

DELAWARE RIVER PORT AUTHORITY

BOARD MEETING



Wednesday, October 20, 2021
9:00 a.m.

One Port Center
Board Room/Zoom
Camden, NJ

John T. Hanson, Chief Executive Officer



DRPA BOARD

**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

**Wednesday, October 20, 2021 at 9:00 a.m.
One Port Center
2 Riverside Drive
Camden, New Jersey**

ORDER OF BUSINESS

1. Roll Call
2. Public Comment
3. Report of the CEO
4. Report of the CFO
5. Second Quarter 2021 Financial Statements and Footnotes.
6. Approval of September 22, 2021 Board Meeting Minutes
7. Monthly List of Previously Approved Payments – September 2021
8. Monthly List of Previously Approved Purchase Orders and Contracts – September 2021
9. Approval of Operations & Maintenance Committee Meeting Minutes – October 5, 2021
10. Adopt Resolutions Approved by Operations & Maintenance Committee – October 5, 2021
 - DRPA-21-072 Extension of Consent to Access with the United States Environmental Protection Agency – Welsbach Superfund Site.
 - DRPA-21-073 Simmons Wheel Truing Machine.
 - DRPA-21-074 Ben Franklin Bridge Enhance Cybersecurity – Electronic Security System (ESS) and Infrastructure Protection Investment.
 - DRPA-21-075 PATCO Facility Hardening Project.
 - DRPA-21-076 Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for DRPA and PATCO.
 - DRPA-21-078 Public Safety 800MHz Radio Equipment Upgrade.
11. Approval of Labor Committee Meeting Minutes – October 5, 2021
12. Approval of Finance Committee Meeting Minutes – October 6, 2021

13. Adopt Resolutions Approved by Finance Committee – October 6, 2021

- | | |
|-------------|--|
| DRPA-21-080 | Additional Funding for Blue Marble Consulting, Inc., Application Managed Services (AMS). |
| DRPA-21-081 | Active Benefits Eligible Employees Under Age 65 Retiree, and Eligible Dependent Health Benefits 2022 (DRPA/PATCO). |
| DRPA-21-082 | Employee Dental Coverage 2022 – 2023 (DRPA/PATCO). |

14. Citizens Advisory Report

15. Unfinished Business

16. New Business

- | | |
|-------------|--|
| DRPA-21-083 | Consideration of Pending DRPA Contracts.
(Between \$25,000 and \$100,000) |
|-------------|--|

17. Adjournment

CEO REPORT



Report of the Chief Executive Officer

October 20, 2021

Board of Commissioners
 Delaware River Port Authority of Pennsylvania and New Jersey
 One Port Center
 2 Riverside Drive
 Camden, New Jersey 08101-1949

To the Commissioners:

The following is a summary of recent DRPA activities. The appropriate reports are attached.

STEWARDSHIP



Cybersecurity Awareness & Training

October is National Cybersecurity Awareness Month. Cybersecurity is no longer a situation that we can ignore, not only at work but also in our daily personal lives. Therefore, this month we launched a cybersecurity awareness campaign across the Authority to share cyber security best practices and tips. In addition, training will be available to all employees in the coming weeks.

See the Quarterly OBD&EO News Alert

The Office of Business Development & Equal Opportunity is pleased to share the link to the most recent quarterly *News Alert* newsletter. Each issue is full of timely updates, information on upcoming outreach and networking events, procurement opportunities, a forecast from the engineering division and features two (2) Community Spotlights that highlight MWDBE and VOB businesses. This issue spotlights Unicorn Consulting Solutions and VetWorks.



In mid-September, the News Alert was distributed via email to our subscriber list of more than 1,500 DRPA/PATCO eAlert contacts and is posted on the DRPA’s website, drpa.org.

These quarterly News Alerts are an important way we keep the public and our stakeholders advised of our important diversity and inclusion actions, one of our highest priorities.

To view the latest issue, please visit www.drpa.org/obdeo

SERVICE

DRPA Hosts Virtual Outreach Event: Doing Business with the Contract Administration & Purchasing Departments

The Office of Business Development & Equal Opportunity (OBD&EO) worked in collaboration with the DRPA & PATCO Purchasing Departments and Contract Administration to host a virtual outreach event on September 23, 2021. Staff from the participating departments shared information with attendees on how to navigate the SAP Ariba platform, talked about the items that are “top movers” in the PATCO and central storerooms and discussed upcoming procurements and professional services contracts that will soon be available for quotes and proposals. This event included breakout sessions for smaller groups to learn about these topics in detail and to provide networking opportunities for all participants. More than 25 attendees joined staff for a two hour event. Attendees of the virtual event were provided with all presentation slides, contact information for key DRPA staff as



well as the contact information for all other attendees in a follow up email the same day. Pictured at right are (top row) **Toni P. Brown**, **Erin Watterson**, **Kevin LaMarca**, (second row) **Jesse Mickel**, **Linda Willis**, **Marci Miketa**, (third row) **Rich Betts**, **Nicole Smith**, **Rick Mosback**, (bottom row) **LaTisha Piercem** and **Siata Sheriff** (not pictured).



COMMUNITY

Fall Charity Events

Bridge to the Beach Bike-a-thon | September 19

On Sunday, September 19, the Ben Franklin Bridge was the big star once again ushering in the 49th Annual American Cancer Society's Bike-a-Thon Bridge to the Beach ride. The ride that started at the Benjamin Franklin Bridge base and ended at Bader Field in Atlantic City was a huge success.

The American Cancer Society would not be successful without the help of our generous donors and volunteers. This year there were more than 2,300 riders, with 100 being virtual. Due to the support of many, they were able to raise over \$1 million, which will help thousands of people across the globe with lifesaving cancer research studies, crucial patient care programs, and education and prevention initiatives. Special thanks to all those at DRPA that help to make this happen.





Bike MS 150 | September 25-26

On September 25-26, DRPA and PATCO hosted the start and finish of the Multiple Sclerosis Society’s Bike MS: City to Shore Ride at PATCO’s Woodcrest Station. Proceeds from the event support medical research and community service programs in the fight to cure MS, a central nervous system disease.

Run The Bridge | November 7

On Sunday morning, November 7, the Ben Franklin Bridge will host the annual Cooper Norcross Run the Bridge Charity Event from 7:45 a.m. to 9:30 a.m. This 10K run and two-mile bridge walk benefit the Larc School, a non-profit special education school in Bellmawr, New Jersey. DRPA & PATCO employees are looking forward to volunteering for this worthwhile event to make it a success.



Ben Franklin Bridge Special Lightings

As part of community stewardship with regional non-profits, we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions and tri-state area non-profit organizations for October 1-31:

- **October 2:** Red for National Fallen Firefighters
- **October 3-10:** Red and green for National Hispanic Heritage Month
- **October 11:** Orange, for Columbus Day & Fall Season
- **October 13:** Teal for Metastatic Breast Cancer Awareness
- **October 14:** Orange for Philadelphia Flyers Season Opening
- **October 15:** Pink for Pregnancy and Infant Loss Remembrance
- **October 25:** Red for Red Ribbon Program
- **October 31:** Orange for Halloween



AROUND THE AUTHORITY

First Component of the October Hybrid Health Fairs Was a Success – the DRPA and PATCO In-person We Care Health Fair

On October 7 and 12, under the leadership of Chief Administrative Officer (CAO) **Toni P. Brown**, the Benefits Administration Department held the first component of the October hybrid health fairs for DRPA and PATCO employees. These daytime and evening in-person health fairs and appointment-only flu clinics saw a total of 236 attendees, 120 from DRPA and 116 from PATCO. A total of 82 flu shots were administered by Worknet.



Last year due to the pandemic, the health fairs did not occur; we did however provided four (4) appointment-only flu shot clinics. This year we brought the in-person health fairs and appointment-only clinics back, keeping the safety and well-being of our employees and vendors top of mind.

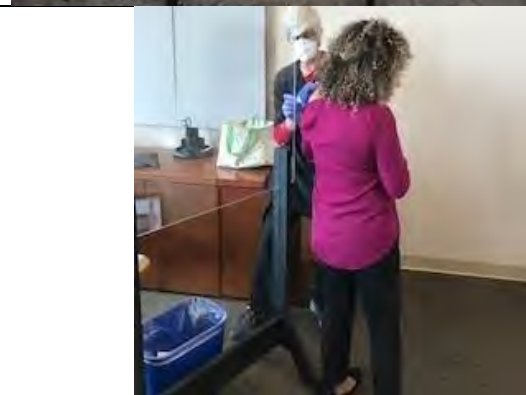
Due to the COVID-19 pandemic, special care was given to social distancing of the vendor tables, including some plexiglass screens at vendor tables. All attendees were properly masked for the duration. Attendees were discouraged from handshaking, hugs, and fist-bumping. Daytime and evening flu shots were by appointment-only in 10-minute increments so there were no lines or walk-ups.

During the daytime health fairs at DRPA and PATCO, our attendees had the opportunity to interact and receive information and resources from representatives from the following vendors. They received a wellness participation giveaway kit courtesy of AmeriHealth Wellness Funds.

- AmeriHealth
- Delta Dental
- Vision Benefits of America
- Symetra Insurance Company
- Cooper Employee Assistance Program (EAP)
- Aflac
- VOYA
- Police & Fire Federal Credit Union
- First Harvest Credit Union
- Functional Health Center (nutrition table)
- Benefits Administration
- Human Resource Services with a focus on the Retirement Ready Toolkit
- Worknet (flu shots)

The DRPA and PATCO October 7 and 12 evening events were appointment-only flu shot clinics. Attendees received their wellness participation giveaway kit courtesy of AmeriHealth Wellness Funds. We thank AmeriHealth for their partnership in this regard.

Below please find some photos of the October 7 and 12 health fairs, including our COVID-19 protections. We know our attendees enjoyed seeing their colleagues and our vendors after so long.





A look ahead...
 Don't miss the VIRTUAL HEALTH FAIR
 Weds, Oct. 20 • Thurs, Oct. 21

October 20 & 21 DRPA & PATCO Virtual Health Fair

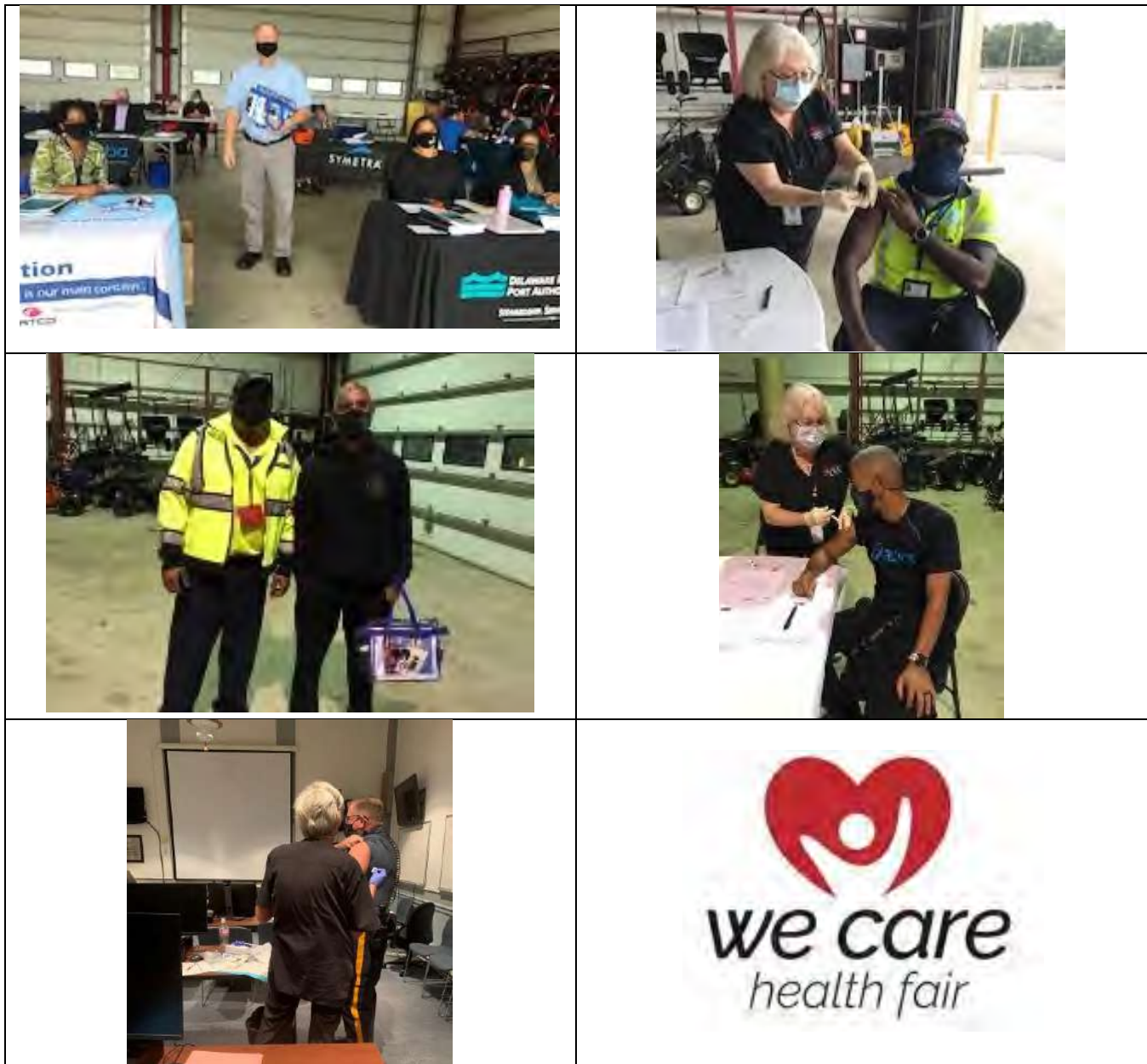
Thank you to the 11 participating LIVE PRESENTERS for your participation!

we care health fair

Wednesday, October 20, 2021	Thursday, October 21, 2021
8:00 AM to 9:00 AM: "Healthy Living: From Assessment to Implementation and Care Plan"	9:00 AM to 10:00 AM: "The Power of Mindfulness"
10:00 AM to 11:00 AM: "Promoting Healthy Lifestyle & Preventive Care"	10:00 AM to 11:00 AM: "Waste-Free and Sustainable: The Power of All Sides"
11:00 AM to 12:00 PM: "Creating Generational Wealth: From Planning to Action"	11:00 AM to 12:00 PM: "Customer X: A Comprehensive Guide for Success"
12:00 PM to 1:00 PM: "Financial Literacy: What is it and how can it help you?"	12:00 PM to 1:00 PM: "Healthy Living"
1:00 PM to 2:00 PM: "Healthy Living"	1:00 PM to 2:00 PM: "Healthy Living"







Many staff across numerous departments played a role in the planning and execution of the successful in-person health fairs. They include **Ann DuVall, Selina Thompkins, Gloria Rienzi (temporary worker), Kelly Forbes, Stephanie Woolley, Tonya Little, Rick Mosback, Marianne Fortino, Tracey Overton, Fritz Sims, Mike DiGiamberardino, John Stephenson, Mike Williams, Dierdre Donatucci, Trenace Starks, Marquita Sellars, Milan “Rocky” Harrison, Murray Brenner, Mike Venuto, Thaddeus Abbott, Karen Dougherty, Adam Jacurak, members of the PATCO track crew, and Noemi Jones.**

Stay tuned to next month’s CEO Report for an update on the exciting second part of our hybrid October health fairs, our inaugural *virtual* health fair October 20 and 21, 2021.

For a list of Bridge and Finance actions, see Attachment 1
For a list of Personnel Actions, see Attachment 2
For a list of Contracts and Purchases, see Attachment 3
For the Affirmative Action Report, see Attachment 4
For a list of Legal Statistics, see Attachment 5

PATCO

**For PATCO Ridership and Financial Information,
See the General Manager's Report in the PATCO section
Attached are reports from the appropriate departments.**

Respectfully Submitted,



John T. Hanson
Chief Executive Officer

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 1
BRIDGE AND FINANCE



Activity for the Month of September 2021

Calls for Service: 4,638 Total Arrests: 42 Adults: 42 Juv.: CDS Arrests: 1 DWI Arrests: 9

Arrests: CBB: 1 BFB: 12 PATCO: 24 BRB: 2 WWB:3 Arrests NJ: 31 Arrests PA: 11

Reportable Accidents: CBB: 1 BFB: 14 PATCO: 1 BRB: 2 WWB:16

Non Reportable Accidents: CBB: 5 BFB: 15 PATCO: 1 BRB: 0 WWB:22

Accident with Injuries: CBB: 1 BFB: 2 PATCO: 0 BRB: 1 WWB:3

Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup	57	407	205	92	455	1,216
33 MV Stop	30	96	15	104	323	568
35X Motorist/Patron Aid	43	97	228	69	110	547
25 Escort	205	69		13	166	453
47 Disabled MV	35	62	4	44	136	281
46 Construction/Trades Backup	41	51	3	12	140	247
96 Slow Traffic	28	139		23	52	242
86 Removal		32	185		4	221
90 Other PD Assist	7	20	42	6	23	98
79 Roadway Hazard/Station Hazard	9	26	7	19	37	98
84 Check On Subject Well-being		7	60	2	9	78
25EZ Easy Pass Redirect	3	2			43	48
90M OPDA Medical		5	40		1	46
17X Open/Secured Property	1	27	5	1	1	35
25X Insufficient Funds		1	4		27	32
88X Parking Viol./Compl.			29			29
78X Toll Evasion/TOS	1	8	12	2	3	26
91R Ped in Road/Tolls	3	14		3	4	24
91 Ped Investigation/Stop		1	19			20
38 Transport Courtesy	1	5	8	3	3	20
17P Permit Premises Entry		14		4		18
12 Suspicious Person/Activity/Event		4	13	1		18
341F Property Found		3	12	1	1	17
71 Fight/Disturbance		3	12		1	16
341L Property Lost		1	13	1		15
29 Alarm Activation		5	10			15
25T Fare Problem		1	14			15
101 BOLO	5	7	3			15



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Accident with Injuries: CBB: 1 BFB: 2 PATCO: 0 BRB: 1 WWB:3

Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
67 EDP (Emotionally Disturbed Person)		8	3			11
8 911 Hang Up/Mis-Dial		2	7			9
79X Debris Strike		3		2	4	9
78 Toll Dispute	2	4		2	1	9
56 Med Emerg/Injury Report	1	1	6	1		9
52 Erratic Driver/Unfit Motorist				1	8	9
65 Vandalism/Criminal Mischief		1	7			8
64 Larceny/Theft			7			7
310 Bridge Damage/PATCO Damage	1	2	3			6
33C CV Stop					6	6
12U Unattended Package		1	5			6
91T Ped in Tracks			5			5
83 Counterfeit	2				3	5
74 Suicide Attempt		5				5
98 Panhandling/Soliciting			4			4
71X Harassment/Threats			4			4
11 Fire		1	2		1	4
101S BOLO Suicidal		2	1		1	4
87 Trespassing				2	1	3
85X Assault			3			3
81 General Complaint		2	1			3
69 Juvenile Complaint			3			3
65U Urinating/Defecating			3			3
53 Abandoned Vehicle	1				2	3
101L LOJACK Hit					3	3
77 Domestic			2			2
56S Slip/Fall			2			2
29E Elevator Alarm			2			2



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Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
25R Revenue Escort					2	2
TRN Train Problem Equipment/Mechanical			1			1
97 Traffic Pattern Adjust					1	1
79T Tracks Hazard			1			1
70 Animal Complaint		1				1
65X Lewdness			1			1
56X Drug Overdose			1			1
48 Minor Incident		1				1
342D Illegal Dumping					1	1
212 Employee Injury		1				1
20 Stolen/Recovered Vehicle			1			1
14 Intoxicated Subject		1				1

FINANCE

REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of July 2021:

	<u>2020</u>	<u>2021</u>
Cash Revenue	\$6,788,186.52	\$7,121,665.80
ETC Revenue	\$18,747,230.13	\$20,969,754.01
Total Revenue	\$25,535,416.65	\$28,091,419.81
Non ETC Traffic	1,257,972	1,336,474
ETC Traffic	2,636,100	3,098,954
Total Traffic	3,894,072	4,435,428

**DELAWARE RIVER PORT AUTHORITY
TRAFFIC & BRIDGE TOLL FIGURES
FOR THE PERIODS INDICATED**

Attachment 1

	MONTH OF JULY				TRAFFIC		BRIDGE TOLLS	
	-----2021-----		-----2020-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	1,701,224	\$9,890,145.93	1,435,474	\$8,425,621.11	18.51	265,750	17.38	\$1,464,524.82
WALT WHITMAN	1,717,341	10,658,052.45	1,453,032	9,492,566.87	18.19	264,309	12.28	1,165,485.58
COMMODORE BARRY	666,212	5,189,007.35	537,141	4,439,295.61	24.03	129,071	16.89	749,711.74
BETSY ROSS	350,651	2,354,253.08	468,425	3,177,971.06	-25.14	(117,774)	-25.92	(823,717.98)
	<u>4,435,428</u>	<u>\$28,091,458.81</u>	<u>3,894,072</u>	<u>\$25,535,454.65</u>	<u>13.90</u>	<u>541,356</u>	<u>10.01</u>	<u>\$2,556,004.16</u>

	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/21 TO 7/31/21		1/1/20 TO 7/31/20		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	10,290,370	\$60,948,578.89	7,974,703	\$46,808,903.18	29.04	2,315,667	30.21	\$14,139,675.71
WALT WHITMAN	9,762,038	\$62,667,168.94	8,582,900	\$57,296,490.47	13.74	1,179,138	9.37	\$5,370,678.47
COMMODORE BARRY	3,730,631	\$31,223,107.25	3,085,126	\$26,392,132.35	20.92	645,505	18.30	\$4,830,974.90
BETSY ROSS	2,270,175	\$15,510,403.46	2,823,773	\$19,438,482.73	-19.60	(553,598)	-20.21	(\$3,928,079.27)
TOTALS	<u>26,053,214</u>	<u>\$170,349,258.54</u>	<u>22,466,502</u>	<u>\$149,936,008.73</u>	<u>15.96</u>	<u>3,586,712</u>	<u>13.61</u>	<u>\$20,413,249.81</u>

Note: New Toll Schedule Went Into Effect July 1st, 2011.

