	<b>\$8,294</b>	<b>\$4,625</b>	<b>\$15,500</b>	<b>\$17,050</b>	<b>\$14,700</b>	<b>\$60,169</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
			<i>Commodore Barry Bridge</i>						
	CBB.01302		Structural Rehabilitation - Phase 2	\$10,085					\$10,085
	CBB.01203		Deleading and Repainting	\$8,057	\$22,500	\$25,000	\$25,000	\$22,500	\$103,057
	CBB.01602		Bridge Deck Rehabilitation	\$1,982	\$500	\$500	\$500	\$2,500	\$5,982
New Item 2022	CBB.02201		Fiber Optic Cable	\$791					\$791
	CBB.02101		Roadway Light Poles	\$516	\$1,000				\$1,516
	SCA.02014		CBB LED Roadway Lighting	\$421					\$421
			<b>CBB Projects: Subtotal</b>	<b>\$21,852</b>	<b>\$24,000</b>	<b>\$25,500</b>	<b>\$25,500</b>	<b>\$25,000</b>	<b>\$121,852</b>
			<b>Less: Federal Share</b>						\$0
			<b>DRPA Share of Costs</b>	<b>\$21,852</b>	<b>\$24,000</b>	<b>\$25,500</b>	<b>\$25,500</b>	<b>\$25,000</b>	<b>\$121,852</b>
			<i>Betsy Ross Bridge</i>						
	BRB.02001		Richmond St Overpass Bearing Replacements	\$477					\$477
	BRB.01501		PennDOT & I-95 Interchange Improvements	\$359	\$300				\$659
	BRB.02101		Approaches & Thru Truss Light Poles	\$242					\$242
New Item 2022	BRB.02201		BRB Finger Joints Rehabilitation	\$50	\$100	\$100	\$2,500	\$3,500	\$6,250
	BRB.01602		BRB Painting and Steel Repairs		\$10,000	\$20,000	\$20,000	\$20,000	\$70,000
	BRB.02003		Painting and Steel Rehabilitation-NJ Rt. 90 Overpasses		\$250	\$2,000	\$4,000	\$2,000	\$8,250
	BRB.01801		Roof Replacement				\$300	\$700	\$1,000
			<b>BRB Projects: Subtotal</b>	<b>\$1,128</b>	<b>\$10,650</b>	<b>\$22,100</b>	<b>\$26,800</b>	<b>\$26,200</b>	<b>\$86,878</b>
			<b>Less: Federal Share</b>	<b>\$300</b>	<b>\$300</b>				<b>\$600</b>
			<b>DRPA Share of Costs</b>	<b>\$828</b>	<b>\$10,350</b>	<b>\$22,100</b>	<b>\$26,800</b>	<b>\$26,200</b>	<b>\$86,278</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	DRPA WBS	PATCO WBS	Description	2022	2023	2024	2025	2026	Total
<i>Multi - or All Bridges</i>									
New Item 2022	MTB.02205		Tri-M Upgrade	\$2,024					\$2,024
	MTB.01804		Toll Technology Design - Phase 1	\$1,000	\$8,000	\$7,500			\$16,500
	MTB.02201		General Construction Services	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
	MTB.02202		Rehabilitation Work Due to Biennial/In-House Inspections - Yearly	\$500	\$500	\$500	\$500	\$500	\$2,500
	MTB.01805		Space Utilization Reconfiguration & Implementation	\$300					\$300
	MTB.02203		General Engineering Consulting Services (GEC)	\$250	\$250	\$250	\$250	\$250	\$1,250
	MTB.02204		Program Management for Capital Projects (PMA)	\$250	\$250	\$250	\$250	\$250	\$1,250
	MTB.01801	MTB.31801	Renewable Energy Integration	\$131					\$131
New Item 2022	MTB.02206		NJ Attenuator Replacements	\$70	\$2,100				\$2,170
	MTB.02001		BRB & CBB Sign Structures		\$200	\$200	\$4,800		\$5,200
			<b>Multi - or All Bridges Projects: Subtotal</b>	\$5,525	\$12,300	\$9,700	\$6,800	\$2,000	\$36,325
			<b>Less: Federal Share</b>		\$2,100				\$2,100
			<b>DRPA Share of Costs</b>	\$5,525	\$10,200	\$9,700	\$6,800	\$2,000	\$34,225