Distribution: John Hanson
Jim White

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 2
PERSONNEL ACTIONS

**DELAWARE RIVER PORT AUTHORITY
ACTIONS OF THE CHIEF EXECUTIVE OFFICER
COMMISSION MEETING OCTOBER 20, 2021
ARTICLE XII-A
ATTACHMENT 2
PERSONNEL**

TEMPORARY APPOINTMENTS

Nicholas B. Gillette <u>PA</u>	Temporary No Benefits Executive Division Strategic Initiatives (OPC)	09/25/2021 to 12/31/2021
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NEW HIRES (APPOINTMENTS)

Julia H. Rizer <u>NJ</u>	Police Officer Public Safety Division Public Safety - Administration (BFB)	07/12/2021 [Retro] The January 27, 2020 Termination Was Rescinded
Bradley N. Brown <u>PA</u>	Dispatcher Public Safety Division Public Safety Administration (BFB)	09/27/2021
Dana T. Gray <u>PA</u>	Dispatcher Public Safety Division Public Safety Administration (BFB)	09/27/2021
Regine K. Martin-Benn <u>PA</u>	Dispatcher Public Safety Division Public Safety Administration (BFB)	09/27/2021

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Patrick M. Berkery <u>PA</u>	From: Maintenance Technician Operations Division Maintenance (BFB)	To: Acting Maintenance Foreman Operations Division Maintenance (BFB) Eff: 09/04/2021 to 10/29/2021
Michael T. Christie <u>PA</u>	From: Maintenance Foreman Operations Division Maintenance (BFB)	To: Acting Construction & Maintenance Manager Operations Division Bridge Director's Office (BFB) Eff: 09/04/2021 to 10/29/2021

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Kevin M. McClintock NJ	From: Corporal of Police Public Safety Division Transit Unit, Platoon 4	To: Acting Sergeant of Police Public Safety Division WWB, Platoon 4 Eff: 09/04/2021 to 02/25/2022
James H. Rambo IV NJ	From: C&M Mechanic Operations Division Highway (BFB)	To: Acting Auto Technician Operations Division Fleet Operations (BFB) Eff: 09/04/2021 to 10/29/2021
Brian G. Weise NJ	From: Police Officer Public Safety Division Transit Unit, Platoon 4	To: Acting Corporal of Police Public Safety Division Transit Unit, Platoon 4 Eff: 09/04/2021 to 02/25/2022
Steven R. Hulmes PA	From: HVAC Foreman Operations Division Controls (BRB)	To: Acting Maintenance Foreman Operations Division Maintenance (BRB) Eff: 09/07/2021 [One Day]
Ronald J. Midili NJ	From: Revenue Operations Clerk Operations Division Revenue Operations (BFB)	To: Acting Revenue Operations Assessor - ETC Operations Division Revenue Operations (BFB) Eff: 09/03/2021, 09/07/2021, 09/08/2021, 09/13/2021, 09/14/2021, 09/20/2021, 09/21/2021, 09/27/2021 09/28/2021 <u>9 days - not consecutive</u>
Anthony J. Denisi NJ	From: Maintenance Technician Operations Division Maintenance (WWB)	To: Acting Maintenance Foreman Operations Division Maintenance (WWB) Eff: 09/18/2021 to 10/29/2021
George J. Zisis PA	From: Central Stores Clerk Executive Division Purchasing (WWB)	To: Acting Supervisor, Central Store Room Executive Division Purchasing (WWB) Eff: 09/18/2021 to 09/27/2021

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Edward W. Cobbs

NJ

From: Captain of Police
 Public Safety Division
 Public Safety Administration
 (BFB)

To: Acting Police Chief
 Public Safety Division
 Public Safety Administration
 (BFB)
 Eff: 09/25/2021 to 10/22/2021

John J. Rachuba

PA

From: Highway Foreman
 Operations Division
 Highway (BRB)

To: Acting Maintenance
 Foreman
 Operations Division
 Maintenance (BRB)
 Eff: 09/25/2021 to 10/01/2021

PROMOTIONS

Robert J. Gerace

NJ

From: Network Technician
 Executive Division
 Information Services -
 Production Systems (OPC)

To: Systems Administrator
 Executive Division
 Information Services - Systems
 Development (OPC)
 Eff: 09/04/2021

John G. Peterson

NJ

From: Network Technician
 Executive Division
 Information Services -
 Production Systems (OPC)

To: Systems Administrator
 Executive Division
 Information Services - Systems
 Development (OPC)
 Eff: 09/18/2021

Nicole C. Ochroch

PA

From: Associate Engineer
 Executive Division
 Engineering - Planning &
 Design (OPC)

To: Senior Engineer
 Executive Division
 Engineering - Planning &
 Design (OPC)
 Eff: 09/25/2021

INTERAGENCY PROMOTION to PATCO - from DRPA - None

TITLE CHANGES - None

INTERAGENCY PROMOTION to DRPA - from PATCO - None

INTERAGENCY TRANSFERS to PATCO - from DRPA - None

INTERAGENCY TRANSFERS to DRPA - from PATCO - None

Actions of the Chief Executive Officer
 Commission Meeting of 10/20/2021
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TRANSFERS - DEPARTMENTAL

Stefan D. Wilson

PA

From: Dispatcher
 Public Safety Division
 Public Safety Administration
 (BFB)

To: Toll Collector
 Operations Division
 Bridge/Toll (WWB)
 Eff: 09/11/2021

RETIREMENTS - None

RESIGNATIONS

Maria J. Wing

PA

Deputy Chief Executive Officer 09/22/2021
 Executive Division
 Office of the CEO (OPC)

Kenneth M. Kramer

NJ

Electrical Technician 09/24/2021
 Operations Division
 Electrical (WWB)

END OF TEMPORARY ASSIGNMENT - None

DECEASED - None

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 3
CONTRACTS AND PURCHASES

ATTACHMENT 3

MONTHLY REPORT
GENERAL PROCUREMENT ACTIVITY

During the month of September there were 39 Purchase Orders awarded totaling \$1,283,781.29.

Approximately 81.00% or \$1,039,899.60 of the monthly dollar total was made available to MBE's and WBE's, representing 33.33% or 13 of the monthly total number of Purchase Orders.

Of the total monthly procurement available to MBE's and WBE's, approximately 94.43% or \$981,993.57 was awarded to MBE's and approximately 0.08% or \$829.20 was awarded to WBE's.

Of the total number of Purchase Orders available to MBE's and WBE's, approximately 46.15% or 6 Purchase Orders were awarded to MBE's and approximately 15.38% or 2 Purchase Orders were awarded to WBE's.

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER
ARTICLE XII-C
ATTACHMENT 3
CONTRACTS AND PURCHASES**

Re: Article XII-C, Section 1 (a)

Purchase Order 4500016148, Bucks County International Inc. Langhorne, PA. Purchase Contract for Truck Repair Parts at WWB. Contract Value: \$10,000.00. (NJ State Contract).

Purchase Order 4500016164, Carrier Corporation. Jamesburg, NJ. Purchase Contract for HVAC Preventative Maintenance and Emergency Service. Contract Value: \$15,900.00 (Sole Source).

Purchase Order 4500016171, Eplus Technology, Inc. Herndon, VA. Purchase Contract for Upgrade of Existing Data Center KVM (Keyboard, Video, Mouse System) to Non-Java Based System. Contract Value: \$14,411.49. (COSTARS Contract).

Purchase Order 4500016217, Eplus Technology, Inc. Herndon, VA. Purchase Contract for Airgap Services for Commvault Data Management Platform. Contract Value: \$24,725.27. (COSTARS Contract).

Re: Article XII-C, Section 5

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:	<u>\$23,181,028</u>
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2021 CAPITAL BUDGET

September 2021

2021 Capital Budget – Realignment of Funds – From Technology – SAP Enhancements, TEP.01703 to Schedule T: Technology Projects and Equipment – Commvault Airgap Upgrade SCT.02108. This Funding is Necessary to Satisfy the Requirement of Obtaining Cybersecurity Insurance. Budget Amount: \$50,000.00

2021 Capital Budget – Realignment of Funds – From Commodore Barry Bridge – Deleading and Repainting, CBB.01203 to Commodore Barry Bridge – CBB Fiber Optic Cable, CBB.02201. This Funding Will Be Used to Install New Fiber Optic Wiring on the Bridge as an Emergency Repair. Budget Amount: \$500,000.00

October 20, 2021

1

**ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (as of 09/30/21)
Board Date: Octboer 20, 2021**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
	Modjeski & Masters, Inc.							
(DRPA-16-001)	Commodore Barry Bridge - Structural Rehabilitation - Phase 2 - Design	\$ 1,409,403	98.9%	\$ 1,394,300	\$ 48,159	\$ 1,323,806	49	\$ 22,335
	Urban Engineers, Inc.							
(DRPA-20-066)	CBB Structural Rehabilitation Phase 2 - CMS	2,794,092	25.6%	716,571	56,239	603,950	4	56,382
	Jacobs Engineering Group, Inc.							
(DRPA-18-123)	Design Oversight & CMS for DRPA Solar System	2,570,590	69.9%	1,797,737	119,718	1,653,964	12	24,056
	Jupiter Painting Contracting Company, Inc.							
(DRPA-19-129)	WWB NJ Approach Bridges Painting	13,227,840	85.3%	11,286,311	895,012	9,895,896	18	495,404
	Parsons Transportation Group							
(DRPA-17-032)	WWB Anchorage Preservation - Design	1,409,403	83.8%	1,181,756	0	1,180,795	31	961
	STV Inc.							
(DRPA-19-128)	WWB Corridor Rehabilitation at I-76 PA Approach - CMS	3,989,977	71.0%	2,831,803	187,821	2,410,961	15	233,021
	A.P. Construction, Inc.							
(DRPA-17-046)	PATCO Installation of Elevators in Remaining PATCO Stations	31,900,000	69.9%	22,285,851	1,911,793	19,898,295	44	475,764
(DRPA-19-116)	PATCO Transit Car In-Floor Hoist	5,873,355	86.6%	5,087,183	401,193	4,267,147	11	418,843
(DRPA-20-051)	PATCO Station Enhancements	9,669,959	48.0%	4,638,277	463,827	3,479,654	11	694,796
	Burns Engineering, Inc.							
(PATCO-17-011)	CMS for PATCO Installation of Elevators at Remaining Stations	3,998,504	78.6%	3,143,931	314,180	2,758,190	43	71,561
(DRPA-17-069)	PATCO Re-Opening Franklin Square Station - Design	2,568,650	87.6%	2,250,348	217,396	1,981,739	38	51,214
(DRPA-19-021)	PATCO Lindenwold Shop & Office Improvements	759,891	83.2%	632,493	0	569,310	18	63,184
	Gannett Fleming, Inc.							
(DRPA-16-011)	PATCO Control Center Relocation	1,659,989	86.9%	1,441,950	10,035	1,297,444	29 - 30	134,471
(DRPA-20-001)	PATCO Viaduct Preservation - Design	1,595,537	82.3%	1,313,568	131,357	1,172,407	13	9,805
(DRPA-20-013)	PATCO Subway Structure Renovation - Design	1,203,454	51.7%	622,395	38,695	566,836	7 - 8	16,864
(DRPA-20-109)	PATCO ROW Embankment Phase 5 - Design	809,687	9.5%	76,799	7,680	0	1	69,119
	AECOM							
(DRPA-17-005)	WWB Corridor Rehabilitation	4,050,282	98.9%	4,007,686	283,987	3,612,882	32	110,817
(DRPA-17-067)	BFB Main Cable Dehumidification - Construction Monitoring	2,065,270	60.8%	1,256,077	113,517	1,091,768	24	50,792
(DRPA-17-102)	WWB NJ Approach Painting - Design	564,340	87.5%	493,727	32,525	460,070	17	1,133
(DRPA-20-002)	2020 Betsy Ross Bridge Biennial Inspection	845,187	78.0%	658,909	38,869	603,368	14	16,672
(DRPA-20-087)	PATCO Way Interlocking & Subway Structure Renovation - CMS	1,697,680	20.1%	340,526	26,953	279,809	7	33,764
	Sowinski Sullivan Architects							
(DRPA-13-080)	PATCO Install Elevators in Remaining Stations - Design (Non-FTA)	306,115	54.8%	167,893	6,695	160,132	64	1,065
	South State, Inc.							
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	25,204,052	77.3%	19,491,301	0	17,555,910	14	1,935,392
	Railroad Construction/Railroad Construction Co. of SJ, Inc.							
(DRPA-20-091)	PATCO Way Interlocking & Subway Structure Renovation	14,277,180	31.0%	4,428,469	442,847	3,455,214	7	530,409

ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (as of 09/30/21)
Board Date: Octoer 20, 2021

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
B&C Transit								
(PATCO-16-031)	PATCO Upgrade Center Tower SCADA - CTC	1,977,573	100.0%	1,977,573	886	1,968,275	15	8,412
Greenman-Pedersen, Inc.								
(DRPA-19-113)	BRB NJ Approach Resurfacing - CMS	1,749,336	88.7%	1,552,265	150,582	1,350,943	18	50,740
(DRPA-19-130)	WWB NJ Approach Painting - CMS	3,056,592	48.0%	1,467,687	127,140	1,215,909	17	124,638
(DRPA-19-132)	BFB Rehabilitation of Suspension Spans & Anchorages - CMS	13,975,670	17.8%	2,483,124	217,044	2,015,909	17	250,171
Atane Engineers, Architects and Land Surveyors, PC								
(DRPA-20-003)	2020 Benjamin Franklin Bridge Biennial Inspection	885,045	72.3%	639,726	36,621	572,824	8 - 9	30,282
Driscoll Construction Co Inc.								
(DRPA-20-053)	CBB Structural Rehabilitation - Phase 2	19,254,220	33.1%	6,381,960	638,196	4,916,078	11	827,687
JPC Group, Inc.								
(DRPA-19-127)	WWB Corridor Rehabilitation at I-76 - PA Approach	66,991,144	69.7%	46,662,045	3,672,602	38,543,992	16	4,445,450
KS Engineers, P.C.								
(DRPA-19-107)	BFB 4th St. Garage Repair of Columns & Bents - CMS	614,776	98.5%	605,489	40,055	562,349	17	3,085
(DRPA-19-115)	WWB Anchorage Preservation - CMS	2,193,245	87.3%	1,915,676	169,058	1,685,707	18	60,911
Skanska Koch, Inc.								
(DRPA-19-048)	WWB Suspended Span Link Replacement	4,099,000	100.0%	4,099,000	1,000	3,791,575	15	306,425
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	194,990,000	37.1%	72,269,474	7,226,947	55,010,715	18	10,031,812
Tactical Public Safety LLC								
(DRPA-20-097)	PATCO 800MHz P25 Phase 2 Upgrades	2,544,167	90.0%	2,289,750	0	1,526,500	4	763,250
Thornton Tomasetti								
(DRPA-16-022)	BFB Suspension Cable Investigation / Rehabilitation Design	3,541,700	97.8%	3,462,170	83,365	3,341,261	30	37,545
Tri-M Group, LLC								
(DRPA-19-044)	BRB & CBB Traffic System Upgrade	529,450	86.2%	456,188	0	443,698	13 - 14	12,490
WSP USA								
(DRPA-19-134)	WWB Main Cable Dehumidification - Design	9,699,817	42.4%	4,113,351	84,220	3,444,481	10	584,650
(DRPA-20-004)	2020 PATCO Biennial Inspection	1,362,504	80.8%	1,101,031	68,480	1,002,188	11	30,364
Program Management General Engineering Contracts								
(DRPA-17-093)	General Engineering Contracts	10,000,000	61.7%	6,169,889	0	6,081,526	Various	88,363
(DRPA-18-084)	General Engineering Contracts	3,000,000	16.5%	494,939	0	488,008	Various	6,931
Total Contract and Engineering Payments								<u>\$23,181,028</u>

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 4
EEO REPORT

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Engineer		1	
4	Chief Financial Officer		1	
5	Chief Operating Officer			1
6	Deputy Chief Executive Officer			0
7	Deputy General Counsel		1	1
8	General Counsel/Corporate Secretary			1
9	Inspector General			1
<hr/>				
1	Bridge Directors		1	1
2	Captain of Police		2	
3	Director, Corporate Communications & Community Relations			
4	Director, Finance		1	
5	Director, Fleet Management		1	
6	Director, Government Relations		1	
7	Director, Homeland Security & Emergency Management			1
8	Director, Human Resource Services		1	
9	Director, Information Services			1
10	Director, Procurement			1
11	Director, Risk Management		1	
12	Director, Strategic Initiatives		1	
13	Engineering Program Manager			1
14	Manager, Construction & Maintenance		0	
15	Manager, Planning & Design			1
16	Police Chief		0	
<hr/>				
1	Construction & Maintenance Manager	1	1	1
2	Fleet Shop Manager		1	
3	Manager, Accounting		1	
4	Manager, Budget/Financial Analysis		1	
5	Manager, Capital Grants			
6	Manager, Community Relations			1
7	Manager, Contract Administration		1	
8	Manager, Corporate Communications			1

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
9	Manager, ERP & Applications		1	
10	Manager, Government Relations			1
11	Manager, Internal Audit			
12	Manager, Payroll		1	
13	Manager, Production Systems			1
14	Manager, Procurement & Stores			1
15	Manager, EZ Pass Technology & Toll Analysis			1
16	Manager, Special Projects		1	
17	Sr. Project Manager		1	
18	Toll Manager		2	0
1	Electrical Foreman		5	
2	Fleet Foreman		2	
3	Highway Foreman	2	7	1
4	HVAC Foreman			2
5	Lead Programmer/Analyst			
6	User Support Group Leader			1
7	Maintenance Foreman		5	1
8	Purchasing Agent		1	
9	Sr. Accountant		1	
10	Supervisor, Revenue Audit			
1	Supervisor, Central Storeroom	1		
2	Supervisor, Mail Room		1	
3	Supervisor, Print Shop		1	
4	Supervisor, Cash Assurance		1	
5	Accounts Payable & Receivable Supervisor			1
OFFICIALS & ADMINISTRATORS (Total By State)		4	49	23
TOTAL OFFICIALS & ADMINISTRATORS		76		
1	Lieutenant of Police		3	2

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Plaza Supervisor		13	12
1	Administrative Coordinator	1	11	9
2	C&M Technical Assistant		1	
3	Digital Communications Specialist		1	1
4	EEO Specialist		1	
5	Grants Specialist		1	
6	Graphic Design Administrator			1
7	HRIS Specialist		1	
8	HRS Specialist		1	1
9	Management Analyst			1
10	Project Analyst			1
11	Purchasing Specialist		3	
12	Sr. Reproduction Technician		1	
1	Accountant		1	1
2	Administrator, Compensation/HRIS			1
3	Administrator, Employee Relations, Programs & Policies			
4	Administrator, Staffing & Recruiting		1	
5	Administrator, Training & Employee Development			1
6	Associate Engineer		1	2
7	Auditor		1	
8	Budget Analyst		1	
9	Claims Administrator		1	1
10	Construction Contract Compliance Specialist			
11	Contract Administrator			2
12	Engineering Program Analyst		1	
13	Financial Analyst		1	
14	IT Auditor			1
15	Project Manager (Office of the CAO)		1	
16	Project Manager, HS & EM		2	
17	Records Manager		1	
18	Supervisor, EZ Pass Technology & Toll Analysis		1	
19	Safety Specialist		2	

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Assistant General Counsel		4	2
2	Electrical Engineer		1	
3	Principal Engineer		2	
4	Senior Engineer		4	1
PROFESSIONALS (Total By State)		1	63	40
TOTAL PROFESSIONALS		104		
1	Police Officer	3	66	24
1	Corporal of Police		11	3
1	Sergeant of Police		18	5
PROTECTIVE SERVICE WORKERS (Total By State)		3	95	32
TOTAL PROTECTIVE SERVICE WORKERS		130		
1	HVAC Technician		7	1
1	Auto Technician	1	12	2
1	Electrical Technician		17	4
1	Construction & Maintenance Mechanic	3	30	13

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Maintenance Technician	1	28	7
CRAFT WORKERS (SKILLED) (Total By State)		5	94	27
TOTAL CRAFT WORKERS (SKILLED)		126		
1	Business Analyst		1	
2	Data Base Administrator		1	
3	Network Technician		1	
4	Programmer/Analyst			1
5	Systems Administrator		9	2
6	User Support Administrator	1	1	1
TECHNICIANS (Total By State)		1	13	4
TOTAL TECHNICIANS		18		
1	Customer Service Coordinator		1	
2	Executive Assistant to the CEO		2	
3	Executive Legal Secretary	0	0	
4	Legal Assistant, Claims		1	
5	Legal Secretary		1	2
1	Accounting Clerk		2	
2	Administrative Clerk (Revenue Audit)			
3	Building Services Clerk		3	
4	Central Stores Clerk			1
5	Contracts Administration Clerk		1	
6	Data Management Coordinator		2	
7	Dispatcher		9	8
8	Lead Dispatcher			1
9	File Clerk		1	1
10	Media Specialist			1
11	Purchasing Clerk		1	
12	Reproduction Technician		1	

DRPA EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
13 Temporary With Benefits		0	
1 Analyst, EZ Pass Technology & Toll Analysis	1		
1 Cash Assurance Auditor (formerly Revenue Auditor)		3	
1 Revenue Operations Assessor ETC (formerly Revenue Auditor)		1	
1 Toll Collector	1	34	24
1 Revenue Operations Clerk		2	
ADMINISTRATIVE SUPPORT (Total By State)			
	2	65	38
TOTAL ADMINISTRATIVE SUPPORT			
	105		
TOTAL EMPLOYEES BY STATE			
	16	379	164
TOTAL DRPA EMPLOYEES - 559			
SUMMARY (Employee Class)			
NON-REP			
	6	132	67
205			
IUOE			
	6	139	60
205			
IBEW			
	1	13	5

DRPA EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE			
	DE	NJ	PA	
			19	
	FOP	3	95	32
			130	

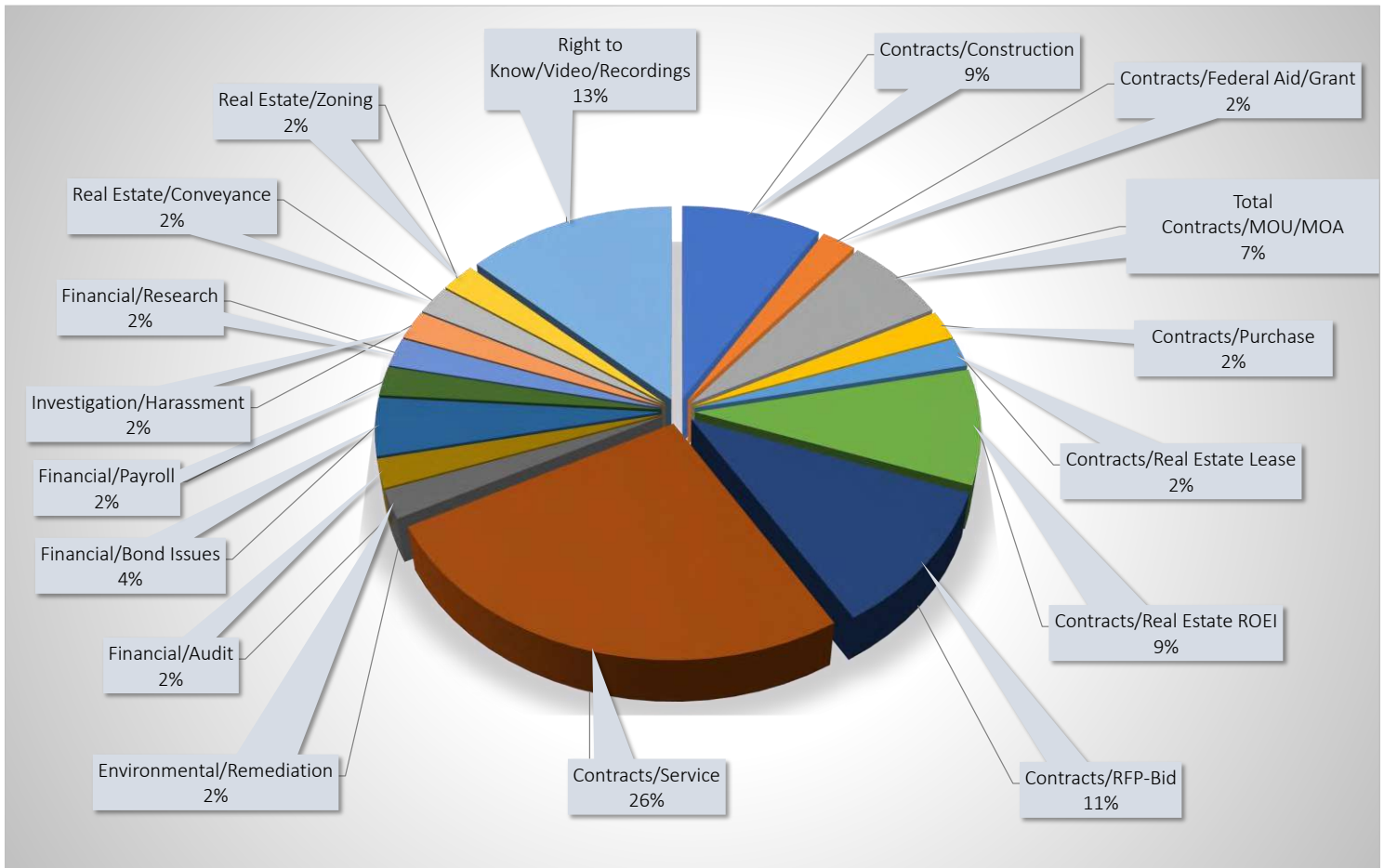
DELAWARE RIVER PORT AUTHORITY EEO SCORECARD
ATTACHMENT 5
QUARTER ENDING September 30, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	76	18	24%	14	18%	2	3%	1	1%	0	0%	0	0%	17	22%
PROFESSIONALS	105	61	58%	28	27%	10	10%	1	1%	0	0%	1	1%	40	38%
TECHNICIANS	18	6	33%	1	6%	0	0%	1	6%	0	0%	0	0%	2	11%
PROTECTIVE SERVICE WORKERS	128	11	9%	10	8%	12	9%	0	0%	0	0%	1	1%	23	18%
ADMINISTRATIVE SUPPORT	108	54	50%	39	36%	3	3%	0	0%	0	0%	2	2%	44	41%
CRAFT WORKERS (SKILLED)	127	2	2%	5	4%	4	3%	1	1%	0	0%	0	0%	10	8%
TOTALS	562	152	27%	97	17%	31	6%	4	1%	0	0.00%	4	0.71%	136	24%

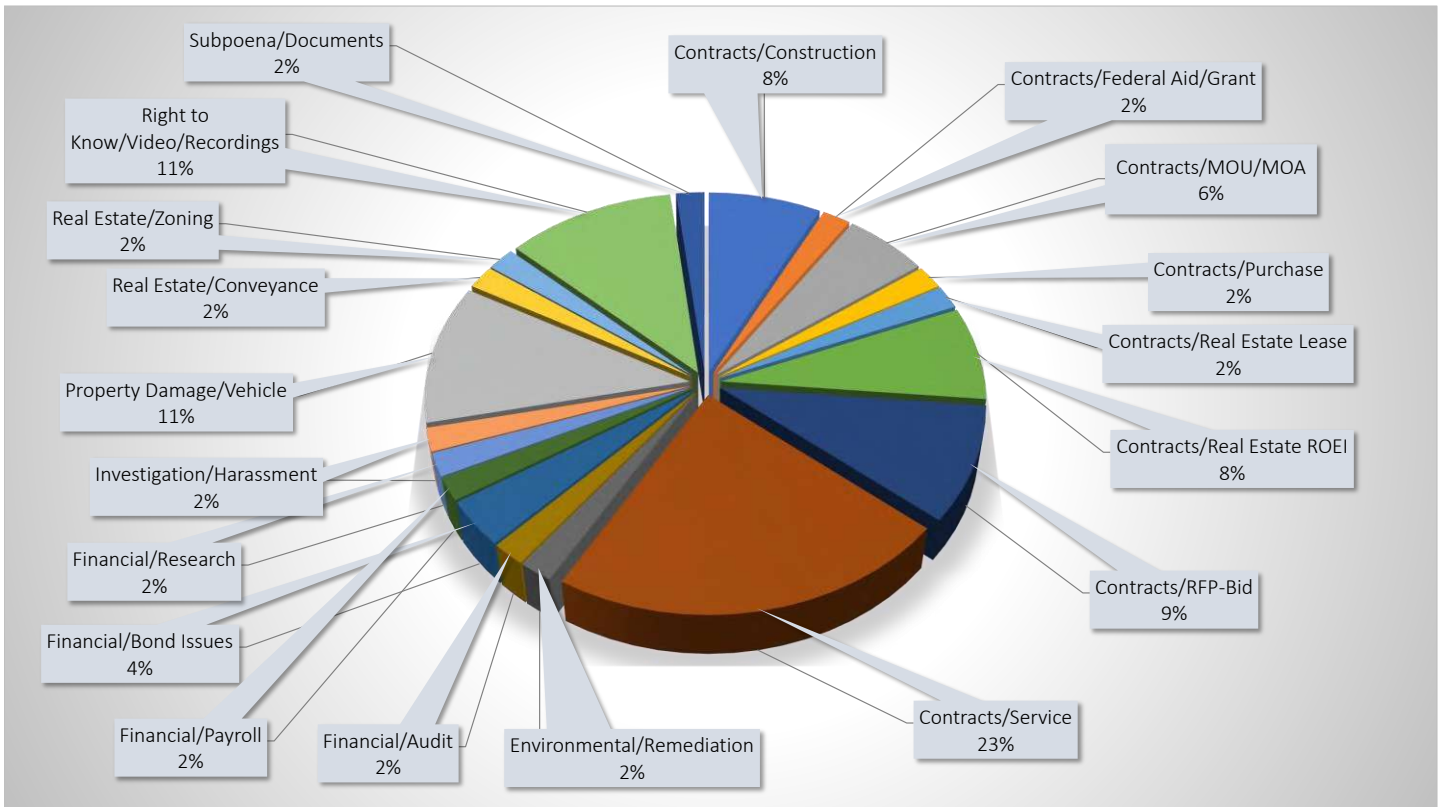
QUARTER ENDING June 30, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	77	19	25%	15	19%	2	3%	1	1%	0	0%	0	0%	18	23%
PROFESSIONALS	107	62	58%	28	26%	10	9%	1	1%	0	0%	2	2%	41	38%
TECHNICIANS	19	6	32%	1	5%	0	0%	2	11%	0	0%	0	0%	3	16%
PROTECTIVE SERVICE WORKERS	130	10	8%	10	8%	12	9%	0	0%	0	0%	1	1%	23	18%
ADMINISTRATIVE SUPPORT	104	51	49%	36	35%	3	3%	0	0%	0	0%	2	2%	41	39%
CRAFT WORKERS (SKILLED)	129	2	2%	5	4%	3	2%	1	1%	0	0%	0	0%	9	7%
TOTALS	566	150	27%	95	17%	30	5%	5	1%	0	0.00%	5	0.88%	135	24%

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 5
LEGAL STATISTICS REPORT



Legal Matters	Opened
Contracts/Construction	4
Contracts/Federal Aid/Grant	1
Contracts/MOU/MOA	3
Contracts/Purchase	1
Contracts/Real Estate Lease	1
Contracts/Real Estate ROEI	4
Contracts/RFP-Bid	5
Contracts/Service	12
Environmental/Remediation	1
Financial/Audit	1
Financial/Bond Issues	2
Financial/Payroll	1
Financial/Research	1
Investigation/Harassment	1
Real Estate/Conveyance	1
Real Estate/Zoning	1
Right to Know/Video/Recordings	6
Grand Total	46



Litigation Matters	Opened
Contracts/Construction	4
Contracts/Federal Aid/Grant	1
Contracts/MOU/MOA	3
Contracts/Purchase	1
Contracts/Real Estate Lease	1
Contracts/Real Estate ROEI	4
Contracts/RFP-Bid	5
Contracts/Service	12
Environmental/Remediation	1
Financial/Audit	1
Financial/Bond Issues	2
Financial/Payroll	1
Financial/Research	1
Investigation/Harassment	1
Property Damage/Vehicle	6
Real Estate/Conveyance	1
Real Estate/Zoning	1
Right to Know/Video/Recordings	6
Subpoena/Documents	1
Grand Total	53

CFO REPORT

Report of the Chief Financial Officer

October 13, 2021

Delaware River Port Authority
Of Pennsylvania and New Jersey
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

Commissioners:

The following descriptive financial summary is primarily based on the revised unaudited financial summary report dated October 13, which follows this descriptive summary in the CFO section of the Board packet.

This month we have introduced two (2) new sections on page 1 of the summary, which compare traffic, ridership and revenues vs. YTD 2019 to provide a greater context to our financial performance over the past two years.

As shown below, 2021 DRPA traffic and toll revenues are **4.5 million vehicles and \$21.2 million below 2019** numbers.

2021 vs. 2019 YTD thru 7/31/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
DRPA Traffic	26,063,214	30,592,214	(4,539,000)	(14.84%)
DRPA Toll Revenues	\$170,349,259	\$191,595,903	(\$21,246,644)	(11.09%)
Average Toll	\$6.5385	\$6.2629	\$0.2756	4.40%

PATCO numbers reflect a more severe situation where ridership and net passenger revenues are **5.8 million riders and \$14.5 million, respectively, below 2019** numbers.

2021 vs. 2019 YTD thru 9/30/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
PATCO Ridership	2,513,199	8,289,281	(5,776,082)	(69.68%)
PATCO Net Passenger Revenues	\$5,819,267	\$20,327,864	(\$14,508,597)	(71.37%)
Average Fare	\$2.3155	\$2.4523	(\$0.1368)	(5.58%)

July 2021 YTD Audited* Traffic and Toll Revenues

As expected, DRPA traffic and toll revenues improved vs. July 2020 YTD numbers. July 2021 YTD figures reflect the on-going recovery of traffic, which began in earnest since late May/June of 2020.

- Total 2021 traffic of 26.1 million vehicles reflects a 3.6 million vehicle **increase** (or 16.0%) compared against 2020 traffic volume of 22.5 million vehicles.
- Total YTD 2021 toll revenues of \$170.3 million **increased** by \$20.4 million (or 13.6%) when compared against 2020 toll revenues of \$149.9 million.
- The average toll thru July was \$6.54/vehicle down from \$6.58 during the previous month. The average has continued to slightly decrease over the past few month attributable to higher passenger traffic growth relative to commercial vehicle growth. (Note: The average toll in 2020 was \$6.65/vehicle largely due to much lower passenger volume crossing the bridges.)

September YTD Unaudited Traffic and Toll Revenues

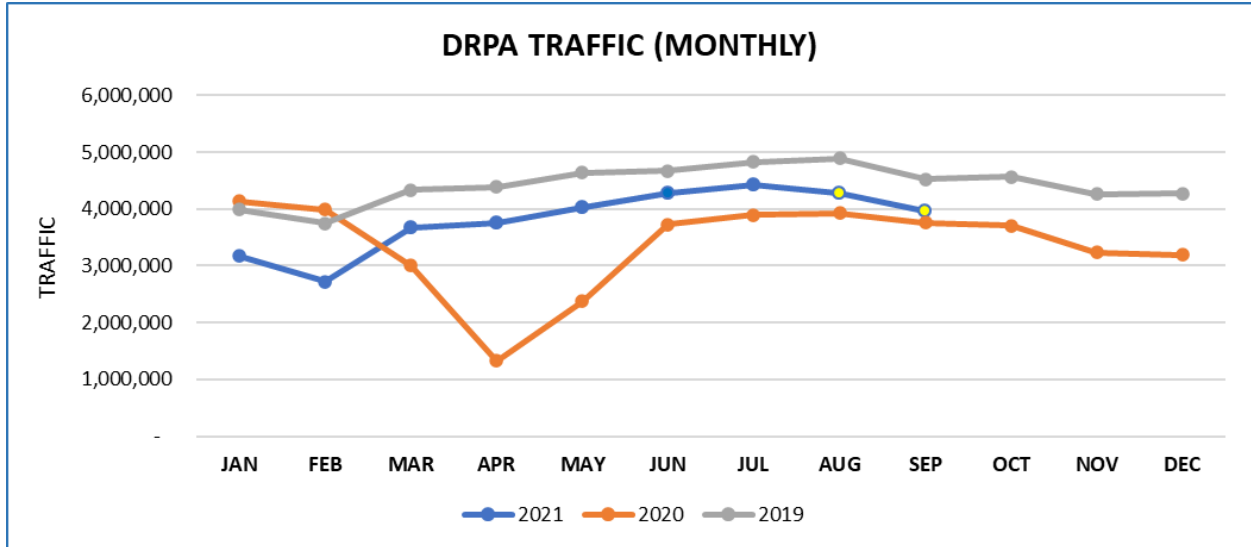
Through September, unaudited YTD traffic is 16.5% higher vs. 2020 unaudited volumes, or up at least 4.7 million vehicles.

- Commercial vehicle volume showed a decrease in September (of almost 6,300 vehicles) vs. 2020 volumes. Commercial vehicle traffic has still exceeded 2.0 million vehicles, which is a **positive** YTD increase of 3.5%. (This increased commercial volume is a major factor in the higher average toll rates in general.)
- September revenues of \$25.1 million are slightly under budget, but we expect that the audited revenues will be above budget for the month once these numbers are finalized. (Toll revenues averaged over \$26 million during the past three months)
- Unaudited traffic of 33.4 million vehicles is higher than budgeted traffic of 31.4 million.
- Unaudited toll revenues thru September will be at least \$16.8 million higher than budgeted. This has contributed to higher monthly General Fund transfers during the year.

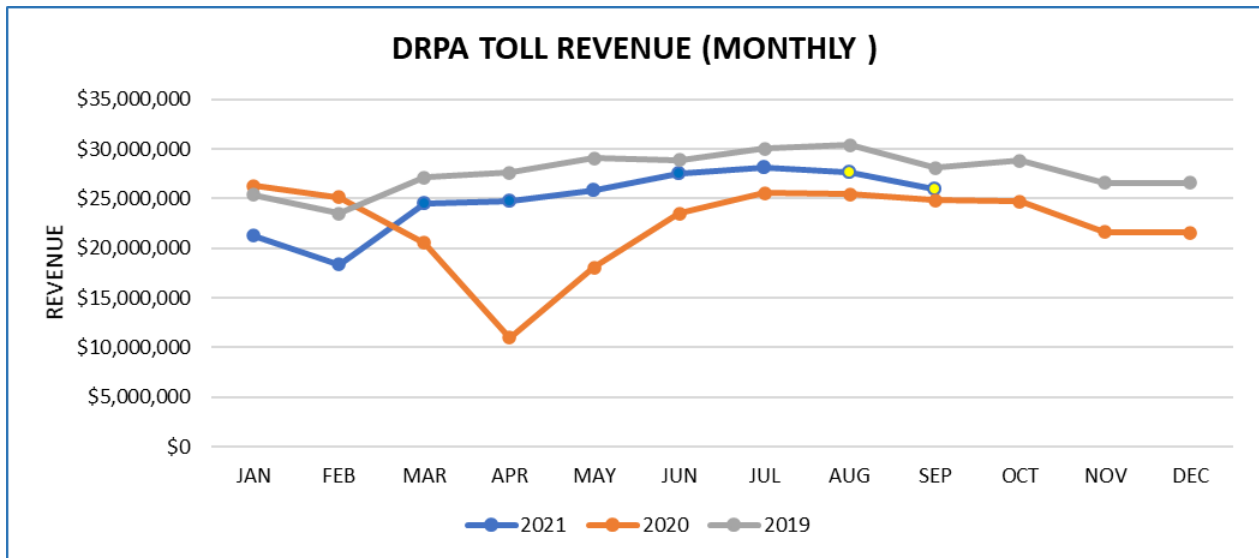
Current Trends - Traffic figures have settled around the 90% of pre-COVID levels, over the past four months.

Overall Traffic and Revenue Trend since 2019

The overall traffic trend since January 2019 is shown in the chart below. (Note: Data from January 2019 thru July 2021 reflects actual figures, while August and September 2021 figures are unaudited):



As noted above, traffic began to recover significantly in May and June 2020, and then trended downwards towards the end of 2020. In 2021, traffic volume has shown a continued upward climb since March and has approached, and at times exceeded, the 90% level vs. pre-pandemic 2019 volumes.



The Authority’s toll revenue experience from January 2019 through September 2021 is captured in the above graph. As bridge traffic volume has increased, since the lowest levels of the pandemic, so also have DRPA toll revenues. (As mentioned in earlier reports, actual annual bridge tolls were **down** \$64 million in 2020 vs. 2019 toll revenues).

Bridge toll revenues in 2021 will be higher than 2020 figures, assuming current trends continue, but my expectation is that 2021 annual revenues will still reflect a shortfall of approx. \$30

million below 2019 numbers. (Note: August and September figures in the above graph are unaudited).

Actual Monthly Traffic and Revenues vs. Budget *



TRAFFIC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	103.9%	106.6%	69.4%	30.1%	51.3%	80.0%	80.6%	80.2%	83.1%	81.4%	75.9%	74.9%
2021 % of 2019 (act.)	79.5%	72.7%	84.6%	85.5%	86.9%	91.7%	91.9%	87.6% *	87.8% *			
2021 Budget % of 2019 (act.)	72.5%	72.5%	72.5%	75.0%	80.0%	80.0%	80.0%	85.0%	85.0%	85.0%	85.0%	85.0%

* August and September 2021 are unaudited

July YTD actual traffic and toll revenues have exceeded 2020 YTD numbers, and actual DRPA traffic and toll revenues have exceeded the 2021 budget, by 2.7 million vehicles and \$17.4 million, respectively. Thus far, traffic and toll revenues are 11.6% and 11.4% respectively, above budget.

Through September, it appears that toll revenues are roughly \$18.5 million higher than budgeted, based on YTD actual and unaudited traffic. If monthly traffic continues to average 90% of 2019 activity over the next three (3) months, we could see annual revenues at least about \$21 million higher than originally budgeted for 2021, and \$31 million higher than actual 2020 toll revenues. (Note: Each increase or decrease in traffic by 1.0% equates to an approx. impact of \$250,000).

PATCO Ridership and Net Passenger Revenues

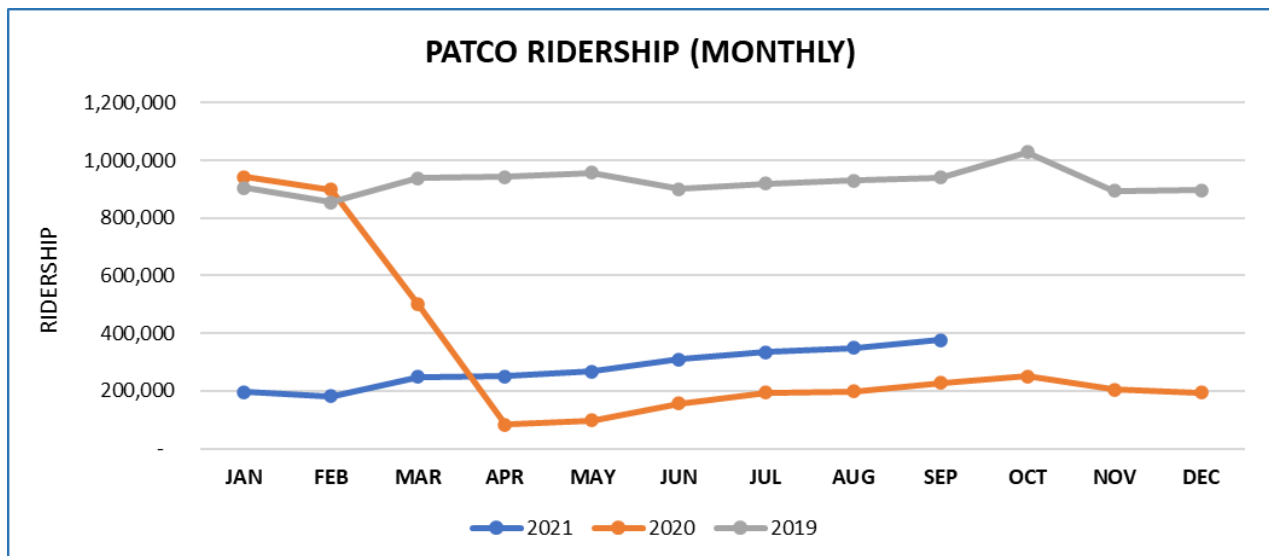
Since April 2021, PATCO ridership has been inching upwards and appears to have stabilized at between 40% and 42% of pre-pandemic volumes over the past month, which is up from about 34% of 2019 volumes during June. Both ridership and net passenger revenue numbers continue to improve vs. 2020.

During the past two weeks, beginning on September 26, PATCO weekday ridership has exceeded 16,000 riders four times during the period. On October 7, ridership exceeded 17,400 riders providing further evidence of stronger ridership numbers.

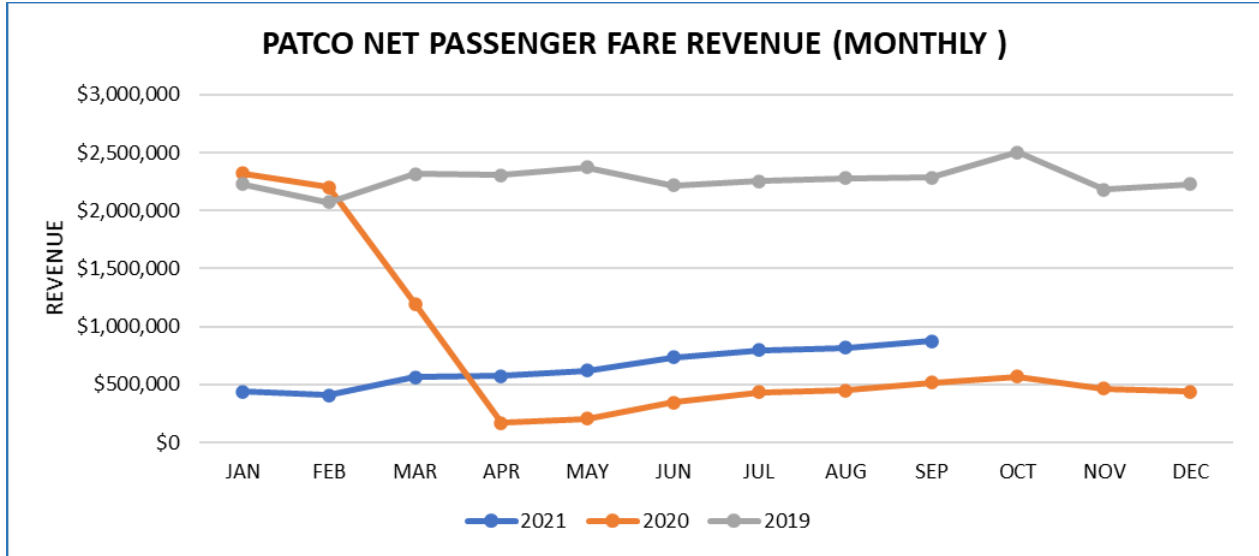
September 2021 YTD Ridership/Passenger Revenues: Ridership and net passenger revenues have continued an upward trend, improving against 2020 August YTD numbers.

- Ridership – YTD PATCO ridership increased to 2.5 million riders, or a 28K increase in riders over the month of August.
 - YTD ridership was 786K passengers below 2020 figures, or a decrease of 23.8%. (August numbers reflected a 30.5% decrease)
- Net passenger revenues totaled \$5.8 million vs. \$7.8 million during the same period in 2020.
 - YTD revenues decreased by \$2.0 million, or by 25.7%, vs. 2020. (August numbers reflected a 32.5% decrease).

Overall Monthly Ridership Trend since 2019



As shown above, PATCO ridership, like bridge traffic, took a precipitous dive in mid-March 2020. Last fall and winter, ridership fluctuated between 22-24% of 2019 levels. More recently, ridership is at, or exceeding, 41% of 2019 activity.



Net passenger fare revenues in 2021 have followed the upward trend experienced in ridership.

Actual Ridership and Passenger Fare Revenue vs. Budget thru September

Current information through September, reflects the fact that PATCO ridership/revenues are **below** the 2021 budget by 528K riders (**down 17.4%**) and by revenues of \$1.2 million (**decrease of 17.3%**), respectively. PATCO ridership and revenues will continue to be **under-budget** for the foreseeable future as current trends show ridership stabilizing at about 41 to 43% of pre-COVID volumes vs. higher budgeted ridership originally projected in the 50-52% range for September and October, as shown in the lower chart below.



RIDERSHIP	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	104.2%	105.2%	53.4%	8.8%	10.2%	17.3%	21.0%	21.4%	24.2%	24.3%	23.0%	21.7%
2021 % of 2019 (act.)	21.6%	21.1%	26.4%	26.6%	27.9%	34.4%	36.5%	37.5%	40.1%			
2021 Budget % of 2019 (act.)	18.7%	24.8%	30.7%	35.0%	40.0%	40.1%	43.1%	46.0%	50.3%	51.7%	56.8%	60.2%

DRPA and PATCO Operating Budget vs. Actual

Thus far, thru July 2021, the combined expenses for DRPA and PATCO totaled about \$90.3 million against budgets of \$98.9 million, resulting in a \$8.6 million, or 8.7% under budget situation.

This positive variance increased by about \$1.3 million during July. However, we expect the positive variance continue to widen (grow) since the Authority's spending is still being constrained, for both personnel and non-personnel expenses, for the foreseeable future. Lower personnel costs (salary, benefits, pension, etc.) account for roughly 50% of the reduced expenses during the period.



2021 Capital Plan Funding (General Fund and Bond Project Funds)

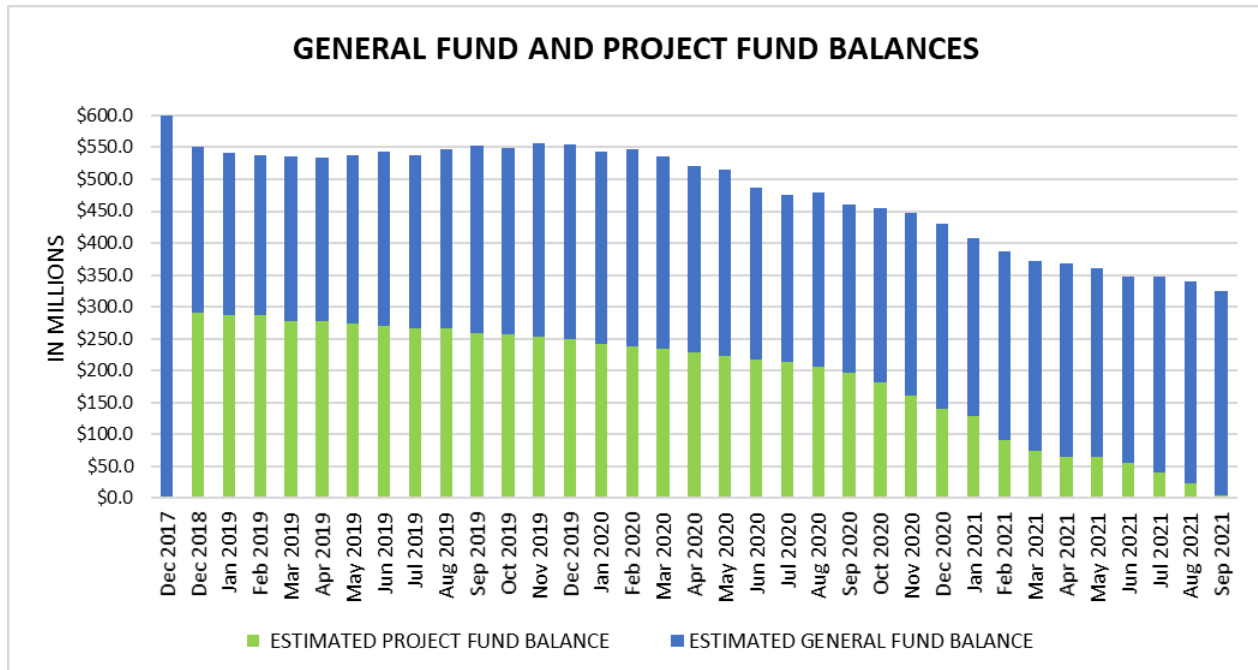
2020: As of December 31, 2020, the combined balance of bond project and general funds totaled **\$429.9 million, which reflected a \$124.6 million (or a 22.5%) decrease** during the year. (Audited capital expenditures exceeded \$200 million during 2020).