<i>Facility Security</i>									
	MTB.01802		Electronic Surveillance & Integration	\$1,020	\$500				\$1,520
New Item 2022	MTB.02207		Enhanced Facility Security Measures	\$500	\$1,000	\$500			\$2,000
	WWB.02102		WWB Electronic Security System & Infrastructure Protection	\$500	\$500				\$1,000
	BFB.02101		BFB Electronic Security System & Infrastructure Protection		\$500	\$500			\$1,000
	WWB.01706		Bridge Hardening - WWB		\$200	\$1,500	\$2,500	\$3,500	\$7,700
			<b>Facility Security Projects: Subtotal</b>	\$2,020	\$2,700	\$2,500	\$2,500	\$3,500	\$13,220
			<b>Less: Federal Share</b>	\$375	\$750	\$375			\$1,500
			<b>DRPA Share of Costs</b>	\$1,645	\$1,950	\$2,125	\$2,500	\$3,500	\$11,720
<i>DRPA Other</i>									
	OTR.02002		OPC Elevator Rehabilitation	\$1,300					\$1,300
	OTR.02007		Public Safety Training Facility	\$250	\$500				\$750
	OTR.01905		OPC Building Renovations	\$131		\$1,700			\$1,831
	OTR.02005		OPC Roof Replacement		\$500				\$500
			<b>DRPA Other: Subtotal</b>	\$1,681	\$1,000	\$1,700	\$0	\$0	\$4,381
			<b>Less: Federal Share</b>						\$0
			<b>DRPA Share of Costs</b>	\$1,681	\$1,000	\$1,700	\$0	\$0	\$4,381

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>	
			<i>PATCO - DRPA Funded</i>							
	PTD.02205	PTD.32205	Traction Motor Rebuilds - Yearly	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500	
	PTD.01504	PTD.31504	PATCO Way Interlocking Rehabilitation	\$2,941					\$2,941	
	PTD.02011	PTD.32011	Rail Grinding & Profiling	\$2,112					\$2,112	
	PTD.02207	PTD.32207	Rebuild Transit Car Trucks - Yearly	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500	
	PTD.02014	PTD.32014	Wheel Truing Machine	\$1,500					\$1,500	
New Item 2022	PTD.02201	PTD.32201	Lindenwold Yard Lift Station	\$1,324					\$1,324	
	PTD.21713	PTD.31713	Radio System Upgrades	\$1,000	\$600				\$1,600	
New Item 2022	PTD.02211	PTD.32211	Voltage Regulators	\$900					\$900	
New Item 2022	PTD.02202	PTD.32202	Lindenwold Mini Sub Back-Up Generator	\$819	\$775				\$1,594	
	PTD.01907	PTD.31907	Center Tower Pump Room Rehabilitation	\$676	\$800				\$1,476	
	PTD.01722	PTD.31722	Transmission Line Trimming	\$626	\$600				\$1,226	
	PTD.01709	PTD.31709	Replace Transformers at Electrical Substations - Phase 3	\$594	\$4,000	\$2,000			\$6,594	
	PTD.02018	PTD.32018	PATCO Broadway Station Holding Cell	\$554					\$554	
	PTD.21701	PTD.31701	PATCO Roof Replacement	\$548	\$6,000	\$2,000			\$8,548	
	PTD.02208	PTD.32208	Gearbox Rebuild - Yearly	\$500	\$500	\$500	\$500	\$500	\$2,500	
	PTD.01804	PTD.31804	Automotive Shop Improvements	\$452					\$452	
New Item 2022	PTD.02210	PTD.32210	Lindenwold & Ashland Exterior Comms & Power	\$384					\$384	
	PTD.01805	PTD.31805	Salt Shed Rehabilitation	\$370					\$370	
	PTD.01719	PTD.31719	Upgrade SCADA Field Equipment	\$350	\$250	\$250			\$850	
	PTD.01801	PTD.31801	Intrusion Detection System for Fence Line - Phase I	\$347	\$600				\$947	
	SCD.02021	SCD.32021	Elevator Modernizations	\$329					\$329	