As of September 30, 2021, the combined bond project fund and General Fund (GF) balances totaled \$325.3 million, a decrease of about **\$13.7 million** during the month. Capital expenditures for September approached \$24 million, which was about \$4 million higher than August's figures.

The GF balance totaled \$321.8 million, **increasing by \$5.3 million** during the month. This improvement was attributable to several large inflows of funds including improved toll revenues (which resulted in a healthy GF monthly transfer of \$12.2 million), drawdowns against the FTA CRRSAA grant (\$2.8 million), and \$19 million drawn against the bond project fund. These GF sources of funds offset most of the capital spending and PATCO subsidy funding resulting in the increase in GF total funds. (The General Fund would be much lower were it not for the \$21.6 million in funds received from the CARES/CRRSAA grants during 2021).

The combined funds, available to fund capital expenditures, are still **down almost \$105 million** since the beginning of the year. The project funds, totaling approximately \$3.5 million at present, will be exhausted by the end of October. This means we will have spent the full \$290 million in bond proceeds (issued in 2018) within 3 years on the Authority's major capital projects. Beginning this month, the General Fund will be used to fund all capital expenditures.

General Fund/Project Fund Historical View



	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Sep 2021	CHANGE FROM PREVIOUS MONTH
EST GF BALANCE	\$600.1	\$260.7	\$305.5	\$289.4	\$321.8	\$5.3
EST PF BALANCE	\$0.0	\$290.0	\$249.0	\$140.5	\$3.5	(\$19.0)
TOTAL FUNDS AVAILABLE	\$600.1	\$550.7	\$554.5	\$429.9	\$325.3	(\$13.7)
CHANGE FROM PRIOR YEAR		(\$49.4)	\$3.9	(\$124.6)		

The chart above shows a **decrease** in the General Fund and bond project fund monies available over time. In 2018, the GF exceeded \$600 million, just prior to the use of \$282 million to defease the 2010 Bonds, and the issuance of \$290 million in new bond project funds (**green highlighted section of the chart**).

Beginning in 2019, “long-lived” capital projects were primarily funded through our bond project funds, which have now dropped to \$3.5 million. The General Fund balance presently totals \$321.8 million.

2022 OPERATING AND CAPITAL BUDGETS

Capital Budget requests from DRPA and PATCO Divisions were reviewed in Capital Budget Review hearings which concluded last week. These meetings were preceded by meetings between the Engineering staff and DRPA and PATCO operations to refine the original requests. A number of projects are still being evaluated; however, the preliminary 5-year budget will approximate \$735 million, representing a **\$112 million decrease** from last year's 5-year plan, with 2022 expenditures (net of grant funding) of approximately \$140 million.

A final Capital Budget will be submitted to the Finance Committee, and then Board, in November. (The completion of a 5-year Capital Plan is a requirement of the Authority's Compact.)

Operational budgets for PATCO and DRPA are reviewed by the Finance Division's budget sections and will be formally reviewed in Operating Budget Review Committee hearings, which began this week. The finalized operations budget will be submitted to the Finance Committee and Board in December. (Note that an Annual Budget is a compliance requirement of our bond indentures and must be submitted to our bond trustee prior to year-end.)

BOND RELATED INFORMATION

Bond Refundings: The *Request for Information* (RFI) was released to eleven (11) underwriting firms. The RFI was sent to the five (5) under-represented firms which were added to the bond underwriting pool, after passage of a Board Resolution in September. Responses are due on Friday October 15th. After evaluation of the RFI and selection of the underwriting team of professionals, work will begin on the refunding of both the 2013 Revenue Bonds and the 2012 Port District Project Bonds.

Net Revenue Requirement: In November the Finance Division will submit its calculations for the annual Article 5.09 Net Revenue Requirement certification for Finance Committee and Board approval. This certification demonstrates that annual Net Revenues (as defined by the Bond Indenture) will exceed the Net Revenue Requirement based on a calculation based on the total annual revenue bond debt services and PATCO subsidy.

Federal Transit Grants – CARES Act and CRRSAA Grants (thru October 13, 2021)

- CARES Act – In July, we drew the final amount against the \$40.7 million transit grant we received in 2020. Therefore, no funds are available under this grant.

- **CRRSAA – The DRPA executed the FTA grant in mid- July, and with the exhaustion of CARES funds began drawing down funds against this grant. Thus far, we have drawn \$12.9 million or approximately 78% of the allocated funds provided thru the \$15.7 million grant. We expect to finish drawing down these funds from the FTA by the end of the year.**
- **American Rescue Plan Act of 2021 – An additional \$27.9 million in FTA funding will be available to drawdown once the CRRSAA funds are exhausted.**

Respectfully submitted,

James M. White, Jr.

CFO/Treasurer

DRPA/PATCO UNAUDITED FINANCIAL SUMMARY
October 13, 2021 (Revised)

DRPA TRAFFIC / PATCO RIDERSHIP AND REVENUE YEAR-TO-YEAR COMPARISON				
2021 vs. 2020 YTD thru 7/31/2021	2021 Actual	2020 Actual	Year-to-Year Change	% Change
DRPA Traffic	26,053,214	22,466,502	3,586,712	15.96%
DRPA Toll Revenues	\$170,349,259	\$149,936,009	\$20,413,250	13.61%
Average Toll	\$6.5385	\$6.6738	(\$0.1352)	(2.03%)

DRPA Traffic Increase (Decrease) from prior month	541,356
DRPA Revenue Increase (Decrease) from prior month	\$2,556,004

2021 vs. 2019 YTD thru 7/31/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
DRPA Traffic	26,053,214	30,592,214	(4,539,000)	(14.84%)
DRPA Toll Revenues	\$170,349,259	\$191,595,903	(\$21,246,644)	(11.09%)
Average Toll	\$6.5385	\$6.2629	\$0.2756	4.40%

2021 vs. 2020 YTD thru 9/30/2021	2021 Actual	2020 Actual	Year-to-Year Change	% Change
PATCO Ridership	2,513,199	3,299,466	(786,267)	(23.83%)
PATCO Net Passenger Revenues	\$5,819,267	\$7,834,414	(\$2,015,147)	(25.72%)
Average Fare	\$2.3155	\$2.3744	(\$0.0590)	(2.48%)

PATCO Ridership Increase (Decrease) from prior month	149,231
PATCO Revenue Increase (Decrease) from prior month	\$359,256

2021 vs. 2019 YTD thru 9/30/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
PATCO Ridership	2,513,199	8,289,281	(5,776,082)	(69.68%)
PATCO Net Passenger Revenues	\$5,819,267	\$20,327,864	(\$14,508,597)	(71.37%)
Average Fare	\$2.3155	\$2.4523	(\$0.1368)	(5.58%)

BUDGET VS. ACTUAL				
2021 YTD thru 7/31/2021	2021 Budget (7 mo)	2021 Actual (7 mo)	(Under) / Over Budget	% (Under) / Over Budget
DRPA Traffic	23,349,062	26,053,214	2,704,152	11.58%
DRPA Toll Revenues	\$152,936,356	\$170,349,259	\$17,412,903	11.39%

DRPA Traffic Increase (Decrease) from prior month	572,482
DRPA Revenue Increase (Decrease) from prior month	\$2,789,160

Frequent Bridge Traveler Credit	\$961,790	\$647,622	(\$314,168)	(32.66%)
Delayed Transaction (Net) Revenue	\$1,099,189	\$7,706,864	\$6,607,675	601.14%
# of Transactions Reviewed: 584,869 YTD 2021				
# of Transactions Reviewed: 5,082,735 since May 2016				

2021 YTD thru 9/30/2021	2021 Budget (9 mo)	2021 YTD Actual (9 mo)	(Under) / Over Budget	% (Under) / Over Budget
PATCO Ridership	3,041,332	2,513,199	(528,133)	(17.37%)
PATCO Net Passenger Revenues	\$7,039,041	\$5,819,267	(\$1,219,774)	(17.33%)

PATCO Ridership Increase (Decrease) from prior month	(96,215)
PATCO Revenue Increase (Decrease) from prior month	(\$237,993)

OPERATING EXPENSES - YTD JULY, 2021 BUDGET VS. ACTUAL (UNAUDITED) *				
2021 YTD thru 7/31/2021	2021 YTD Budget	2021 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
DRPA Budget	\$63,395,812	\$58,618,438	(\$4,777,374)	(7.54%)
PATCO Budget	\$35,502,333	\$31,727,634	(\$3,774,698)	(10.63%)
Total	\$98,898,145	\$90,346,072	(\$8,552,072)	(8.65%)

Change in Budget variance	(\$1,310,545)
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* DRPA and PATCO actuals are preliminary

2021 YTD thru 7/31/2021	2021 YTD Budget	2021 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
PATCO Subsidy	(\$29,948,247)	55 (\$27,280,369)	(\$2,667,878)	(8.91%)

DRPA/PATCO UNAUDITED FINANCIAL SUMMARY
October 13, 2021 (Revised)

(CAPITAL) PROJECT FUND BALANCE

Balance as of 9/30/2021	\$3.5 million
Change in project fund balance from previous month	(\$19.0) million

*Project fund consists of proceeds from the December 2018 Revenue Bond issuance to fund major capital projects.

ESTIMATED GENERAL FUND BALANCE

Estimated Balance as of 9/30/2021	\$321.8 million
Est. change in general fund balance from previous month	\$5.3 million

Reflects balance after use of \$281.6MM for defeasement of 2010D in November 2018. In 2019 General Fund used to fund smaller "short-lived" 2019 capital projects.

ESTIMATED FUNDS AVAILABLE TO FUND CAPITAL PROGRAM (Total Project and General Fund Bal.)

Est. Balance as of 9/30/2021	\$325.3 million
Estimated change from previous month	(\$13.7) million
Estimated Balance as of 12/31/2020	\$429.9 million
Estimated Balance as of 12/31/2019	\$554.5 million
Estimated Balance as of 12/31/2018	\$552.7 million

TOTAL DRPA BOND DEBT

As of 9/30/2021 (in thousands of dollars)

	Principal Outstanding	% of Total	Bond Ratings (Moody's/S&P)	Updates
Revenue Bonds	\$ 1,063,965	91.7%	A1/ A +	In April 2021, S&P revised our issuer outlook to "stable" from "negative. In March 2020, Moody's changed toll sector to negative outlook.
PDP Bonds	95,780	8.3%	Baa1 / A	
Total Debt	\$ 1,159,745	100.0%		

Total Debt at its lowest level since 2012.

Total Debt was reduced by \$70.8 million after 1/1/2021 principal payment.

RATINGS ACTIONS

In April 2016, S&P upgraded DRPA's PDP Bond ratings from "BBB" to "A-". The Revenue Bonds were affirmed at "A", stable outlook. In August 2017 S&P reaffirmed the existing bond ratings. On Nov. 16, 2018, S&P upgraded all DRPA Revenue and PDP bonds, taking the revenue bonds to "A+" from "A" and the PDP bonds from "Baa3" to "Baa2". S&P changed outlook to negative in mid-March 2020. In April 2021, S&P changed outlook from negative to stable.

In October 2017, Moody's upgraded DRPA's Revenue Bond ratings from "A3" to "A2" with a stable outlook and upgraded the PDP Bond ratings from "Baa3" to "Baa2" with a stable outlook. Moody's raised the "outlook" on all bonds, from stable to positive. Moody's upgraded the DRPA Revenue and PDP Bonds on Feb. 4, 2020, with a stable outlook. Moody's changed entire toll sector to negative outlook on 3/20/20.

KEY 2013 - 2017 FINANCE ACTION PLAN INITIATIVES

1. LOC restructuring for 2010 Revenue Refunding Bonds closed on March 21, 2013. Three new LOC providers. LOCs fees range from 0.45% to 0.70%.
2. 2008 Revenue Bond LOCs extensions were completed on June 28. Retaining TD Bank and Bank of America with fees at 0.655% to 0.70%, respectively.
3. New Bond issue: Ratings agency (Moody's & S&P) and investor presentations completed in November. S&P Ratings increased from A- to A.
4. S&P affirms ratings December 2014.
5. Feb. 2015: Barclays agreed to extend the LOC to March 20, 2018, at a reduced facility rate of 7.5 basis points - expected \$95k decrease in annual fees.
6. July: Swap Novation - UBS replaced as swap counterparty on both DRPA active swaps. TD Securities & Wells Fargo are the new counterparties (2015).
7. July: Loan Guarantee with TD Bank finalized.- \$796K for 10 years.
8. July: Reinstitution of E-ZPass Commuter Discount - December 1, 2015 implementation date.
9. BNY Mellon and RBC LOCs extended to June 16 and August 1, respectively (2016).
10. In April, S&P upgraded the DRPA's PDP debt from "BBB" to A stable. S&P reaffirmed the ratings on Revenue Bonds at A, stable.
11. Reallocation of \$3.5 million in unspent Ec. Development funds to help fund WWB repainting project, PATCO vulnerability study, etc.
12. Underwriter/Remarketer RFQ to establish Bond Pool in progress. Bond pool established by Board Resolution.
13. BNY Mellon LOC terminated on June 9; replaced by direct purchase variable rate loan with Wells Fargo Bank. (see above)
14. B of A and Royal Bank LOCs terminated July 25. Replaced by 2 direct purchase loans from B of A and one by TD Bank. (see above)
15. In Sept., the Board authorized staff to execute a possible advanced refunding of the 2010 and 2013 bonds, if appropriate. The authorization also permitted staff to execute prudent transaction related to DRPA swaps, including a fixed rate bond issue, if warranted.
16. 2017: DRPA has received multiple proposals from investment banks relative to refunding a portion of the 2010 D bonds.
17. 2017: DRPA completed TD Bank LOC transaction on Nov. 21, with savings of approx. \$1.0 million over 5 years.

2018-2019 ACTION PLAN INITIATIVES

1. DRPA extended Barclays LOC for 4 year term at slightly reduced LOC facility costs.
2. DRPA Board has authorized defeasement of all or portion of 2010D bonds based on market conditions
3. DRPA Board has authorized new money issuance subject to market conditions
4. DRPA assessing impact of new tax law on FRN (Floating Rate Notes) procured with 3 banks in 2016. (See principal amounts above)
5. Investment analysis of General Fund and new proposed investment guidelines to be discussed again at Finance Committee meeting in early 2019.
6. Renegotiated FRN rate with Wells Fargo.
7. November 16: 2010D Bonds Defeased in the amount of \$308.4 million using \$281.6 million in General Funds
8. December 12: Terminated the 2000 Swaptions (Inactive)
9. December 18: Issuance of 2018 Revenue Bonds Series A \$273.5 million, Revenue Refunding Bonds Series B \$404.1 million, Revenue Bonds Series C \$22.9 million and Terminated the remainder of the swaps. The DRPA has eliminated ALL variable rate debt, and swaps, as of 12/18/18.
1. New investment policy approved by Finance and Board in Feb. Phase I of implementation: Contacted existing money managers on new policy, after veto period expired.

2021 ACTION PLAN INITIATIVES

1. Termination of Maintenance Reserve Fund Forward Delivery Agreement - Net of \$593K
2. Board Authorization per SS&R to refund, if prudent, the 2012 PDP bonds
3. Expansion of extension of the bond pool to December 31, 2021
4. Possible refunding of 2013 Revenue Bonds and 2012 PDP Bonds. - RFI released on September 30

2021 Second Quarter Financial Statement

DELAWARE RIVER PORT AUTHORITY
BALANCE SHEET
June 30, 2021
UNAUDITED

	<i>Capital Fund</i>	<i>Revenue Fund</i>	<i>General Fund</i>	<i>Restricted Funds Maintenance Fund</i>	<i>Restricted Funds Bond Service Funds</i>	<i>Bond Reserve Funds</i>	<i>Restricted Funds Project Funds</i>	<i>June 30, 2021 Combined Total</i>	<i>December 31, 2020 Combined Total PY</i>
Assets									
Current Assets									
Cash and Cash Equivalents		\$ 5,571,635	\$ 31,421,047					\$ 36,992,682	\$ 22,556,351
Investments			263,039,844					263,039,844	269,233,556
Accounts Receivable net of Allowance		11,313,503	16,033,049					27,346,553	21,904,142
Accrued Interest Receivable			626,879					626,879	625,848
Transit System and Storeroom Inventories		729,311	6,789,140					7,518,451	7,145,943
Prepaid Expenses		2,567,600	863,532					3,431,132	5,944,702
Economic Development Loans net Current Portion			561,820					561,820	771,000
Restricted Assets									
Cash and Cash Equivalents		16,657,022					536,831	\$ 17,193,853	8,168,430
Investments		1,544,747		6,216,721	66,506,657	123,735,254		198,003,379	241,203,408
Accrued Interest Receivable				133	1,299	309,576	1,428	312,436	54,608
Total Current Assets	\$ -	\$ 38,383,818	\$ 319,335,311	\$ 6,216,855	\$ 66,507,956	\$ 124,044,830	\$ 538,259	\$ 555,027,028	\$ 577,607,987
Non Current Assets									
Restricted Investments for Capital Assets							54,522,517	\$ 54,522,517	\$ 140,489,980
Derivative instrument - Forward delivery agreements					2,844,000			\$ 2,844,000	\$ 3,517,000
Capital Assets net of Accumulated Depreciation									
Land	74,034,450		25,000					74,059,450	74,059,450
Construction in Progress	753,078,055							753,078,055	684,279,935
Bridges and Related Buildings and Equipment	611,665,620							611,665,620	634,373,281
Transit Property and Equipment	420,708,695							420,708,695	433,776,933
Port Enhancements	455,748							455,748	582,578
Total Non current Assets	\$ 1,859,942,567	\$ -	\$ 25,000	\$ -	\$ 2,844,000	\$ -	\$ 54,522,517	\$ 1,917,334,084	\$ 1,971,079,157
Other									
Economic Development Loans net Non Current Portion			9,804,918					9,804,918	9,876,647
Total Other Assets	\$ -	\$ -	\$ 9,804,918	\$ -	\$ -	\$ -	\$ -	\$ 9,804,918	\$ 9,876,647
Total Non Current Assets	\$ 1,859,942,567	\$ -	\$ 9,829,918	\$ -	\$ 2,844,000	\$ -	\$ 54,522,517	\$ 1,927,139,001	\$ 1,980,955,805
Total Assets	\$ 1,859,942,567	\$ 38,383,818	\$ 329,165,229	\$ 6,216,855	\$ 69,351,956	\$ 124,044,830	\$ 55,060,775	\$ 2,482,166,029	\$ 2,558,563,791
Deferred Outflows of Resources									
Postemployment Benefit Related Amounts								-	-
Pension Related Amounts		22,914,910	9,762,770					32,677,680	32,677,680
Loss on Refunding of Debt		24,715,613	468,710					25,184,323	30,052,421
Total Deferred Outflows of Resources	\$ 24,715,613	\$ 22,914,910	\$ 10,231,480	\$ -	\$ -	\$ -	\$ -	\$ 57,862,003	\$ 62,730,101
Liabilities									
Current Liabilities									
Accounts Payable									
Retained Amounts on Contracts		369,206	25,505,977					25,875,183	23,257,299
Other Accounts Payable		3,002,861	12,772,978					15,775,839	48,409,404
Accrued Liabilities									
Claims and Judgments		75,280	228,644					303,924	740,000
Self Insurance		878,317	1,145,698					2,024,015	3,040,000
Pension		316,400	161,460					477,859	1,014,287
Sick and Vacation Leave Benefits		1,759,611	439,541					2,199,152	2,216,000
Other Accrued Liabilities		483,780	2,047,985					2,531,765	1,240,945
Unearned Revenue		386,112	2,755,210					3,141,322	6,834,722
Liabilities Payable Restricted Assets									
Accrued Interest Payable					28,903,997			28,903,997	30,687,232
Bond Payable - Current		57,645,000	14,085,000					71,730,000	70,785,000
Total Current Liabilities	\$ 57,645,000	\$ 7,271,568	\$ 59,142,492	\$ -	\$ 28,903,997	\$ -	\$ -	\$ 152,963,057	\$ 188,224,889
Non Current Liabilities									
Accrued Liabilities									
Claims and Judgments		112,920	342,966					455,886	131,074
Self Insurance		1,317,475	1,718,548					3,036,023	1,496,140
Sick and Vacation Leave Benefits		2,639,416	659,311					3,298,727	3,324,729
Net Pension Liability		137,737,899	19,972,997					157,710,896	157,710,896
Other Post Employment Liabilities		60,069,100	9,335,273					69,404,373	69,404,373
Unearned Revenue		579,168	4,132,815					4,711,984	965,472
Bonds Payable net of Amortizations	1,071,533,905		86,362,980					1,157,896,886	1,236,233,893
Total Noncurrent liabilities	\$ 1,071,533,905	\$ 202,455,979	\$ 122,524,890	\$ -	\$ -	\$ -	\$ -	\$ 1,396,514,775	\$ 1,469,266,576
Total Liabilities	\$ 1,129,178,905	\$ 209,727,546	\$ 181,667,383	\$ -	\$ 28,903,997	\$ -	\$ -	\$ 1,549,477,831	\$ 1,657,491,465
Deferred Inflows of Resources									
OPEB		8,343,042	1,750,871					10,093,913	10,093,913
Pension Related Amounts		14,004,293	2,462,978					16,467,271	16,467,271
Forward delivery agreement related amounts					2,844,000			2,844,000	3,517,000
Total Deferred Inflows of Resources	\$ -	\$ 22,347,335	\$ 4,213,849	\$ -	\$ 2,844,000	\$ -	\$ -	\$ 29,405,184	\$ 30,078,184
Total Net Position	\$ 755,479,274	\$ (170,776,152)	\$ 153,515,477	\$ 6,216,855	\$ 37,603,959	\$ 124,044,830	\$ 55,060,775	\$ 961,145,017	\$ 933,724,244

DELAWARE RIVER PORT AUTHORITY
Combined Statements of Revenues, Expenses and Changes in Net Position
For The Periods Indicated (Unaudited)

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(amounts expressed in thousands)

	Period Ended		Second Quarter	
	6/30/2021	6/30/2020	2021	2020
Operating Revenues				
Bridges:				
Tolls (Schedule 4)	\$ 142,281,101	\$ 124,385,237	\$ 78,152,193	\$ 52,913,299
Other Operating Revenues	3,805,057	2,695,901	2,360,191	1,485,423
Total Bridge Operating Revenues	146,086,157	\$ 127,081,138	\$ 80,512,384	\$ 54,398,722
Transit System:				
Passenger Fares	3,311,580	6,410,766	1,908,587	711,517
Other Operating Revenues	276,461	559,497	142,651	140,316
Total Transit System Operating Revenues	\$ 3,588,041	\$ 6,970,263	\$ 2,051,238	\$ 851,833
Other				
Miscellaneous	97,385	42,587	50,309	18,375
Total Operating Revenues	\$ 149,771,583	\$ 134,093,988	\$ 82,613,931	\$ 55,268,930
Operating Expenses				
Operations	24,217,547	23,621,899	12,326,314	11,486,009
Transit System	21,567,829	21,913,987	10,255,725	10,274,898
Community Impact	249,996	249,997	124,998	124,998
General & Administrative	32,462,860	32,940,328	17,009,792	17,123,932
Depreciation	35,902,622	38,802,390	17,945,946	19,400,854
Total Operating Expenses	\$ 114,400,855	\$ 117,528,601	\$ 57,662,775	\$ 58,410,691
Operating Income	\$ 35,370,729	\$ 16,565,387	\$ 24,951,156	\$ (3,141,761)
Non Operating Revenues (Expenses)				
Interest Income	1,434,286	9,174,678	529,959	4,457,597
	\$ 1,434,286	\$ 9,174,678	\$ 529,959	\$ 4,457,597
Interest on Funded Debt				
Port District Project Bonds, Series 1999	-	(52,900)	-	(26,450)
Port District Project Refunding Bonds 2012	(1,586,579)	(1,984,320)	(729,702)	(992,160)
Revenue Bonds, Series 2018	(14,684,500)	(16,119,500)	(7,342,250)	(8,059,750)
Amortization Expense Rev Bonds Series A-B 2018	650,078	512,211	325,039	256,106
Revenue Bonds, Series 2013	(11,544,087)	(11,544,087)	(5,772,044)	(5,772,044)
	\$ (27,165,088)	\$ (29,188,596)	\$ (13,518,956)	\$ (14,594,298)
Economic Development Activities	(15,270)	(40,456)	(12,912)	(35,584)
Gain (Loss) on Assets	47,677	-	47,677	-
Other Grant Revenues	8,800,135	749,457	8,064,298	442,373
Other Non Operating Income	191,983	130,602	33,469	76,453
Other Non Operating Expenses	(602,096)	(598,685)	(368,996)	(583,288)
Total Non Operating Revenues (Expenses)	\$ (17,308,373)	\$ (19,773,000)	\$ (5,225,461)	\$ (10,236,747)
Income Before Capital Contributions	\$ 18,062,356	\$ (3,207,613)	\$ 19,725,695	\$ (13,378,508)
Fed & State Capital Improvement Grants	9,358,417	2,921,144	8,736,322	1,769,491
Change in Net Position	\$ 27,420,773	\$ (286,469)	\$ 28,462,017	\$ (11,609,017)
Net Position, January 1	\$ 933,724,244	\$ 879,404,998	\$ 932,683,000	\$ 890,727,546
Net Position, June 30	961,145,017	\$ 879,118,529	\$ 961,145,017	\$ 879,118,529

CONSOLIDATED STATEMENT OF CASH FLOWS
For the Periods Ended June 30, 2021 and June 30, 2020 (Unaudited)
(amounts expressed in thousands)

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Cash Flow Statement	Period Ending	
	6/30/2021	6/30/2020
Cash Flows From Operating Activities		
Receipts from Customers and Users	\$ 144,382	\$ 137,076
Payment for Other Goods and Services	(45,517)	(38,555)
Payments for Employee Services	(58,802)	(59,349)
Net cash Provided by Operating Activities	<u>40,063</u>	<u>39,173</u>
Cash Flows From Non Capital Financing		
Payments for Econ Dev Activity	(15)	(40)
Repayment of Econ Development Loans	281	259
Grants Received	8,068	749
Proceeds from Non Operating Income	192	131
Payments for Non Operating Expenses	(1,531)	(1,456)
Net Cash Provided by Non Capital Finance	<u>\$ 6,994</u>	<u>\$ (357)</u>
Cash Flows From Capital Financing		
Acquisition & Construction of Capital Asset	(68,798)	(51,086)
Proceeds From Sale of Capital Assets	48	
Capital Contributions Received	10,091	2,921
Principal Paid on Bonded Debt	(76,218)	(68,340)
Interest Paid on Debt	(25,254)	(32,236)
Net Cash Provided by Capital Finance	<u>\$ (160,132)</u>	<u>\$ (148,740)</u>
Cash Flows From Investing Activities		
Purchase of Investments	(501,897)	(227,773)
Proceeds from Sale/Maturity Investments	637,258	332,270
Interest Received	1,175	10,224
Net Cash Provided by Investing Activity	<u>\$ 136,537</u>	<u>\$ 114,720</u>
Net Increase (Decrease) in Cash and Equivalents	<u>\$ 23,462</u>	<u>\$ 4,796</u>
Cash, Beginning of Year		<u>\$ 27,699</u>
Cash, End of Period	<u>\$ 54,187</u>	<u>\$ 32,494</u>
Cash at June 30	\$ 54,187	\$ 32,494
Unrestricted	<u>\$ 36,993</u>	<u>\$ 21,155</u>
Restricted	<u>\$ 17,194</u>	<u>\$ 11,339</u>

**Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund
For the Periods Ended June 30, 2021 and December 31, 2020 (Unaudited)**

	Capital Fund	Revenue Fund	General Fund	Restricted Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Combined Project Funds	June 30, 2021 Total	December 31, 2020 Total
Net Position (Deficiency), January 1	\$ 664,250	\$ (184,964)	\$ 109,875	\$ 5,607	\$ 70,803	\$ 127,124	\$ 141,030	\$ 933,724	\$ 879,405
Revenues & Expenses:									
Operating Revenue		146,148	3,623					149,772	287,205
Operating Expenses	(35,903)	(24,218)	(21,818)					(81,938)	(171,651)
General & Administration Expense		(26,216)	(6,247)					(32,463)	(68,323)
Investment Income		4	412	630	5	353	31	1,434	10,733
Interest Expense	933		806		(28,904)			(27,165)	(58,377)
Economic Development Activities			(15)					(15)	(104)
Other Non Operating Revenues (Expenses)	48	(234)	(176)					(362)	(1,686)
Other Grant Revenues			8,800					8,800	34,529
Total Revenue & Expenses	\$ (34,922)	\$ 95,485	\$ (14,616)	\$ 630	\$ (28,899)	\$ 353	\$ 31	\$ 18,062	\$ 32,327
Gov't Contributions for Cap Improvements			9,358					9,358	21,992
Retirement of Bonds			9,975		(50,010)			(40,035)	
Funds Free and Clear of Any Lien or Pledge		(110,809)	110,809					-	
Bond Service		(69,960)	(19,999)		98,966	(9,007)		-	
Capital Additions			-					-	
Funds Permitted for Capital Expenditures			33,962				(33,962)	-	
Funds for Permitted Port Projects								-	
Total Interfund Transfers & Payments	\$ 126,150	\$ (81,297)	\$ 48,898	\$ (20)	\$ (4,300)	\$ (3,431)	\$ (86,000)	\$ -	
Net Position (Deficiency)	\$ 755,479	\$ (170,776)	\$ 153,515	\$ 6,217	\$ 37,604	\$ 124,045	\$ 55,061	\$ 961,145	\$ 933,724

DELAWARE RIVER PORT AUTHORITY
Other Postemployment Benefits Trust
Combined Statement of Trust Net Position Available for Benefits
For the Period Ended June 30, 2021 (Unaudited)
(amounts expressed in thousands)

	6/30/2021
Assets	
Investments	\$ 32,983
Accrued Interest Receivable	187
Total Assets	33,170
Liabilities	
Accrued Expenses	26
Total Liabilities	26
Net Position	
Held in Trust for Retiree Health Benefits	33,144
Total Net Position	\$ 33,144

The accompanying notes to combined financial statements are an integral part of this statement.

DELAWARE RIVER PORT AUTHORITY
Other Postemployment Benefits Trust
Combined Statement of Changes in Trust Net Position
For the Period Ended June 30, 2021 (Unaudited)
(amounts expressed in thousands)
Unaudited

	6/30/2021
Additions	
Investment Income (Loss)	(13)
Total additions	(13)
Deductions	
Benefit Payments	
Administrative Expenses	50
Total deductions	50
Increase (Decrease) in Net Position	(62)
Net Position, January 1	33,206
Net Position, June 30, 2021	\$ 33,144

The accompanying notes to combined financial statements are an integral part of this statement.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies

Description of Operations: The Delaware River Port Authority (the "Authority") is a public corporate instrumentality of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State"), created with the consent of Congress by compact legislation between the Commonwealth and the State. The Authority has no stockholders or equity holders. The Authority is vested with the ownership, control, operation, and collection of tolls and revenues of certain bridges spanning the Delaware River; namely, the Benjamin Franklin, Walt Whitman, Commodore Barry, and Betsy Ross bridges. The Authority has also constructed, and owns, a high-speed transit system that is operated by the Port Authority Transit Corporation ("PATCO"). The transit system operates between Philadelphia, Pennsylvania and Lindenwold, New Jersey.

The costs of providing facilities and services to the general public on a continuing basis are recovered primarily in the form of tolls and fares. The Authority is a member of the E-ZPass Interagency Group, the largest interoperable electronic toll collection system in the world, comprised of thirty-four (34) agencies in nineteen (19) states. Through June 30, 2021, customer participation in the E-ZPass electronic toll collection process exceeded seventy-seven percent (77.4%) of its toll collection activity during rush hour periods. Toll revenues collected through E-ZPass are seventy-five percent (75.0%) of total toll revenues.

The Authority owns its One Port Center headquarters building and leases several floors to various tenants. The building is managed by a real estate management firm, which is overseen by Authority senior management.

Basis of Presentation: The combined financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

As part of the Authority's combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (other employee benefit trust fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.

The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority's retirees. This fund is referred to as the "Other Postemployment Benefits ("OPEB") Trust.

Cash and Cash Equivalents: The Authority considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents (Note 2) for purposes of the combined statements of cash flows. In addition, according to the various Indentures of Trust, which govern the flow and accounting of the Authority's financial resources, certain accounts are required to be maintained in order to comply with the provisions of the Indentures of Trust. For the accounts that are restricted, the Authority has recorded the applicable cash and cash equivalents as restricted on the combined financial statements (Note 11).

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Investment in Securities: Investments are stated at fair value, generally based on quoted market prices. Certain investments are maintained in connection with the Authority's bonded debt (Notes 3 and 12) and the OPEB Trust. Likewise, as with cash and cash equivalents, the accounts that are restricted as per the various Indentures of Trust have been recorded as restricted investments on the combined financial statements (Note 11).

Accounts Receivable: The Authority establishes a provision for the estimated amount of uncollectible accounts based upon periodic analysis of collection history.

Transit System Inventory: Transit system inventory, consisting principally of spare parts for maintenance of transit system facilities, is stated at the lower of cost (first-in, first-out method) or market.

Debt Insurance Costs, Bond Premiums, Bond Discounts, and Loss on Refunding: Insurance purchased as part of the issuance of debt is amortized by the straight-line method from the issue date to maturity and is recorded as a noncurrent asset on the combined statements of net position. Bond premiums and discounts are amortized by the effective interest method from the issue date to maturity, and are presented as an adjustment to the face amount of the bonds. Likewise, a loss on refunding arising from the issuance of the revenue bonds and port district project bonds is amortized by the effective interest method from the issue date to maturity. The loss on refunding of debt, however, is classified as a deferred outflow of resources on the combined statements of net position.

Investment in Facilities: Investment in facilities is stated at cost, which generally includes expenses for legal expenses incurred during the construction period. Investment in facilities also includes the cost incurred for port-related projects, and improvements, enlargements and betterments to the original facilities. Replacements of existing facilities (except for primarily police and certain other vehicles whose estimated useful life is two years or less) are also recorded at cost. The related costs and accumulated depreciation of the property replaced are removed from the respective accounts, and any gain or loss on disposition is credited or charged to non-operating revenues or expenses. Assets capitalizable generally have an original cost of five thousand dollars or more and a useful life in excess of three years. Depreciation and amortization are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions (Notes 7 and 13).

Asset lives used in the calculation of depreciation are generally as follows:

Bridges, freeways and tunnels	100 years
Buildings, stations and certain bridge components	35 - 50 years
Electrification, signals and communications system	30 - 40 years
Transit cars, machinery and equipment	10 - 25 years
Computer equipment, automobiles and other equipment	3 - 10 years

Maintenance and Repairs: Maintenance and repair costs considered necessary to maintain bridge facilities in good operating condition are charged to operations as incurred.

Self-insurance: The Authority provides for the uninsured portion of potential public liability and workers' compensation claims through self-insurance programs and charges current operations for estimated claims to be paid (Note 14).

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Pensions: For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Pennsylvania State Employees' Retirement System ("SERS") and the State of New Jersey Public Employees' Retirement System ("PERS"), and additions to/deductions from SERS and PERS fiduciary net position, have been determined on the same basis as reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Postemployment Benefits Other Than Pensions ("OPEB"): For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Authority's OPEB Trust and additions to/deductions from the OPEB Trust's fiduciary net position have been determined on the same basis as they are reported by the OPEB Trust. For this purpose, the OPEB Trust recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Economic Development Activities: The Authority establishes loan loss provisions for economic development loans receivable, based upon collection history and analysis of creditor's ability to pay. The Authority has established a loss reserve in the amount of \$1,345 as of June 30, 2021 and December 31, 2020 for its economic development loans outstanding.

Net Position: Net position is classified in the following three components:

Net Investment in Capital Assets: This component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any bonds, notes or other borrowings, and deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of net investment in capital assets. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.

Restricted: This component of net position consists of external constraints imposed by creditors (such as debt covenants), grantors, contributors, laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation, that restricts the use of net position.

Unrestricted: This component of net position consists of a net position that does not meet the definition of "restricted" or "net investment in capital assets." This component includes net position that may be allocated for specific purposes by the Board. A deficiency will require future funding.

Operating and Non-Operating Revenues and Expenses: Operating revenues include all revenues derived from facility charges (i.e., toll revenues, which include E-ZPass revenues), PATCO operations (passenger fare, advertising and parking), and other revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the operation, maintenance, and repair of the bridges, PATCO, and general administrative expenses. Non-operating expenses principally include expenses attributable to the Authority's interest on funded debt and economic development activities.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Debt Management: Total outstanding bond debt reflected on the combined statements of net position is net of unamortized bond discounts and premiums (Note 12).

Derivative Instruments: The Authority was a party to two (2) forward delivery agreements during 2020 and 2019; one related to its maintenance reserve and the other related to the debt service reserve for the 2012 Port District Project Bonds (Note 4). These forward delivery agreements allowed the Authority to earn a guaranteed fixed rate of return over the life of the investments in both reserves. In February 2021, the Authority terminated the maintenance reserve forward agreement and now only has one active forward agreement, specifically the one related to the 2012 PDP debt service reserve.

Budget: In accordance with Section 5.15 of the 1998 Revenue Refunding Bonds Indenture of Trust and its Supplemental Indentures and Section 5.07 of the 1999 and 2012 Port District Project (“PDP”) Bond Indentures of Trust, the Authority must annually adopt an Annual Budget on or before December 31 for the ensuing year. (Note: an Annual Budget for the 1999 PDP Bonds was not necessary for the year 2021 since all remaining bonds matured on January 1, 2021.) For the Revenue Bonds, Section 5.15 of the 1998 Revenue Refunding Bond Indenture of Trust requires that the Authority, on or before December 31, in each year, adopt a final budget for the ensuing year of (i) operational expenses, (ii) the PATCO Subsidy, (iii) the amount to be deposited to the credit of the Maintenance Reserve Fund, and (iv) the estimated amounts to be deposited into the Debt Service Fund, the Debt Service Reserve Fund, and the Rebate Fund. Each Annual Budget must also contain the Authority’s projections of revenues for the ensuing year demonstrating compliance with the covenant as to facility charges as set forth in Section 5.09 of the Indentures of Trust. On or before December 31 in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustee.

The Port District Project Bond Indentures require the following: the adopted budget must set forth, inter alia, the PATCO Subsidiary, the amount of any operating subsidy paid or payable by the Authority to or for the account of any other subsidiary of the Authority (including, without limitation, the Port of Philadelphia and Camden) and all other material operating expenses of the Authority payable from the General Fund (see Note 11 for description of funds established under the Trust Indentures). The Authority must also include the debt service payable on the bonds and any additional subordinated indebtedness during the ensuing year and all amounts required to be paid by the Authority into the Debt Service Reserve Fund or the Rebate Fund or to any Reserve Fund Credit Facility issuer during the ensuing year. On or before December 31, in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustees and Credit Facility Issuer.

The Authority filed the appropriate budgets for 2020 and 2021, as described above, to its bond trustees by December 31, 2019 and 2020, in compliance with the bond indentures. These budgets became effective on January 1, 2020 and January 1, 2021, respectively.

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then-current year, which shall be treated as the Annual Budget under the provisions of the Indentures of Trust. A copy of any amended or supplemental Annual Budget must be promptly filed with the Trustees.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Interfunds: Interfund receivables/payables represent amounts that are owed, other than charges for goods and services rendered, to/from a particular fund. These receivables/payables are eliminated during the aggregation process.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes: The Authority is a public corporate instrumentality of the State of New Jersey and the Commonwealth of Pennsylvania, and is described in its amended governing Compact, has been “deemed to be exercising an essential government function in effectuating such purposes,” and therefore is exempt from income taxes pursuant to the Internal Revenue Code (Section 115).

Note 2. Cash and Cash Equivalents

Custodial Credit Risk Related to Deposits: Custodial credit risk is the risk that, in the event of a bank failure, the Authority’s deposits might not be recovered. The Authority does not have a deposit policy for custodial credit risk; however, the Authority has agreements with various banks where most of the deposits are collateralized or secured by U.S. Treasury notes or through a Federal Home Loan Bank Letter of Credit.

Note 3. Investment in Securities

Excluding the investments of the OPEB Trust, the Authority’s investments in various securities are maintained for specified funds in accordance with the provisions of the Indenture of Trust adopted as of July 1, 1998 (revised in 2018) or the Authority’s General Fund investment policy (for unrestricted investments), which was revised and became effective on March 15, 2019 (see reference below under *Interest Rate Risk*).

Custodial Credit Risk Related to Investments: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The Authority’s investments at June 30, 2021 and December 31, 2020 totaled \$515,566 and \$650,927, respectively. These investments consisted of short-term investments, asset backed securities, commercial paper, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All of the Authority’s investments are maintained in the Authority’s name, by a third-party financial institution acting as the Authority’s agent.

The short-term investments primarily consist of money market funds and certificates of deposits with a maturity of greater than one year. Since these funds are held by a third party financial institution, and it is the policy of the Authority to re-invest these funds in investments with longer maturities, these amounts have been classified as investments, as opposed to cash and cash equivalents, in the combined statements of net position.

Interest Rate Risk: The Authority’s General Fund investment policy (approved by the Board in February 2019) limits investment maturities (on unrestricted investments) as a means of managing its exposure to fair value losses arising from increasing interest rates and is as follows: the average effective duration of the portfolio is not to exceed thirty-six (36) months, and the maximum effective duration of any individual security is not to exceed seven (7) years, unless otherwise specified.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 3. Investment in Securities (Continued)

Credit Risk: Investments are purchased in accordance with the 1998 Indenture of Trust and its Supplemental Indenture and General Fund investment parameters and generally include U.S. government obligations, money market funds, obligations of U.S. agencies or instrumentalities, and obligations of public agencies or municipalities rated in either of the two highest rating categories by Standard & Poor's Ratings or Moody's Investors Service. In accordance with the 1998 Indenture of Trust and its Supplemental Indentures and its General Fund investment guidelines, the Authority invests in corporate bonds and commercial paper rated A-1 by Standard & Poor's Corporation.

Guaranteed income contracts are collateralized by U.S. government and agency securities, and debt obligations having a rating in the highest rating category from Moody's Investors Service or Standard & Poor's Rating Services.

Concentration of Credit Risk: The Authority's investment policy on the concentration of credit risk for its General Fund investments states that no limitations exist on the purchase of investments in obligations of the U.S. government and U.S. federal agencies since they are fully guaranteed or backed by the U.S. government.

For the purchase of investments in obligations of all other issuers, total investments held from any one issuer shall not exceed ten percent (10%) of the aggregate market value of the entire portfolio, except for repurchase agreements, which, from any one issuer, shall not exceed twenty-five percent (25%) of the aggregate market value of the portfolio.

OPEB Trust

As previously stated, the OPEB Trust accounts for the recording and accumulation of other postemployment benefit resources (Authority contributions), which are held in trust for the exclusive benefit of the Authority's retirees. These contributions are invested by the Authority.

Custodial Credit Risk Related to Investments: The Authority's investments at June 30, 2021 and December 31, 2020 totaled \$32,983 and \$33,063, respectively. These investments consisted of money market funds, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All of the Authority's investments are maintained in the Authority's name, by a third-party financial institution acting as the Authority's agent.

As of June 30, 2021, and December 31, 2020, the Authority had the following investments in the OPEB Trust:

Investment	Fair Value Hierarchy Level	Fair Value	
		6/30/2021	12/31/2020
Money Market funds	Level 1	\$ 178	\$ 136
Corporate Bonds and Notes	Level 1	5,340	4,203
U.S. Federal Agency Notes and Bonds	Level 1	600	927
U.S. Government Treasuries	Level 1	26,865	27,797
Total		\$ 32,983	\$ 33,063

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 3. Investment in Securities (Continued)

Interest Rate Risk: The Authority's investment policy for the OPEB Trust calls for investments predominately in fixed income assets (corporate bonds, US treasury and agency paper, totaling approximately 99% of the portfolio), with the remainder held in high quality money market securities.

Credit Risk: As of June 30, 2021, the actual ratings by Moody's for the OPEB Trust investments were as follows:

Actual Rating	Corporate Bonds and Notes	U.S. Federal Agency Notes and Bonds	U.S. Government Treasuries
Aaa		\$ 600	\$ 27,117
Aa1	\$ 259		
Aa2	567		
Aa3	498		
A1	474		
A2	2,215		
A3	751		
Unrated		325	
	\$ 4,763	\$ 924	\$ 27,117

Note 4. Derivative Instruments

Forward Delivery Agreements

At December 31, 2020, the Authority was a party to two (2) forward delivery agreements with different institutions.

In February 2021, the forward delivery agreement that required one counterparty financial institution (Wells Fargo Bank) to deposit securities in the maintenance reserve funds, was terminated. The Authority received net proceeds of \$574, as a result of the termination.

Therefore, as of June 30, 2021, the Authority is party to one active (1) forward delivery agreement. The effective forward delivery agreement requires one counterparty financial institution, the Bank of America, to deposit securities in the bond service fund, for the Port District Project Bonds, Series 2012. The effective forward delivery agreement provides the Authority with a guaranteed rate of return of 5.92% for those funds. The securities that are deposited into this account are timed to meet scheduled debt service requirements, as mandated by its Indenture of Trust (Note 11).

"Eligible Securities" under the forward delivery agreement means "direct, full faith and credit-non-callable obligations of the United States of America; REFCORP Interest Strips, senior debt obligations issued by Fannie Mae or the Federal Home Loan Mortgage Corporation; and commercial paper which is rated "P-1" by Moody's and "A-1+" by S&P, and which matures not more than 270 days after the date of delivery."

Objective and Terms of the Effective Forward Delivery Agreement: The forward delivery agreement allows the Authority to earn a guaranteed fixed rate of return over the life of the investments. This agreement is utilized by the Authority to earn a rate of return in excess of a rate that would otherwise be feasible by investing in securities with a shorter term.

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Note 4. Derivative Instruments (Continued)

The general terms of the effective forward delivery agreement are set forth in the table below:

	Effective Date of Agreement	Termination Date	Scheduled Amount	Guaranteed Rate	Fair Value *	
					6/30/2021	12/31/2020
Series 2012 port district project bonds bond service fund	12/22/99	01/01/26	\$ 10,436	5.92%	\$ 2,844	\$ 2,844
Maintenance reserve fund	12/22/99	02/22/21	3,000	4.90%	-	673
					<u>\$ 2,844</u>	<u>\$ 3,517</u>

* Level 3 inputs are unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities.

Fair Value: The fair value of each forward delivery agreement is based on the value of the future discounted cash flows expected to be received over the life of the agreement relative to an estimate of discounted cash flows that could be received over the same term based on current market conditions. The fair values of the forward delivery agreements are classified as a noncurrent asset. As the forward delivery agreements are effective hedging instruments, the offsetting balances are reflected as deferred inflows of resources. The fair values of the agreements are assessed at the end of each year.

Credit Risk: Credit risk is the risk that the counterparty will not fulfill its obligations. Under the terms of the effective forward delivery agreement, the Authority is either holding cash or an approved security within certain bond service funds. None of the principal amount of an investment under the forward delivery agreement is at risk to the credit of the counterparty. Should the counterparty default, the Authority's maximum exposure is the positive termination value, if any, related to this agreement.

Interest Rate Risk: Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of the Authority's financial instruments or cash flows. The fair value of the effective forward delivery agreement is expected to fluctuate over the life of the agreement in response to changes in interest rates. The Authority does not have a formally adopted policy related for interest rate risk on the forward delivery agreement.