	PTD.01912	PTD.31912	ROW Drainage System MP 10 to 14	\$289	\$1,500	\$1,000			\$2,789	
	PTD.01915	PTD.31915	Front Street Substation Building Rehabilitation	\$283	\$750				\$1,033	
	PTD.01503	PTD.31503	PATCO Station Enhancements	\$282					\$282	
New Item 2022	PTD.02209	PTD.32209	Platform & Station Parking Lots - LED Lighting	\$280					\$280	
	PTD.01808	PTD.31808	Fire Alarm Expansion	\$276	\$250	\$250	\$250	\$250	\$1,276	
	PTD.02013	PTD.32013	Lindenwold Station Roof & HVAC Replacement	\$174					\$174	
New Item 2022	PTD.02212	PTD.32212	PATCO City Hall Drainage	\$136		\$400			\$536	
	PTD.02009	PTD.32009	Station Platform Canopy Steel Deleading & Painting	\$126	\$150				\$276	
	PTD.01916	PTD.31916	DC Power Upgrades - 5 NJ Substations	\$110	\$1,000	\$5,000	\$4,000		\$10,110	
	PTD.01914	PTD.31914	PATCO Lindenwold Yard Remediation	\$92	\$80	\$20			\$192	
	PTD.02012	PTD.32012	UPS & HVAC Additions to PATCO LAN Rooms	\$75	\$250	\$150			\$475	
	PTD.02010	PTD.32010	Track Stabilizer/Consolidator		\$1,000	\$700			\$1,700	
New Item 2022	PTD.02203	PTD.32203	Woodcrest Back-Up Generator		\$655				\$655	
	PTD.01917	PTD.31917	Front Street Substation Power Upgrades		\$0	\$1,500	\$4,500	\$1,500	\$7,500	
	PTD.01908	PTD.31908	Resurfacing of Station Access Drives & Roadways			\$250	\$1,250	\$2,000	\$3,500	
	PTD.21702	PTD.31702	PATCO Lindenwold Shop and Office Improvements				\$3,500	\$8,500	\$12,000	
			<b>PATCO - DRPA Funded: Subtotal</b>	<b>\$23,449</b>	<b>\$24,760</b>	<b>\$19,020</b>	<b>\$19,000</b>	<b>\$17,750</b>	<b>\$103,979</b>	
			<b>Less: Federal Share</b>						<b>\$0</b>	
			<b>DRPA Share of Costs</b>	<b>\$23,449</b>	<b>\$24,760</b>	<b>\$19,020</b>	<b>\$19,000</b>	<b>\$17,750</b>	<b>\$103,979</b>	



**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
			<i><b>PATCO - DRPA/FTA Funded</b></i>						
	PFA.01201	PFA.31201	Install Elevators in Remaining Stations	\$9,154					\$9,154
	PTD.01502	PTD.31502	Re-opening Franklin Square	\$7,109	\$10,000	\$10,000	\$3,400		\$30,509
	PFA.02102	PFA.32102	PATCO Rail Replacement - Ferry to Broadway	\$5,419	\$4,000				\$9,419
New Item 2022	TEP.02102	TEP.32102	AFC Device Refresh	\$2,500	\$2,500	\$2,500	\$5,000	\$5,000	\$17,500
	PFA.01504	PFA.31504	Center Tower/Command & Control Center Relocation	\$2,124	\$7,000	\$6,000			\$15,124
New Item 2022	PFA.02203	PFA.32203	Westmont Platform Headhouses	\$1,400	\$600				\$2,000
	PFA.01703	PFA.31703	Replace Electrical Cables in Subways	\$1,051	\$5,000	\$4,000			\$10,051
	PTD.11618	PTD.31618	PATCO Interlocking and Track Rehabilitation Phase 2	\$950			\$5,000	\$15,000	\$20,950
	PFA.02201	PFA.32201	Transit Enhancements - 2022	\$453					\$453
	PFA.02106	PFA.32106	Embankment Restoration, Drainage Improvements, & Retaining Walls Rehabilitation	\$391	\$2,500	\$2,500	\$1,000		\$6,391
	PTD.01909	PTD.31909	Viaduct Substructure Preservation (Collingswood & Westmont)	\$363	\$3,500	\$3,500	\$1,700		\$9,063
	PTD.21901	PTD.31901	Woodcrest Station Platform Rehabilitation	\$331	\$6,000	\$8,000	\$3,200		\$17,531