Termination Risk: The Authority or the counterparty may terminate the effective forward delivery agreement if the other party fails to perform under the terms of the contract. If the forward delivery agreement has a negative fair value at the time of termination, the Authority would be liable to the counterparty for a payment equivalent to the fair value of the instrument at the time of termination.

Note 5. Accounts Receivable

Accounts receivable for June 30, 2021 and December 31, 2020 are as follows:

	6/30/2021	12/31/2020
Reimbursements from governmental agencies -		
Federal Transit Administration	\$ 15,249	\$ 13,752
Reimbursements from other governmental agencies	253	976
Development projects	3,504	3,500
E-ZPass bridge tolls from other agencies	10,926	6,171
Other	914	1,005
	<u>30,847</u>	<u>25,404</u>
Gross receivables	30,847	25,404
Less: allowance for uncollectibles	(3,500)	(3,500)
	<u>\$ 27,347</u>	<u>\$ 21,904</u>
Net total receivables	\$ 27,347	\$ 21,904

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Note 6. Changes in Long-Term Liabilities

Long-term liability activity for the period ended June 30, 2021 is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
Bonds payable					
1999 Port District Project Bonds	\$ 1,035		\$ (1,035)	\$ -	
2012 Port District Project Refunding Bonds	108,130		(12,350)	95,780	14,085
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	644,780		(57,400)	587,380	57,645
Issuance discounts/premiums	76,489		(6,607)	69,882	
Total bonds payable	1,307,019	-	(77,392)	1,229,627	71,730
Other liabilities					
Claims and judgments	871	\$ 399	(510)	760	304
Self-insurance	4,536	2,130	(1,606)	5,060	2,024
Sick and vacation leave	5,541	0	(43)	5,498	2,199
Net pension liability	157,711			157,711	
Unearned revenue	7,800	(2,355)	2,408	7,853	3,141
Other postemployment benefits	69,404			69,404	
	\$ 1,552,882	\$ 174	\$ (77,143)	\$ 1,475,913	\$ 79,398

Long-term liability activity for the year ended December 31, 2020 is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
Bonds payable					
1999 Port District Project Bonds	\$ 6,330		\$ (5,295)	\$ 1,035	\$ 1,035
2012 Port District Project Refunding Bonds	115,450		(7,320)	108,130	12,350
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	700,505		(55,725)	644,780	57,400
Issuance discounts/premiums	91,119		(14,630)	76,489	
Total bonds payable	1,389,989	-	(82,970)	1,307,019	70,785
Other liabilities					
Claims and judgments	835	\$ 425	(389)	871	740
Self-insurance	4,229	3,043	(2,736)	4,536	3,040
Sick and vacation leave	4,294	5,672	(4,425)	5,541	2,216
Net pension liability	182,856	45,651	(70,796)	157,711	
Unearned revenue	7,046	8,303	(7,549)	7,800	6,835
Other postemployment benefits	95,104	1,827	(27,527)	69,404	
	\$ 1,684,353	\$ 64,921	\$ (196,392)	\$ 1,552,882	\$ 83,616

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Note 7. Investment in Facilities

Capital assets for the period ended June 30, 2021 were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	684,280	\$ 68,798		753,078
Total capital assets not being depreciated	758,339	68,798	-	827,137
Capital assets being depreciated				
Bridges and related building and equipment	1,387,548			1,387,548
Transit property and equipment	789,434			789,434
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,183,685	-	-	2,183,685
Less: accumulated depreciation for:				
Bridges and related building and equipment	(753,175)	(22,708)		(775,883)
Transit property and equipment	(355,657)	(13,068)		(368,725)
Port enhancements	(6,120)	(127)		(6,247)
Total accumulated depreciation	(1,114,952)	(35,903)		(1,150,855)
Total capital assets being depreciated, net	1,068,733	(35,903)	-	1,032,830
Total capital assets, net	\$ 1,827,072	\$ 32,895	\$ -	\$ 1,859,967

Capital assets for the year ended December 31, 2020 were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	519,295	\$ 196,362	\$ (31,377)	684,280
Total capital assets not being depreciated	593,354	196,362	(31,377)	758,339
Capital assets being depreciated				
Bridges and related building and equipment	1,371,382	16,166		1,387,548
Transit property and equipment	769,865	21,440	(1,871)	789,434
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,147,950	37,606	(1,871)	2,183,685
Less: accumulated depreciation for:				
Bridges and related building and equipment	(704,040)	(49,135)		(753,175)
Transit property and equipment	(332,119)	(25,403)	1,865	(355,657)
Port enhancements	(5,867)	(253)		(6,120)
Total accumulated depreciation	(1,042,026)	(74,791)	1,865	(1,114,952)
Total capital assets being depreciated, net	1,105,924	(37,185)	(6)	1,068,733
Total capital assets, net	\$ 1,699,278	\$ 159,177	\$ (31,383)	\$ 1,827,072

Total depreciation expense for the periods ended June 30, 2021 and December 31, 2020 was \$35,903 and \$74,791, respectively.

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Note 8. Deferred Compensation Plan

The Authority offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457. The plan, available to all full-time employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Authority does not make any contributions to the plan. To comply with changes in federal regulations and GASBS 32, *Accounting and Financial Reporting for Internal Revenue Code 457 Deferred Compensation Plans*, the Authority amended the plan in 1998 so that all amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are solely the property of the employees.

Note 9. Pension Plans

Employees of the Authority participate in the Pennsylvania State Employees' Retirement System ("SERS"), the State of New Jersey Public Employees' Retirement System ("PERS"), or the Teamsters Pension Plan of Philadelphia and Vicinity.

General Information about the Plans

Plan Descriptions

Pennsylvania State Employees' Retirement System: The Pennsylvania State Employees' Retirement System is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the Commonwealth of Pennsylvania ("Commonwealth") to provide pension benefits for employees of state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required but are given the option to participate.

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's constitution assigns the authority to establish and amend the benefit provision of the plan to the General Assembly. Member retirement benefits are determined by taking years of credited service, multiplied by final average salary, multiplied by 2%, multiplied by class of service multiplier. According to the State Employees' Retirement Code, all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

The Pennsylvania State Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Pennsylvania State Employees' Retirement System, 30 North 3rd Street, Suite 150, Harrisburg, Pennsylvania 17101.

State of New Jersey Public Employees' Retirement System: The Public Employees' Retirement System ("PERS") is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the State of New Jersey ("State") which was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for some full-time employees of the Authority, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

The State of New Jersey Public Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to State of New Jersey, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Plan Descriptions (Continued)

Teamsters Pension Plan of Philadelphia and Vicinity: The Teamsters Health and Welfare Fund of Philadelphia and Vicinity (the "Fund") covers all eligible employees working for employers who have a collective bargaining agreement with a Teamsters local union which is party to the Fund and under which the employers have agreed to make contributions to the Fund on the employees' behalf in accordance with negotiated hourly rates. The Fund is a cost-sharing multiple-employer defined benefit that was established under the terms of collective bargaining agreements between the employers and Teamsters local unions (the local unions), located in central and northeast portions of Pennsylvania, along the eastern shore of Maryland, Maine, New York and Ohio, and is not a state or local governmental pension plan. The Fund is generally non-contributory, but does provide for participant contributions under the Consolidated Omnibus Budget Reconciliation Act (COBRA). The Fund provides health and other benefits to eligible participants who are covered under collective bargaining agreements, or other written agreements, with the local unions. The Fund is administered by a Board of Trustees (Trustees) with equal representation by the employers and the local unions and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA). Benefit terms are established, and amended, by the Trustees. The Authority is not subject to any provisions regarding withdrawal from the Fund.

The Teamsters Pension Plan of Philadelphia and Vicinity issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Teamsters Pension Plan of Philadelphia and Vicinity, Fourth and Cherry Streets, Philadelphia, Pennsylvania 19106.

Vesting and Benefit Provisions

Pennsylvania State Employees' Retirement System: A member may retire after completing three years of service and after reaching normal retirement age (the age of 60, except police officers at age 50, or the age at which 35 years of service has been completed, whichever occurs first). Benefits vest after five years of service, or after 10 years of service for those hired on or after January 1, 2011. If an employee terminates his or her employment after at least five years of service (10 years if hired on or after January 1, 2011) but before the normal retirement age, he or she may receive pension benefits immediately or defer pension benefits until reaching retirement age. Employees who retire after reaching the normal retirement age with at least three years of credited service who started on or prior to December 31, 2010 are entitled to receive pension benefits equal to 2.5% (2.0% for employees starting on or after January 1, 2011, unless they opt to pay more to be eligible for the 2.5%) of their final average compensation (average of the three highest years in earnings) times the number of years for which they were a participant in the plan. The pension benefits received by an employee who retires after five years of credited service but before normal retirement age are reduced for the number of years that person is under normal retirement age.

Pension provisions include death benefits, under which the surviving beneficiary may be entitled to receive the employee's accumulated contributions less the amount of pension payments that the employee received, the present value of the employees' account at retirement less the amount of pension benefits received by the employee, the same pension benefits formerly received by the employee, or one-half of the monthly pension payment formerly received by the employee. The maximum pension benefit to the employee previously described may be reduced depending on the benefits elected for the surviving beneficiary.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Vesting and Benefit Provisions (Continued)

State of New Jersey Public Employees' Retirement System: The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
4	Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Teamsters Pension Plan of Philadelphia and Vicinity: A member may retire at the later of (a) the date the employee reaches 65 or (b) the tenth anniversary of the employee's commencement of participation in the plan. Additionally, employees are eligible for early retirement after 10 years of participation in the plan and (a) completion of 30 years of vested service or (b) attainment of age 50 and completion of 10 years of vested service. Benefits vest after 10 years of service. An employee who retires on or after his or her normal retirement age is entitled to receive benefits based on his or her credited years of service multiplied by a monthly benefit rate, which is determined based on the employer's daily contributions. The benefits are subject to maximum rates that vary according to employer daily contribution rates. Members may also receive benefits after early retirement at reduced rates, depending on age at retirement.

An employee who qualifies for disability retirement benefits (total and permanent disability with 10 years of vested service and 5 years of continuous service with at least 300 covered days of contributions) is entitled to receive two hundred dollars per month until retirement age, when retirement benefits would commence.

Provisions include surviving spouse death benefits, under which the surviving spouse is entitled to a 50% survivor annuity in certain cases.

At December 31, 2020, 2019, and 2018, the Authority had 220, 203, and 218 employees, respectively, covered by the Fund.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Contributions

Pennsylvania State Employees' Retirement System: The contribution requirements of plan members and the Authority are established and amended by the Pennsylvania State Employees' Retirement System Board. As of January 1, 2011, employee's contribution rates range from 5% to 9.3% of their gross earnings depending on their plan selection.

Employer contribution rates are certified by the SERS Board annually, typically in April of each year to become effective the following fiscal year beginning in June. It is customary for rates to result from an independent actuarial valuation of the pension fund. The employer contribution rate is set so that it can fund all retirement benefits earned by employees working during the year and pay toward any unfunded liability that may exist. In some cases, however, the actuarially calculated employer contribution rate has been set or adjusted by Pennsylvania law.

The Authority's contractually required contribution rate for the years ended December 31, 2020 and 2019 was 34.37% and 30.78%, respectively, of the Authority's covered payroll, and the Authority's contractually required quarterly contributions to the pension plan for 2020 and 2019 totaled \$17,006 (includes \$940 of accrued pension liability) and \$16,663 (includes \$12,052 of accrued pension liability), respectively. Employee contributions to the plan during 2020 and 2019 were \$3,599 and \$3,593, respectively.

State of New Jersey Public Employees' Retirement System: The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. Employers' contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Authority's contractually required contribution rate for the years ended December 31, 2020 and 2019 was 15.72% and 12.37%, respectively, of the Authority's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability. The Authority's contractually required contributions to the pension plan for the years ended December 31, 2020 and 2019 were \$132 and \$106, which is and was due on April 1, 2021 and April 1, 2020, respectively. Employee contributions to the plan during 2020 and 2019 were \$63 and \$66, respectively.

Teamsters Pension Plan of Philadelphia and Vicinity: The employer's contribution requirements are determined under the terms of one Collective Bargaining Agreement ("CBA") in force. The CBA between Port Authority Transit Corporation ("PATCO") and Teamsters Local 676 ("Teamsters") expired December 31, 2017. PATCO and Teamsters subsequently entered into an Agreement executed by PATCO on July 23, 2018. That Agreement extended the CBA without change and provided that PATCO will continue to make contributions to the Teamsters Health and Welfare Fund of Philadelphia and Vicinity and the Teamsters Pension Trust Fund of Philadelphia and Vicinity in the same manner and method as set forth in the CBA at the contribution rates established by the Trustees of the respective Funds, increasing effective June 1, 2018 and August 1, 2018, respectively, subject to increases on a yearly basis, until such time as a new CBA is reached or either party terminates the Agreement. During 2020, the Authority was required to and did contribute thirty dollars and seventy cents (\$30.70) per day from January 1 through July 31, and thirty-two dollars and twenty-four cents (\$32.24) per day from August 1 through December 31 for each PATCO participating employee. For the 2019 year, the Authority was required to and did contribute twenty-nine dollars and twenty-four cents (\$29.24) per day from January 1 through June 30, and thirty dollars and seventy cents (\$30.70) per day, from July 1 through December 31 for each PATCO participating employee.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Contributions (Continued)

Teamsters Pension Plan of Philadelphia and Vicinity (Continued): The Authority's contributions totaled 10.02%, 9.27%, and 9.55% of covered payroll in 2020, 2019 and 2018, respectively.

The employees of the Authority do not contribute to the Fund. The Authority contributed \$1,608, \$1,474, and \$1,378 in 2020, 2019 and 2018, respectively, which represented 100% of the required contributions for the aforementioned years.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pennsylvania State Employees' Retirement System: At December 31, 2020, the Authority's proportionate share of the SERS net pension liability was \$155,749. The net pension liability was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2019 measurement date, the Authority's proportion was .85679926%, which was a decrease of .01162913% from its proportion measured as of December 31, 2018.

At December 31, 2019, the Authority's proportionate share of the SERS net pension liability was \$180,903. The net pension liability was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2018 measurement date, the Authority's proportion was .86842839%, which was an increase of .04515274% from its proportion measured as of December 31, 2017.

At December 31, 2020 and 2019, the Authority's proportionate share of the SERS pension expense, calculated by the Plan as of the December 31, 2019 and 2018 measurement dates, was \$24,216 and \$28,225, respectively.

State of New Jersey Public Employees' Retirement System: At December 31, 2020, the Authority's proportionate share of the PERS net pension liability was \$1,962. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020 measurement date, the Authority's proportion was .0120311762%, which was an increase of .0011909983% from its proportion measured as of June 30, 2019.

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

State of New Jersey Public Employees' Retirement System (Continued): At December 31, 2019, the Authority's proportionate share of the PERS net pension liability was \$1,953. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2019 measurement date, the Authority's proportion was .0108401779%, which was an increase of .0006893442% from its proportion measured as of June 30, 2018.

At December 31, 2020 and 2019, the Authority's proportionate share of the PERS pension expense, calculated by the Plan as of the June 30, 2020 and 2019 measurement dates, was \$224 and \$136, respectively.

Deferred Outflows of Resources and Deferred Inflows of Resources

Certain changes in the net pension liability are to be recognized as deferred outflows of resources or deferred inflows of resources and are amortized as either an increase or decrease to future year's pension expense, using a systematic and rational method over a closed period.

At December 31, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 1,942	\$ 36	\$ 1,978	\$ 1,055	\$ 7	\$ 1,062
Changes of assumptions	6,002	64	6,066		821	821
Net difference between projected and actual earnings on pension plan investments		67	67	11,108		11,108
Differences between employer contributions and proportionate share of contributions	6		6	1,469		1,469
Changes in proportion	7,463	766	8,229	2,007		2,007
Employer contributions subsequent to the measurement date	16,266	66	16,332			
	<u>\$ 31,679</u>	<u>\$ 999</u>	<u>\$ 32,678</u>	<u>\$ 15,639</u>	<u>\$ 828</u>	<u>\$ 16,467</u>

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

At December 31, 2019, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 2,715	\$ 35	\$ 2,750	\$ 1,960	\$ 9	\$ 1,969
Changes of assumptions	4,820	195	5,015		678	678
Net difference between projected and actual earnings on pension plan investments	17,601		17,601		31	31
Differences between employer contributions and proportionate share of contributions	12		12	1,257		1,257
Changes in proportion	10,896	790	11,686	815	116	931
Employer contributions subsequent to the measurement date	16,392	53	16,445			
	<u>\$ 52,436</u>	<u>\$ 1,073</u>	<u>\$ 53,509</u>	<u>\$ 4,032</u>	<u>\$ 834</u>	<u>\$ 4,866</u>

At December 31, 2020, \$16,266 and \$66 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2021. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plans' net pension liability, but before the end of the financial statement period for the Authority.

For SERS, this amount was based on actual contributions made during 2020, which was subsequent to the measurement date of December 31, 2019. For PERS, the amount was based on an estimated April 1, 2022 contractually required contribution, prorated from the pension plan's measurement date of June 30, 2020 to the Authority's year-end of December 31, 2020.

At December 31, 2019, \$16,392 and \$53 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2020. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plan's net pension liability, but before the end of the financial statement period for the Authority. For SERS, this amount was based on actual contributions made during 2019, which was subsequent to the measurement date of December 31, 2018. For PERS, the amount was based on an estimated April 1, 2021 contractually required contribution, prorated from the pension plans measurement date of June 30, 2019 to the Authority's year-end of December 31, 2019.

The components of deferred outflows of resources and deferred inflows of resources for SERS and PERS are amortized into pension expense over the number of years in the table that follows. The years of amortization are based on a closed period for the December 31, 2019 and June 30, 2020 measurement periods, respectively, which reflect the weighted average remaining service life of all SERS and PERS members, beginning the year in which the deferred amount occurs.

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Deferred Outflows of Resources and Deferred Inflows of Resources (Continued)

	SERS		PERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments				
2020			5.00	
2019		5.00	5.00	
2018		5.00	5.00	
2017		5.00	5.00	
2016		5.00	5.00	
2015		5.00		
Differences between expected and actual experience				
2020			5.16	
2019	5.30		5.21	
2018	5.30			5.63
2017	5.20		5.48	
2016		5.20	5.57	
2015	5.20		5.72	
2014	5.60			
Changes of assumptions				
2020				5.16
2019				5.21
2018				5.63
2017				5.48
2016	5.20		5.57	
2015	5.20		5.72	
2014			6.44	

The amounts of deferred outflows of resources and deferred inflows of resources related to the respective net pension liabilities measured at December 31, 2019 for SERS and June 30, 2020 for PERS that will be recognized in pension expense in future periods are as follows:

Year Ending Dec. 31	SERS	PERS	Total
2021	\$ 1,524	\$ 44	\$ 1,568
2022	23	23	46
2023	2,727	34	2,761
2024	(4,644)	6	(4,638)
2025	144	(2)	142
Totals	\$ (226)	\$ 105	\$ (121)

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Actuarial Assumptions

Since the measurement of the net pension liability of SERS is the same date as the actuarial valuation of the net pension liability, no roll forward procedures are required for the net pension liability. For PERS, however, the net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total PERS pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020.

The actuarial valuations for the year ended December 31, 2020 used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2019 for SERS and June 30, 2020 for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026); 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.125%	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

The actuarial valuations for the year ended December 31, 2019 used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2018 for SERS and June 30, 2019 for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026) 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.25%	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

The long-term expected real rate of return on pension plan investments is determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2019 for SERS and June 30, 2020 for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	4.00%	0.50%
Emerging markets equity			5.50%	10.23%
Fixed income	11.00%	1.26%		
Global public equity	48.00%	5.15%		
High yield			2.00%	5.95%
Investment grade credit			8.00%	2.67%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			13.50%	8.57%
Private credit			8.00%	7.59%
Private equity	16.00%	7.25%	13.00%	11.42%
Real assets			3.00%	9.73%
Real estate (property)	12.00%	5.26%	8.00%	9.56%
Risk mitigation strategies			3.00%	3.40%
U.S. equity			27.00%	7.71%
U.S. treasuries			5.00%	1.94%
Total	<u>100.00%</u>		<u>100.00%</u>	

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2018 for SERS and June 30, 2019 for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	5.00%	2.00%
Emerging markets equity			6.50%	11.37%
Fixed income	11.00%	1.26%		
Global public equity	48.00%	5.15%		
High yield			2.00%	5.37%
Investment grade credit			10.00%	4.25%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			12.50%	9.00%
Private credit			6.00%	7.92%
Private equity	16.00%	7.25%	12.00%	10.85%
Real assets			2.50%	9.31%
Real estate (property)	12.00%	5.26%	7.50%	8.33%
Risk mitigation strategies			3.00%	4.67%
U.S. equity			28.00%	8.26%
U.S. treasuries			5.00%	2.68%
Total	<u>100.00%</u>		<u>100.00%</u>	

Discount Rate: The discount rate used to measure the total pension liability at December 31, 2019 and 2018 for SERS was 7.125% and 7.25%, respectively. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary. Based on those assumptions, SERS fiduciary net position was projected to be available to make all projected future benefit payments of current active and non-active SERS members; therefore, the long-term expected rate of return on SERS investments was applied to all periods of projected benefit payments to determine the total pension liability.

The discount rate used to measure the total pension liability at June 30, 2020 and 2019 for PERS was 7.00% and 6.28%, respectively. These single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% and 3.50%, as of June 30, 2020 and 2019, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers.

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Discount Rate (Continued): Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Pennsylvania State Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of December 31, 2019 and December 31, 2018, calculated using a discount rate of 7.125% and 7.25%, respectively, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2020		
	1% Decrease 6.125%	Current Discount Rate 7.125%	1% Increase 8.125%
Authority's proportionate share of the net pension liability - measurement date December 31, 2019	\$ 197,905	\$ 155,749	\$ 119,659
	December 31, 2019		
	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Authority's proportionate share of the net pension liability - measurement date December 31, 2018	\$ 222,134	\$ 180,903	\$ 145,570

State of New Jersey Public Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of June 30, 2020 and June 30, 2019, calculated using a discount rate of 7.00% for June 30, 2020 and 6.28% for June 30, 2019, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2020		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date June 30, 2020	\$ 2,470	\$ 1,962	\$ 1,531

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 9. Pension Plans (Continued)

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Continued)

State of New Jersey Public Employees' Retirement System (Continued):

	December 31, 2019		
	1% Decrease 5.28%	Current Discount Rate 6.28%	1% Increase 7.28%
Authority's proportionate share of the net pension liability - measurement date June 30, 2019	\$ 2,467	\$ 1,953	\$ 1,520

Note 10. Postemployment Healthcare Plan ("OPEB")

General Information about the OPEB Plan

Plan Description: The Authority's defined benefit OPEB plan ("Plan") provides OPEB for all permanent full-time employees of the Authority hired prior to January 1, 2007. The Plan is a single employer defined benefit OPEB plan administered by the Authority through a trust that meets the criteria of paragraph 4 of GASBS No. 75. The trust is fiscally dependent upon funding contributions from the Authority. The Authority's Board of Commissioners ("Commissioners") establish and amend the benefit terms of the Plan. As such, the Plan is considered a fiduciary component unit of the Authority. The Plan does not issue a stand-alone financial report.

Benefits Provided: The Plan provides medical, including prescription drug coverage, and life insurance benefits for retirees and their dependents. Benefits are provided through a third-party insurer, and the full cost of the benefits is covered by the Plan, along with retiree contributions.

Employees Covered by Benefit Terms: Based on the December 31, 2020 actuarial valuation, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefit payments	781
Inactive plan members entitled to but not yet receiving benefit payments	2
Active plan members	362
	1,145

The Plan is closed to new entrants. Employees hired after January 1, 2007 are not eligible for retirement benefits.

Contributions: The contribution requirements of plan members and the Authority are established, and amended, by the Commissioners. For the years ended December 31, 2020 and 2019, the Authority's average contribution rate was 19.02% and 15.19%, respectively, of covered-employee payroll. Total contributions to the Plan by the Authority during 2020 and 2019 were \$5,416 and \$5,012, respectively. Contributions for 2020 and 2019 by plan members receiving benefits for medical and prescription ranged from \$10.00 to \$2,936.25 per month depending on the plan type and coverage selected.

Net OPEB Liability

The Authority's net OPEB liability was measured as of December 31, 2020, and had a valuation date as of January 1, 2020.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)

Actuarial Assumptions: The total OPEB liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Salary increase	3.5 percent
Healthcare cost trend rates	The following assumptions are used for annual healthcare cost inflation (trend)

	Year	Pre-65	Post 65
Year 1 Trend	January 1, 2022	7.0%	7.0%
Ultimate Trend	January 1, 2032 & Later	4.5%	4.5%
Grading Per Year		0.25%	0.25%

Mortality rates were based on the RP 2014 Healthy Male and Female Tables that are based on the Employee and Healthy Annuitant Tables for both pre & post retirement projected with mortality improvement using the most current Society of Actuaries Mortality Improvement Scale MP-2019.

The OPEB Plan fiduciary net position was projected with an investment return of 2.02% and 2.90% for the years ended December 31, 2020 and 2019, respectively.

Discount Rate: The discount rate used to measure the total OPEB liability as of December 31, 2020 was 2.02%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.12%, S&P Municipal Bond 20 Year High Grade Rate Index - 1.93%, Fidelity GA AA 20 Years - 2.00%).

The discount rate used to measure the total OPEB liability as of December 31, 2019 was 2.90%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.74%, S&P Municipal Bond 20 Year High Grade Rate Index - 3.26%, and Fidelity GA AA 20 Years - 2.75%).

The projection of cash flows used to determine the discount rates assumed that Authority contributions would be made at rates equal to the actuarial determined contribution rates. Based on those assumptions, the OPEB Plan’s fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees assuming that such payments are paid separate from the OPEB Plan fiduciary fund. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Changes in the Net OPEB Liability

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2020	\$ 127,389	\$ 32,285	\$ 95,104
Changes for the year:			
Service cost	229		229
Interest	2,519		2,519
Differences between expected and actual experience	(22,111)		(22,111)
Contributions - employer:			
Pay-as-you-go costs		5,416	(5,416)
Net investment income		1,022	(1,022)
Benefit payments	(5,416)	(5,416)	
Administrative expense		(101)	101
Net changes	(24,779)	921	(25,700)
Balances at December 31, 2020	\$ 102,610	\$ 33,206	\$ 69,404

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)

Changes in the Net OPEB Liability (Continued)

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2019	\$ 113,596	\$ 31,083	\$ 82,513
Changes for the year:			
Service cost	389		389
Interest	3,650		3,650
Differences between expected and actual experience	14,766		14,766
Contributions - employer:			
Pay-as-you-go costs		5,012	(5,012)
Net investment income		1,298	(1,298)
Benefit payments	(5,012)	(5,012)	
Administrative expense		(96)	96
Net changes	13,793	1,202	12,591
Balances at December 31, 2019	\$ 127,389	\$ 32,285	\$ 95,104

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Authority as well as what the Authority’s net OPEB liability would be if it were calculated using a discount rate of 2.02% and 2.90% for December 31, 2020 and 2019, respectively, that is 1-percentage-point lower or 1-percentage-point higher than the aforementioned discount rates used:

	December 31, 2020		
	1% Decrease (1.02%)	Discount Rate (2.02%)	1% Increase (3.02%)
Net OPEB liability	\$ 86,758	\$ 69,404	\$ 55,907
	December 31, 2019		
	1% Decrease (1.90%)	Discount Rate (2.90%)	1% Increase (3.90%)
Net OPEB liability	\$ 115,049	\$ 95,104	\$ 79,151

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the Authority as well as what the Authority’s net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	December 31, 2020		
	Trend Rate Less 1%	Healthcare Cost Trend Rates	Trend Rate Plus 1%
Net OPEB liability	\$ 57,317	\$ 69,404	\$ 84,692

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Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates (Continued):

	December 31, 2019		
	Trend Rate Less 1%	Healthcare Cost Trend Rates	Trend Rate Plus 1%
Net OPEB liability	\$ 77,377	\$ 95,104	\$ 117,604

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the years ended December 31, 2020 and 2019, the Authority recognized OPEB expense of \$2,115 and \$5,298, respectively. At December 31, 2020, the Authority reported deferred inflows of resources related to OPEB from the changes in assumptions of \$10,094. No deferred outflows of resources were reported.

At December 31, 2019, the Authority reported deferred outflows of resources related to OPEB from the changes in assumptions of \$12,304. No deferred inflows of resources were reported.

Amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows: \$10,094 during the year ending December 31, 2021.

Payable to the OPEB Plan

At December 31, 2020 and 2019, there were no payables reported to the OPEB Plan.

Note 11. Indentures of Trust

The Authority’s outstanding Revenue Bonds are subject to the provisions of the following Indentures of Trust: Revenue Refunding Bonds of 1998, dated July 1, 1998; the 2013 Revenue Bonds, dated December 1, 2013, and the 2018 Revenue and Revenue Refunding Bonds, dated December 18, 2018 (collectively the “Bond Resolution”).

In addition, the Port District Project Bonds of 1999, dated December 1, 1999, and the 2012 Port District Project Refunding Bonds, dated December 1, 2012, are governed by separate, individual indentures.

The Bond Resolution requires the maintenance of the following accounts:

Project Fund: This *restricted* account was established in accordance with Section 6.02 of the Bond Resolution. The Project Fund is held by the Trustee and is applied to pay the cost of the Projects and is pledged, pending application to such payment of costs for the security of the payment of principal and interest on the Revenue, Revenue Refunding, and Project Bonds (the “Bonds”).

DELAWARE RIVER PORT AUTHORITY
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Note 11. Indentures of Trust (Continued)

The Bond Resolution requires the maintenance of the following accounts (continued):

Debt Service Fund: This *restricted* account was established in accordance with Section 6.04 of the Bond Resolution for the payment of maturing interest and principal on the Bonds. The balance on deposit must be sufficient to enable the Trustee to withdraw amounts equal to interest due on the Bonds, principal amounts maturing on Bonds, accrued interest included in the purchase price of the bonds purchased for retirement, and sinking fund installments when payments are required.

Debt Service Reserve Fund: This *restricted* account was established in accordance with Section 6.05 of the Bond Resolution. The amount of funds on deposit must be maintained at a level equal to the Maximum Debt Service to insure funds are available for payment of Debt Service.

Bond Redemption Fund: This *restricted* account was established in accordance with section 6.06 of the Bond Resolution to account for amounts received from any source for the redemption of Bonds, other than mandatory sinking fund payments.

Rebate Fund: This *restricted* account was established in accordance with Section 6.07 of the bond Resolution account for amounts deposited from time to time in order to comply with the arbitrage rebate requirements of Section 148 of the Code as applicable to any Series of Tax-Exempt Bonds issued.

Revenue Fund: This *unrestricted* account was established in accordance with Section 6.03 of the Bond Resolution for the Authority to deposit all Revenues. On or before the 20th day of each calendar month, the Trustee shall, to the extent money is available, after deduction of cash and investment balances for the 15% working capital reserve, transfer to or credit funds needed in the following order: (1) the Debt Service Fund, (2) the Debt Service Reserve Fund, (3) any Reserve Fund Credit Facility Issuer, (4) the Trustee's Rebate Fund, (5) the Maintenance Reserve Fund, (6) the General Fund.

Maintenance Reserve Fund: This *restricted* account was established in accordance with Section 6.08 of the Bond Resolution. These funds are maintained for reasonable and necessary expenses with respect to the system for major repairs, renewals, replacements, additions, betterments, enlargements, improvements and extraordinary expenses, all to the extent not provided for in the then current Annual Budget. Money in this account is pledged for the security of payment of principal and interest on the bonds. Whenever the amount in this account exceeds the "Maintenance Reserve Fund Requirement," the excess shall be deposited in the General Fund. The "Maintenance Reserve Fund Requirement" on any date is at least \$3,000.

General Fund: This *unrestricted* account was established in accordance with Section 6.09 of the Bond Resolution. All excess funds of the Authority are recorded in the General Account. If the Authority is not in default in the payment of bond principal or interest and all fund requirements are satisfied, the excess funds may be used by the Authority for any lawful purpose.

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Note 12. Funded and Long-Term Debt

Total Outstanding Funded Debt: At June 30, 2021 and December 31, 2020, the Authority had \$1,229,627 and \$1,307,019; respectively, in Revenue and Port District Project (outstanding for December 31, 2020 only) and Project Refunding Bonds outstanding (including unamortized premiums), consisting of bonds issued in 1999 (not outstanding as of January 2021), 2012, 2013, and 2018. The 1999 Port District Project Bonds were issued pursuant to an Indenture of Trust dated December 1, 1999. The 2012 Port District Project Refunding Bonds were issued pursuant to an Indenture of Trust dated December 1, 2012. The 2013 Revenue Bonds were issued pursuant to an Indenture of Trust, a Ninth Supplemental Indenture, dated as of December 1, 2013. The 2018 Revenue and Revenue Refunding Bonds were issued pursuant to a Fourteenth Supplemental Indenture dated December 18, 2018.

1999 Port District Project Bonds (Fully matured January 1, 2021): On December 22, 1999, the Authority issued \$272,095 to provide funds to finance (a) all or a portion of the cost of certain port improvement and economic development projects within the Port District, (b) a deposit of cash or a Reserve Fund Credit Facility to the credit of the Debt Service Reserve Fund established under the 1999 Port District Project Bond Indenture and (c) all or a portion of the costs and expenses of the Authority relating to the issuance and sale of the 1999 Port District Project Bonds (Series A and B).

The 1999 Port District Project Bonds were general corporate obligations of the Authority. The 1999 Port District Project Bonds were not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the monies, if any, on deposit from time to time in the Funds established under the 1999 Port District Project Bond Indenture. No tolls, rents, rates or other such charges were pledged for the benefit of the 1999 Port District Project Bonds. The 1999 Port District Project Bonds were equally and ratably secured by the funds on deposit in the Funds established under the 1999 Port District Project Bond Indenture, except for the Rebate Fund. The 1999 Port District Project Bonds were payable from such Funds and from other monies of the Authority legally available.

The 1999 Port District Project Bonds were subject to optional redemption and mandatory sinking fund redemption prior to maturity. The scheduled payment of principal and interest on the 1999 Port District Project Bonds when due were guaranteed under an insurance policy issued concurrently with the delivery of the 1999 Port District Project Bonds by Financial Security Assurance Inc. The Authority paid off the balance of the 1999 Port District Project bonds, in full, on January 1, 2021.

2012 Port District Project Refunding Bonds: On December 20, 2012, the Authority issued \$153,030 in Port District Project Refunding Bonds, Series 2012. The Port District Project Refunding Bonds, Series 2012 (the "2012 Bonds") were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act (as such terms are defined herein) and an Indenture of Trust (the "Indenture") dated as of December 1, 2012, between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as trustee (the "Trustee").

The 2012 Bonds were issued to (i) refund and redeem all of the outstanding principal balance of and interest accrued on the Authority's outstanding Port District Project Bonds, Series B of 1998, Port District Project Bonds, Series B of 1999, and Port District Project Bonds, Series A of 2001.

The refunding resulted in a loss (difference between the reacquisition price and the net carrying amount of the old debt) of \$7,000. This difference, reported in the accompanying combined financial statements as a deferred outflow of resources, is being charged to operations through the year 2025 using the effective interest method.

The 2012 Bonds are general corporate obligations of the Authority. The 2012 Bonds are not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the moneys, if any, on deposit from time to time in the Funds established under the Indenture, except for the Rebate Fund. No tolls, rents, rates or other charges are pledged for the benefit of the 2012 Bonds. The 2012 Bonds are equally and ratably secured by the monies, if any, on deposit in the Funds established under Indenture, except for the Rebate Fund. The 2012 Bonds are payable from such Funds and from other monies of the Authority legally available therefore.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 12. Funded and Long-Term Debt (Continued)

2012 Port District Project Refunding Bonds (Continued):

Redemption Provisions:

Optional Redemption: The 2012 Bonds maturing on or after January 1, 2024 are subject to redemption prior to maturity at the option of the Authority on or after January 1, 2023, in whole at any time, or in part at any time and from time to time, in any order of maturity specified by the Authority and within a maturity as selected by the Trustee as provided in the Indenture and as summarized below under the subheading "Redemption Provisions - Selection of 2012 Bonds to be Redeemed." Any such redemption shall be made at a redemption price equal to the principal amount of the Bonds to be redeemed, plus interest accrued to the date fixed for redemption.

Payment of Redemption Price: Notice of redemption having been given in the manner provided in the Indenture, or written waivers of notice having been filed with the Trustee prior to the date set for redemption, the 2012 Bonds (or portions thereof) so called for redemption shall become due and payable on the redemption date so designated and interest on such 2012 Bonds (or portions thereof) shall cease to accrue from the redemption date whether or not such Bonds shall be presented for payment. The principal amount of all 2012 Bonds so called for redemption, together with the redemption premium, if any, payable with respect thereto and accrued and unpaid interest thereon to the date of redemption, shall be paid (upon presentation and surrender of such 2012 Bonds) by the Paying Agent out of the appropriate Fund or other funds deposited for the purpose.

Selection of 2012 Bonds to be Redeemed: If less than all of the 2012 Bonds are to be redeemed and paid prior to maturity, 2012 Bonds registered in the name of the Authority shall be redeemed before other 2012 Bonds are redeemed. Thereafter, the portion of 2012 Bonds to be redeemed shall be selected by the Authority, or if no such selection is made, by lot by the Trustee from among all outstanding 2012 Bonds eligible for redemption.

In the case of a partial redemption of 2012 Bonds when 2012 Bonds of denominations greater than the minimum Authorized Denomination are outstanding, then for all purposes in connection with such redemption, each principal amount equal to the minimum authorized denomination shall be treated as though it were a separate 2012 Bond for purposes of selecting the 2012 Bonds to be redeemed, provided that no 2012 Bonds shall be redeemed in part if the principal amount to be outstanding following such partial redemption is not an authorized denomination.

Selection of 2012 Bonds to be Redeemed (Continued):

The 2012 Port District Project Refunding Bonds outstanding at June 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.00%	14,085	2024	5.00%	\$ 15,520
2023	3.00%	240	2025	5.00%	16,300
2023	5.00%	14,545	2026	5.00%	17,115
			2027	5.00%	17,975
Total par value of 2012 Port District Project Refunding Bonds					95,780
Add: unamortized bond premium					4,668
Total 2012 Port District Project Refunding Bonds, net					<u>\$ 100,448</u>

DELAWARE RIVER PORT AUTHORITY
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Note 12. Funded and Long-Term Debt (Continued)

2013 Revenue Bonds: On December 18, 2013, the Delaware River Port Authority issued its Revenue Bonds, Series of 2013 in the aggregate principal amount of \$476,585. The 2013 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2013 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2013 Revenue Bonds will be payable semi-annually on January 1 and July 1 of each year commencing July 1, 2014.

The 2013 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, N.A., as trustee, as heretofore supplemented from time to time, including as supplemented by a Ninth Supplemental Indenture, dated as of December 1, 2013 (collectively, the "1998 Revenue Bond Indenture"). The 2013 Revenue Bonds are being issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (iii) paying the costs of issuance of the 2013 Revenue Bonds.

The 2013 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2013 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2013 Revenue Bonds. The 2013 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

The 2013 Revenue Bonds outstanding at June 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	\$ 23,560	2034	4.625%	\$ 810
2027	4.125%	845	2035	5.000%	34,870
2028	5.000%	25,615	2035	4.750%	1,000
2029	5.000%	26,895	2036	5.000%	36,660
2030	5.000%	28,070	2036	4.750%	1,000
2030	4.500%	170	2037	5.000%	38,540
2031	5.000%	29,650	2037	4.750%	1,000
2032	4.500%	31,135	2038	5.000%	41,515
2033	5.000%	32,535	2039	5.000%	43,590
2034	5.000%	33,355	2040	5.000%	45,770
Total par value of 2013 Revenue Bonds					476,585
Add: unamortized bond premium					7,521
Total 2013 Revenue Bonds, net					\$ 484,106

Optional Redemption: The 2013 Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2024. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2013 Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

DELAWARE RIVER PORT AUTHORITY
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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds: On December 18, 2018, the Delaware River Port Authority issued its Revenue Bonds, Series of 2018, totaling \$700,505, consisting of: its Revenue Bonds, Series A of 2018 in the aggregate principal amount of \$273,475, its Revenue Refunding Bonds, Series B of 2018 (the “2018B Revenue Refunding Bonds”) in the aggregate principal amount of \$404,060, and its Revenue Bonds, Series C of 2018 (Federally Taxable) (the “2018C Revenue Bonds”) in the aggregate principal amount of \$22,970, and together with the 2018A Revenue Bonds, the 2018B Revenue Refunding Bonds, and the 2018C Revenue Bonds collectively called the “2018 Revenue Bonds”. The 2018 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2018 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2018 Revenue Bonds is payable semi-annually on January 1 and July 1 of each year commencing July 1, 2019.

The 2018 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, National Association, as trustee, as heretofore amended and supplemented from time to time, including as amended and supplemented by a Fourteenth Supplemental Indenture, dated as of December 18, 2018 (collectively, the “1998 Revenue Bond Indenture”).

The 2018 Revenue Bonds, Series A, B and C, as more particularly specified within, were issued for the purpose of: (i) financing a portion of the costs of the Authority’s approved capital improvement program; (ii) current refunding all of (1) \$100,120 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series A of 2008, (2) \$111,240 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series B of 2008, (3) \$51,305 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series A-1 of 2010, (4) \$55,330 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series A-2 of 2010, (5) \$106,635 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series B of 2010, and (6) \$35,535 aggregate principal amount of the Authority’s Revenue Refunding Bonds, Series C of 2010; (iii) financing a portion of the cash settlement cost to terminate all of the Authority’s 1995 Revenue Bond Swaption and 1999 Revenue Bond Swaption; (iv) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (v) paying the costs of issuance of the 2018 Revenue Bonds.

The 2018 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2018 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the “Commonwealth”) or the State of New Jersey (the “State”) or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2018 Revenue Bonds. The 2018 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

2018A Revenue Bonds: On December 18, 2018, the Authority issued new fixed rate bonds, in the amount of \$273,475, at a premium of \$43,893. As a result of this transaction (including payment of debt service reserve and cost of issuance requirements), \$290,000 was deposited into the 2018 new bond project fund account, to support the 2019 5-year Capital Plan.

DELAWARE RIVER PORT AUTHORITY
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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

2018A Revenue Bonds (Continued):

The 2018A Revenue Bonds outstanding at June 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	\$ 1,690	2034	5.000%	\$ 20,565
2028	5.000%	15,345	2035	5.000%	21,590
2029	5.000%	16,110	2036	5.000%	22,670
2030	5.000%	16,920	2037	5.000%	23,805
2031	5.000%	17,760	2038	5.000%	24,995
2032	5.000%	18,650	2039	5.000%	26,240
2033	5.000%	19,580	2040	5.000%	27,555
Total par value of 2018A Revenue Bonds					273,475
Add: unamortized bond premium					36,873
Total 2018A Revenue Bonds, net					<u>\$ 310,348</u>

Optional Redemption: The 2018A Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2029. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2018A Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

2018B Revenue Refunding Bonds: On December 18, 2018, the Authority issued \$404,060 in fixed rate bonds, and used these funds, along with "other available funding sources", to refund \$460,165 in variable rate debt (specifically, the 2008 Series A&B and 2010 Series A, B and C Revenue Refunding Bonds). As a result, the Authority eliminated all of its variable debt. This transaction also resulted in the termination of two LOCs, which supported the 2008B and 2010B Revenue Bonds (principal amount totaling \$217,875). Four (4) LIBOR Index Rate-based bank purchase loans (a.k.a., "Floating Rate Notes"), with three banks totaling \$242,290, which supported the 2008A, 2010A and 2010C Revenue Refunding Bonds (principal amount were also terminated. In addition, as a result of this transaction the 1999 Revenue Bond Swaption was terminated and cash-settled in the amount of \$35,721.

The 2018B Revenue Refunding Bonds outstanding at June 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2024	5.000%	\$ 62,680
2023	5.000%	60,105	2025	5.000%	65,350
			2026	5.000%	68,125
Total par value of 2018B Revenue Refunding Bonds					313,905
Add: unamortized bond premium					20,820
Total 2018B Revenue Refunding Bonds, net					<u>\$ 334,725</u>

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

2018B Revenue Refunding Bonds (Continued):

Optional Redemption: The 2018B Revenue Refunding Bonds are not subject to redemption at the option of the Authority, prior to maturity.

2018C Revenue Bonds: On December 18, 2018, the Authority issued \$22,970 in federally taxable fixed rate bonds, proceeds of which, along with a \$5,200 contribution from the Authority, were used to pay the cash-settlement termination cost of the 1995 Swap with TD Bank, N.A., in the amount of \$28,050. The Authority paid off the balance of the 2018C Revenue Bonds, in full, on January 1, 2020.

2018 Revenue Bonds: The total collective 2018 Revenue Bonds outstanding at June 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2031	5.000%	\$ 17,760
2023	5.000%	60,105	2032	5.000%	18,650
2024	5.000%	62,680	2033	5.000%	19,580
2025	5.000%	65,350	2034	5.000%	20,565
2026	5.000%	68,125	2035	5.000%	21,590
2027	5.000%	1,690	2036	5.000%	22,670
2028	5.000%	15,345	2037	5.000%	23,805
2029	5.000%	16,110	2038	5.000%	24,995
2030	5.000%	16,920	2039	5.000%	26,240
			2040	5.000%	27,555
Total par value of 2018 Revenue Bonds					587,380
Add: unamortized bond premium					57,693
Total 2018 Revenue Bonds, net					\$ 645,073

Maturities of Principal and Interest on Bonds: The following presents the principal and interest due on all bonds outstanding as of June 30, 2020:

Period Ending June 30,	Principal	Interest	Total
2022	71,730	56,015	127,745
2023	74,890	52,352	127,242
2024	78,200	48,527	126,727
2025	81,650	44,531	126,181
2026-2030	258,435	176,107	434,542
2031-2035	261,500	116,994	378,494
2036-2040	333,340	43,286	376,626
	1,159,745	\$ 537,812	\$ 1,697,557
Net unamortized bond premiums	69,882		
	\$ 1,229,627		

Interest on all of the Authority's fixed rate debt (revenue bonds and port district project bonds issued in 2012, 2013, and 2018) is payable semi-annually on January 1 and July 1 in each year. The Authority is current on all of its monthly debt service payments on all obligations.

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Note 12. Funded and Long-Term Debt (Continued)

Debt Authorized but not Issued: At its August 2013 meeting, the Authority's Board authorized the issuance, sale and delivery of up to \$550,000 in taxable or tax-exempt fixed rate bonds, to fund the 5-year 2013 Capital Plan (DRPA-13-094). This resolution rescinded and repealed all prior resolutions (DRPA-09-064 and DRPA-13-030) and any prior inconsistent resolutions. In December 2013, the Authority issued \$476,585 in fixed rate bonds (the 2013 Revenue Bonds) based on this resolution, and \$73,415 remains authorized but not issued under this Board resolution.

Resolution DRPA-16-098: At its September 21, 2016 meeting, the Authority's Board authorized the Authority to issue Revenue Refunding Bonds "in an aggregate principal amount not to exceed \$960,000," "to advance refund and redeem all or a portion of the outstanding" 2013D Revenue Bonds, "to effect interest cost savings for the Authority, and, to the extent deemed economically advantageous and fiscally prudent, amend, replace or terminate any or all of the Authority's outstanding Interest Rate Swap Agreements." Based on this resolution, \$960,000 remains authorized but not issued.

Resolution DRPA-18-008: This resolution authorized the issuance of up to \$350,000 in new revenue bonds, subject to market conditions. On December 18, 2018, the Authority issued \$273,475 in new revenue bonds (2018A Revenue Bonds), as per the resolution leaving \$76,525 in authorized but not issued bonds.

These authorizations, which total \$1,109,940 as of December 31, 2020, provide flexibility for the Authority to engage in the aforementioned transactions, under the right conditions, but do not obligate the Authority to execute any of the transactions.

Resolution DRPA-21-033: In May 2021, the Authority's Board passed DRPA resolution #21-033, "Authorization for Issuance of Port District Project Refunding Bonds, Series 2012." As a result of the resolution's passage, the "total debt authorized not issued" has increased by \$75,000, to total \$1.18 million as of June 30, 2021.

Bond Ratings

Significant changes to the Authority's bond ratings, over the past four (4) years, are described below:

Moody's Investors Service Bond Ratings ("Moody's"): In its report dated October 31, 2017, Moody's upgraded its bond ratings on all Authority outstanding bonds. The revenue bonds were upgraded from 'A3' to 'A2' and the port district project bonds were upgraded from 'Baa3' to 'Baa2,' all bonds being assigned a "stable outlook." This was the first Moody's upgrade of the Authority's bonds in over a decade. In its report, Moody's cited a number of core strengths of the Authority including: "positive traffic momentum," "a strong liquidity profile," "a manageable capital program and, "no-near term debt needs until 2021", all key factors supporting the ratings increases.