	PTD.21712	PTD.31712	Subway Structure Renovation	\$216	\$2,800	\$4,200	\$2,300	\$1,700	\$11,216
	PFA.01001	PFA.31001	Smoke & Fire Control, Forced Air Ventilation		\$1,000	\$2,500	\$2,700		\$6,200
	PTD.02016	PTD.32016	Negative Feed Power Replacement - Lindenwold Yard		\$850				\$850
	PFA.01702	PFA.31702	Evesham Pedestrian Bridge Rehabilitation		\$500				\$500
New Item 2022	PFA.02202	PFA.32202	Track Drainage Improvements - Cuthbert & Osage			\$2,500	\$5,000	\$2,500	\$10,000
	PFA.02103	PFA.32103	PATCO Bridges Rehabilitation			\$500	\$1,000	\$4,000	\$5,500
	PTD.02007	PTD.32007	Exterior Platform Preservation			\$400	\$1,800	\$400	\$2,600
	PFA.02105	PFA.32105	PATCO Station Modernizations			\$100	\$500	\$5,000	\$5,600
	PFA.02104	PFA.32104	PATCO Track Resurfacing & Profiling			\$50	\$250	\$500	\$800
			<b>PATCO - DRPA/FTA Funded: Subtotal</b>	\$31,461	\$46,250	\$46,750	\$32,850	\$34,100	\$191,411
			<b>Less: Federal Share</b>	\$22,802	\$31,640	\$23,187	\$13,869	\$14,960	\$106,458
			<b>DRPA Share of Costs</b>	<b>\$8,659</b>	<b>\$14,610</b>	<b>\$23,563</b>	<b>\$18,981</b>	<b>\$19,140</b>	<b>\$84,953</b>

**Delaware River Port Authority  
Five Year Capital Program  
Estimated Project Cost in (\$000's)**

	<b>DRPA WBS</b>	<b>PATCO WBS</b>	<b>Description</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Total</b>
			<i>Technology</i>						
	TEP.01812	TEP.31812	Enterprise Resource Planning System	\$2,491					
New Item 2022	TEP.02204		Upgrade of Data Center Firewalls	\$2,003					\$2,003
	TEP.01907	TEP.31907	Nextfare Cloud Hosting	\$1,740					\$1,740
	TEP.01804		WiFi Project	\$1,564					\$1,564
	TEP.01509	TEP.31509	EMV Conversion/PATCO - Automated Fare Collection System	\$1,134					\$1,134
New Item 2022	TEP.02203		NICE Audio Recording	\$489					\$489
New Item 2022	TEP.02201		E-Z Pass Transponders - Mark IV - 2022 Required Replacements	\$450					\$450
	TEP.01906	TEP.31906	Fare Collection Equipment Upgrades	\$319					\$319
New Item 2022	TEP.02202		Authority-Wide 800MHz Radio Upgrade - Phase 4	\$250	\$250	\$250			\$750
New Item 2022	TEP.02205		NetApp Storage Upgrades	\$189					\$189
	TEP.01703		SAP Enhancements	\$125	\$125				\$250
New Item 2022	TEP.02208		Lane Integrator (TransCore) Upgrade for File Spec 1.6	\$71					\$71
			<b>Technology: Subtotal</b>	\$10,825	\$375	\$250	\$0	\$0	\$8,959
			<b>Less: Federal Share</b>						\$0
			<b>DRPA Share of Costs</b>	<b>\$10,825</b>	<b>\$375</b>	<b>\$250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,450</b>
			Schedule A: DRPA Miscellaneous Projects	\$1,254					\$1,254
			Schedule B: Furniture & Fixtures	\$299					\$299
			Schedule D: PATCO Miscellaneous Projects and Equipment	\$1,059					\$1,059
			Schedule T: Technology Projects and Equipment	\$737					\$737
			Schedule V: Vehicle and Vehicle Related Equipment	\$1,940					\$1,940
			<b>Total DRPA Capital Program</b>	<b>\$143,163</b>	<b>\$136,730</b>	<b>\$163,908</b>	<b>\$155,631</b>	<b>\$139,515</b>	<b>\$738,947</b>