On November 16, 2018, just prior to the issuance of the 2018 Revenue Bonds (Series A, B and C), Moody's assigned a "A2" rating to the new bonds and affirmed the rating on the Authority's existing revenue bonds at "A2". The Port District Project bonds were also affirmed at "Baa2". The ratings outlook was changed, for all bond issues, to "positive" from "stable."

In its report, Moody's cited the "expected elimination of DRPA's variable rate debt exposure and the termination of all of the outstanding swaps", along with stable future traffic volumes, continued strong liquidity with a "manageable capital plan", as key factors in the upward change in the outlook.

In February 2020, Moody's increased the Authority's bond ratings on all of its bonds, raising the revenue bond rating to "A1" (from "A2") and the port district project bonds from "Baa2" to "Baa1." (The "outlook" on all bonds was changed from "positive" to "stable" due to the upgrade).

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Note 12. Funded and Long-Term Debt (Continued)

Bond Ratings (Continued):

Standard & Poor's Ratings Services Bond Ratings ("S&P"): On April 21, 2016, S&P issued a bond ratings report on the Authority's debt, using its new joint ratings criteria, wherein the Authority's Port District Project Bonds were upgraded from "BBB" to "A-" (with stable outlook) and the Revenue Bonds were affirmed at "A", with a stable outlook. S&P cited the Authority's historical performance against budget, its strong financial stability and liquidity (including its capital "pay-go" fund), and its affordable 5-year capital plan of \$662,400, as underlying strengths supporting its ratings actions.

In its report dated August 1, 2017, S&P reaffirmed the Authority's ratings on both its Revenue and Port District Project Bonds. The report cited "historically strong liquidity levels," "DRPA's long history of stable transaction and revenue growth," "the maintenance of good debt service coverage, and "conservative" capital and operating budgets.

On November 16, 2018, just prior to the issuance of \$700,505 in 2018 Revenue Bonds (Series A, B and C), S&P assigned a rating of "A+" to the new bonds and upgraded its underlying rating on the existing revenue bonds to "A+" from "A", with a stable outlook. The Authority Port District Project Bonds were also upgraded to "A" from "A-", with a stable outlook. The upgrades reflected the application of S&P's new updated ratings criteria, published on March 12, 2018. S&P cited the Authority's "very strong enterprise risk profile and strong financial risk profile", along with the "long history of favorable net revenue growth and strategic capital funding leading to strong sustainable debt service coverage" and the Authority's strong liquidity and financial flexibility, which supported the upgrade decision.

Impact of COVID-19 on Ratings Outlook:

As mentioned above, the Authority's bonds were upgraded by Moody's in February 2020, prior to the explosion of the COVID-19 pandemic. As a result of the pandemic's impact on traffic and toll revenues, in March 2020, both Moody's and S&P changed the outlook for the entire toll sector to "negative". S&P also changed the Authority's outlook from "stable" to "negative"; however, Moody's did not change the Authority's "stable" outlook.

In March 2021, S&P restored the "stable" outlook for the toll road sector and also on the Authority's bonds, from "negative", after its review of the on-going recovery in the toll road sector, since the beginning of 2021.

Note 13. Government Contributions for Capital Improvements, Additions, and Other Projects

The Authority receives contributions in aid for financing capital improvements to the rapid transit system from the Federal Transit Administration and other government agencies. Capital improvement grant funds of \$9,358 and \$21,992 were received as of June 30, 2021 and in the full year 2020, respectively. The Authority receives federal and state grants for specific construction purposes that are subject to review and audit by the grantor agencies. Although such audits could result in disallowances under terms of the grants, it is the opinion of management that any required reimbursements will not be material to the Authority's net position.

Note 14. Contingencies

Public liability claim exposures are self-insured by the Authority within its self-insured retention limit of \$5 million for each occurrence, after which, exists a claims-made excess liability policy with a limit of \$25 million per occurrence, and in the aggregate, to respond to any large losses exceeding the self-retention. The claims and judgments liability of \$760 and \$871 reported at June 30, 2021 and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount off the loss can be reasonably estimated. The amount of the loss liability, which

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Note 14. Contingencies (Continued)

includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the claims and judgments liability of the Authority for the periods ended June 30, 2021 and December 31, 2020:

<u>Claims and Judgments</u>	<u>6/30/2021</u>	<u>12/31/2020</u>
Beginning balance	\$ 871	\$ 835
Incurred claims	399	425
Payment of claims	(510)	(389)
Ending balance	<u>\$ 760</u>	<u>\$ 871</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

In addition, the Authority self-insures the initial \$1 million limit as a self-insured retention, per accident, for workers' compensation claims, after which a \$25 million limit of excess workers' compensation insurance is provided by the policy to respond to significant worker compensation injuries. PATCO, however, self-insures the initial \$1 million limit, per accident, for workers' compensation claims, after which a \$5 million limit of excess workers' compensation insurance is retained to respond to significant worker compensation claims.

The self-insurance (workers' compensation) liability of \$5,060 and \$4,536 reported at June 30, 2021 and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount of the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the self-insurance liability of the Authority for Workers' Compensation claims for the periods ended June 30, 2021 and December 31, 2020:

<u>Self-Insurance (Workers' Compensation)</u>	<u>6/30/2021</u>	<u>12/31/2020</u>
Beginning balance	\$ 4,536	\$ 4,229
Incurred claims	2,130	3,043
Payment of claims	(1,606)	(2,736)
Ending balance	<u>\$ 5,060</u>	<u>\$ 4,536</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

The Authority is involved in various actions arising in the ordinary course of business and from workers' compensation claims. In the opinion of management, the ultimate outcome of these actions will not have a material adverse effect on the Authority's combined net position and combined results of operations.

The Authority purchases commercial insurance for all other risks of loss, e.g. bridge and non-bridge property, crime, terrorism, etc. The Authority reviews annually, and where appropriate, adjusts policy loss limits and deductibles as recommended by its insurance consultants in response to prevailing market conditions, loss experience, and revenues. Policy loss limits are established with the professional assistance of independent insurance broker consultants to ensure that sufficient coverage exists to accommodate the maximum probable loss that may result in the ordinary course of business.

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Notes to Combined Financial Statements
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Note 14. Contingencies (Continued)

Article 5.11 Certification: Per Article 5.11 of the 1998 Bond Indenture, “...the Authority must maintain with responsible insurers all insurance required....to provide against loss of or damage to the Facilities and loss of Revenues...to protect the interests of the Authority and the Bondholders.”

The Authority must submit in writing certifications, by “the Insurance Consultant” to the bond trustee, by April 30 of each year, stating that it has sufficient coverage with regards to “multi-risk insurance” (on DRPA and PATCO facilities), “use and occupancy insurance” (i.e., business interruption), etc., in compliance with the Indenture of Trust. The certifications must provide “in reasonable detail the insurance then in effect pursuant to” Section 5.11 and also must state whether, during the calendar year, any facility has been “materially damaged or destroyed, and if so, the amount of insurance proceeds covering such loss or damage...” The Authority filed its annual insurance certifications for 2019 and 2020 prior to the April 30, 2020 and April 30, 2021 deadlines, asserting that “no material damage occurred at any facility” during the year.

Note 15. Commitments

Community Impact: The Authority has an agreement with the City of Philadelphia (“City”) for Community Impact regarding the PATCO high-speed transit system (“Locust Street Subway Lease”). The agreement expires on December 31, 2050. For the years 2019 through 2050, the annual base payment shall equal one dollar. The Authority made its annual payment in the amount of one dollar to the City in January 2020. In addition, for the duration of the lease, the Authority is required to annually create a PATCO Community Impact Fund in the amount of \$500, with payment of such fund to be divided annually between communities within the Commonwealth and the State, based on PATCO track miles in the respective states.

Community Impact (Continued): The estimated minimum commitment at June 30, 2021, is as follows:

Year	Amount
2021	\$ 250
2022	500
2023	500
2024	500
2026	500
Thereafter	12,000
	<u>\$ 14,250</u>

Redevelopment Fee: The Authority, pursuant to a January 2016 amendment to an original agreement dated December 31, 1991, is obligated to pay a net redevelopment fee to the City of Camden Redevelopment Agency in the net amount of \$363 annually, as an “ongoing yearly obligation”. This fee is paid annually on or by July 1. The Authority made its annual payment for this obligation in 2020 and 2021.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 15. Commitments (Continued)

OCIP Letters of Credit: In May 2008, the Authority entered into two new separate irrevocable (evergreen) standby Letters of Credit (“LOC”) with TD Bank, N.A. (formerly Commerce Bank) and Wachovia Bank, in support of the Authority’s “Owner Controlled Insurance Program (“OCIP”).” Under this insurance program, the Authority purchased various insurance policies and eligible contractors working on major capital construction projects enrolled into the OCIP. The original LOC with Wells Fargo Bank (formerly Wachovia Bank) was for a four-year term in the amount of \$5,000 with an expiration date of May 7, 2012. The LOC with TD Bank, N.A. was in an initial amount of \$3,015 and automatically increased annually each May, in the amount of \$816, until it expired on May 7, 2012.

The OCIP program was subsequently renewed in 2010, 2013 and 2014, and finally expired on December 31, 2014. During this period, the LOCs were reduced after consultation and approval by the insurance carrier. Although the OCIP program ended in 2015 (the Railroad Protective Liability policy was extended to March of 2015 to meet the completion date of the project), the insurance carrier, AIG required the Authority to maintain the required LOC coverage to cover anticipated workers’ compensation and general liability claims.

Statutes of Limitations (“SOL”) for filing workers’ compensation claims, whether based on an occupational disability or a physical injury, vary from state-to-state. In New Jersey, there is a two-year SOL. Pennsylvania has a three-year SOL.

Pursuant to DRPA-15-064, the Board approved the renewal of the LOC in 2015, with TD Bank, N.A. with an expiration date of December 31, 2016 in the amount of \$5,462. Based on its annual reviews since 2016, AIG agreed to lower the LOC from \$5,462 to \$216, as of December 10, 2018. The Authority renewed the LOC in the amount of \$216, on December 31, 2018, for one year, to expire December 31, 2019. The LOC was subsequently renewed with the bank, in the amount of \$216, on December 31, 2019, to expire on December 31, 2020. In March 2020, the LOC was reduced to \$128. At December 31, 2020, the LOC was renewed at \$128 to expire on December 31, 2021. On February 4, 2021, after a review of outstanding claims, AIG advised the Authority and its LOC bank that it was reducing the LOC requirement from \$128 to \$94. The LOC will mature on December 31, 2021.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 15. Commitments (Continued)

Contractual Commitments: As of June 30, 2021, the Authority had board-approved contracts with remaining balances as follows:

	Total
Benjamin Franklin Bridge:	
Bridge, building and pavement repairs and inspection	\$ 3,289
4th Street Garage Repairs	1,410
Suspension Span Rehabilitation	146,156
Temporary toll, clerical, administration and custodial workers	2,016
Toll revenue, transportation, processing and systems upgrade	1,223
ERP consulting services	6,251
Engineering services - program management and task orders	29,452
Pedestrian bike ramp	296
Other	1,599
Walt Whitman Bridge:	
Design services for New Jersey approach	2,155
Corridor Rehabilitation	30,470
Suspended Span Link Replacement Phase 1	83
Cable Investigation Dehumidification	8,268
Painting spans and towers	3,220
Emergency generator replacement	103
Commodore Barry Bridge:	
Bridge painting phase I & II and inspection	1,892
Structural repairs & other	24,038
Betsy Ross Bridge:	
Bridge Painting Phase I & II and Inspection	2,221
Bridge Resurfacing and Other	8,497
PATCO System:	
Car overhaul program	3,201
Elevators installation	12,675
Station enhancements	11,620
Westmont & Lindenwold viaduct and track rehabilitation	645
Subway structure, center tower & other rehabilitation	20,399
Other	
Other equipment and system upgrades and professional services and maintenance	5,663
	\$ 326,843

NJ Customer Service Center Contract: In 2015, the Authority signed a contract to participate in the NJ Customer Service Center Contract, related to the implementation of a new software system for the NJ E-ZPass group, of which the Authority is a member. The system went live in October 2017. The implementation of the software is in phase two.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 15. Commitments (Continued)

NJ Customer Service Center Contract (Continued): In 2016, the Authority signed a memorandum of agreement (MOA) related to this implementation, which also sets forth how “certain non-toll revenues and expenses of the NJ E-ZPass Group” incurred will be shared among the Agencies...” (DRPA-16-125), including the resolution of prior “negative customer balances”, which have accumulated under the old contract. Under this MOA, the Authority was assigned a “Revenue Allocation share” which resulted in an initial one-time cash payment of approximately \$2,400 in 2017, representing the Authority’s pro-rata share of the past negative balances. Since then, the Authority has received a bill annually for their pro-rata share of the negative balances.

Note 16. Bridge and PATCO Fare Schedules

Bridge Fares: On July 1, 2011, the approved new bridge toll schedule was implemented as follows:

Class 1 - Motorcycle	\$ 5.00
Class 2 - Automobile	5.00
Class 3 - Two Axle Trucks	15.00
Class 4 - Three Axle Trucks	22.50
Class 5 - Four Axle Trucks	30.00
Class 6 - Five Axle Trucks	37.50
Class 7 - Six Axle Trucks	45.00
Class 8 - Bus	7.50
Class 9 - Bus	11.25
Class 10 - Senior Citizen	2.50
Class 13 - Auto with Trailer (1 axle)	8.75

PATCO Passenger Fares: On July 1, 2011, a new fare schedule was implemented as follows:

Lindenwold/Ashland Woodcrest	\$ 3.00
Haddonfield/Westmont/Collingswood	2.60
Ferry Avenue	2.25
New Jersey	1.60
City Hall/Broadway/Philadelphia	1.40
Off-Peak Reduced Fare Program	0.70

As noted above, PATCO has a federally mandated reduced off-peak fare program for “elderly persons and persons with disabilities.” This off-peak rate is \$0.70/trip.

Frequent Bridge Traveler Credit: At its July 2015 meeting, the Authority’s Board approved a resolution, DRPA-15-090, to re-implement an \$18 credit/18 trips per month for commuter passenger vehicles in the NJ E-ZPass system (the Authority is a member of this consortium).

Programming to implement this initiative was finalized and the new “frequent bridge traveler credit” program became effective on December 1, 2015. In January 2016, frequent users received their first credit since reintroduction of the program.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 16. Bridge and PATCO Fare Schedules (Continued)

Deferral of CPI Based Toll Increase: In January 2017, the Authority's Board approved resolution DRPA-17-002, which authorized the deferral of the CPI index based biennial toll increase. The toll increase was deferred from January 1, 2017 to January 1, 2019.

The Authority performed a calculation to determine if a CPI-indexed toll rate change would be enacted for January 1, 2019, using CPI data for September 2018. Based on increases in the CPI for the calculation period, a toll rate increase would have become effective on January 1, 2019. However, the Authority's Board determined that "sufficient revenues and bond project funds and General Fund "pay go" capital funds were available to fund the next four to five years of its capital plan. Therefore, on December 5, 2018, the Authority's Board approved resolution DRPA#18-131, which authorized the deferral of the CPI-based biennial toll increase from January 1, 2019 to January 1, 2021.

On December 9, 2020, the Authority's Board approved resolution DRPA#20-133 that authorized the deferral of the CPI-based biennial toll increase again, this time for one year only, from January 1, 2021 to January 1, 2022.

Note 17. New Governmental Accounting Pronouncements

The Governmental Accounting Standards Board (GASB) has issued the following statements that have effective dates that may affect future financial presentations:

Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the Authority's year ending December 31, 2022. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement establishes accounting requirements for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. This Statement also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with governmental fund accounting principles. The Statement will become effective for the Authority's year ending December 31, 2021. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 17. New Governmental Accounting Pronouncements (Continued)

Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset, an intangible asset, and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. The Statement will become effective for the Authority's year ending December 31, 2023. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

Note 18. Blended Component Unit

Port Authority Transit Corporation (PATCO) is a wholly owned subsidiary of the Delaware River Port Authority (DRPA) established to operate and maintain the rapid transit system owned and constructed by DRPA. PATCO and DRPA share the same Board of Commissioners.

A financial benefit or burden relationship exists between DRPA and PATCO as DRPA subsidizes the losses of PATCO and intends to continue to do so. The financial results of PATCO have been blended with those of DRPA in the financial statements.

Rent of Transit System Facilities: All rapid transit system facilities used by PATCO are leased from the Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires PATCO to operate and maintain the Locust-Lindenwold line. The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that PATCO pay a minimum annual rental of \$6,122, which approximates the sum of the annual interest expense to the Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority.

In addition, the lease requires PATCO to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

PATCO's outstanding liability to the DRPA for period January 1, 1974 to June 30, 2021 related to this agreement totals \$290,645.

Net Position: The net position totaling (\$892,027) and (\$865,343) as of June 30, 2021 and December 31, 2020, respectively, represents the total losses for PATCO since inception.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended June 30, 2021 is as follows:

	June 30, 2021		
	DRPA	PATCO	Total
Current assets	\$ 542,492	\$ 12,535	\$ 555,027
Receivable from primary government	(2,594)	2,594	0
Capital assets	1,859,968		1,859,968
Other noncurrent assets	67,171		67,171
Total assets	2,467,037	15,129	2,482,166
Deferred outflows of resources	48,099	9,763	57,862
Total assets and deferred outflows of resources	2,515,136	24,892	2,540,028
Current liabilities	141,953	11,010	152,963
Payables to primary government:			
Lease agreement	(290,645)	290,645	0
Advances from DRPA	(578,165)	578,165	0
Noncurrent liabilities	1,363,629	32,886	1,396,515
Total liabilities	636,773	912,705	1,549,478
Deferred inflows of resources	25,191	4,214	29,405
Total net position (deficiency)	\$ 1,853,172	\$ (892,027)	\$ 961,145

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020 is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Current assets	\$ 565,847	\$ 11,761	\$ 577,608
Receivable from primary government	(3,011)	3,011	
Capital assets	1,827,072		1,827,072
Other noncurrent assets	153,883		153,883
Total assets	2,543,791	14,772	2,558,563
Deferred outflows of resources	52,967	9,763	62,730
Total assets and deferred outflows of resources	2,596,758	24,535	2,621,293
Current liabilities	175,337	12,888	188,225
Payables to primary government:			
Lease agreement	(287,584)	287,584	
Advances from DRPA	(554,365)	554,365	
Noncurrent liabilities	1,438,439	30,827	1,469,266
Total liabilities	771,827	885,664	1,657,491
Deferred inflows of resources	25,864	4,214	30,078
Total net position (deficiency)	\$ 1,799,067	\$ (865,343)	\$ 933,724

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended June 30, 2021 (unaudited) and December 31, 2020
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Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020 is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	\$ 276,865		\$ 276,865
Transit systems		\$ 10,192	10,192
Other	148		148
Total operating revenues	277,013	10,192	287,205
Operating expenses			
Operating - other	111,496	54,050	165,546
Depreciation	74,791		74,791
Total operating expenses	186,287	54,050	240,337
Operating income (loss)	90,726	(43,858)	46,868
Nonoperating revenues (expenses)			
Interest expense	(58,377)		(58,377)
Economic development activities	(104)		(104)
Lease rental	6,122	(6,122)	
Other	43,904	35	43,939
Total nonoperating revenues (expenses)	(8,455)	(6,087)	(14,542)
Capital contributions	21,992	-	21,992
Change in net position	104,263	(49,945)	54,318
Net position (deficiency), January 1	1,694,804	(815,398)	879,406
Net position (deficiency), December 31	\$ 1,799,067	\$ (865,343)	\$ 933,724
	December 31, 2020		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	\$ 184,656	\$ (46,194)	\$ 138,462
Net cash provided by (used in) noncapital financing activities	(13,548)	44,473	30,925
Net cash provided by (used in) capital and related financing activities	(311,991)		(311,991)
Net cash provided by (used in) investing activities	145,631		145,631
Net increase (decrease) in cash and cash equivalents	4,748	(1,721)	3,027
Cash and cash equivalents, January 1	24,942	2,757	27,699
Cash and cash equivalents, December 31	\$ 29,690	\$ 1,036	\$ 30,726

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 19. Subsequent Events

COVID-19 Impact: In late December of 2019, a novel strain of coronavirus causing the disease known as "COVID-19" was discovered in Wuhan, China. Since then, COVID-19 has spread throughout the world, including throughout the United States and the region in which the DRPA provides services, resulting in the World Health Organization proclaiming COVID-19 to be a pandemic, the President of the United States declaring a national emergency, and the governors of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State") declaring states of emergency in March 2020. The spread of COVID-19 has altered the behavior of businesses and people in a manner that has caused significant disruptions to the global, national, and regional economy. The effects of the spread of COVID-19 and the related governmental, non-profit, and private responses continue to evolve. However, COVID-19 has, in general, resulted in reduced traffic and corresponding reduced revenues for the Authority as described below.

Traffic/ Revenue: Audited traffic data through July 2021, shows a 16.0% increase in overall traffic, as compared to July 2020 year-to-date figures. Toll revenues YTD are \$20.4 million, or 13.6% above 2020 figures. Notwithstanding the comparative year to date declines vs. 2019 volumes, through July, DRPA traffic and toll revenues are 2.7 million (or 11.6%) and \$17.3 million (or 11.3%) ahead of the 2021 budget, respectively. These traffic and revenue figures are expected to continue to improve, based on traffic levels of approximately 90% of 2019 (i.e., pre-COVID) traffic levels over the past several months. (Note: Each 1.0% increase, or decrease, in traffic translates to a gain, or loss, of about \$275 thousand in toll revenues).

PATCO Ridership/Fare Revenues: PATCO YTD ridership numbers through July 2021, were about 30.5% (or 935K riders) below July 2020 figures, with revenues down approximately \$2.4 million (or 32.5%). The drop in ridership and net passenger revenues since March 2020 has widened the overall subsidy provided by the Authority to PATCO and, therefore, has required increased funding by the Authority. PATCO ridership and net passenger revenue figures are approximately 17% under budget thru July YTD.

Federal Transit Grants: CARES Act : The Authority drew down the entire \$40.8 million awarded, through the CARES Act federal transit grant. . The funds partially offset the loss in passenger fare revenues and operational losses.

Other Awards:

FY 2021 Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) - The Authority was awarded \$15.7 million in CRRSAA grant funding. Drawdowns against the grant commenced once the prior CARES Act grant funds were depleted in July. Thus far, the Authority has drawn \$9.6 million, or roughly 61%, against the grant.

FY 2021 American Rescue Plan Act (ARP) - In addition, the Authority was awarded \$27.9 million, of ARP grant funding. Drawdowns against the grant will commence once the FY 2021 CRRSAA funds have been expended.

Debt Service Payments and Liquidity: The Authority has made and continues to make all of its required monthly debt service payments for all outstanding revenue and port district bonds through September and such payments are expected to continue uninterrupted given the Authority's cash flow and sizeable General Fund balance of approximately \$316 million, as of August 31, 2021.

Investment Income: Due to precipitous drops in interest rates and general market volatility, investment income has been significantly impacted year-to-date through 2020 and now into 2021. Management believes that investment income will continue to underperform versus 2019 and 2020 due to the almost historic low interest rates, not seen since the 2008 financial collapse.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 19. Subsequent Events (Continued)

While no assurances can be given, and none is given, because of the evolving nature of the effects of COVID-19 on the Authority, based on the initial budget for 2021 management estimates that 2021 annual bridge toll revenues will be higher versus 2020 figures by at least \$20-\$25 million. Through July, 2021, estimated traffic/revenues are surpassing budget expectations. As a result, the Authority is optimistic that toll revenues will surpass the estimated \$278.3 million budgeted for 2021 (however no assurances are given as to final results for 2021). Management's response, throughout the pandemic, has been among other things, implementation and continuation its cost-cutting strategies to help to offset the financial impact of reduced traffic/ridership volumes and revenues. These cost control strategies remain in place.

Labor Relations: The DRPA Board approved two (2) resolutions authorizing staff to negotiate one-year extensions of its Collective Bargaining Agreements ("CBA") with the International Union of Operating Engineers Local 542 ("IUOE") and International Brotherhood of Electrical Workers Local 351 ("IBEW"), both of which expired on December 31, 2020. The PATCO Board approved a resolution authorizing staff to negotiate a one-year extension for the CBA with the International Brotherhood of Teamsters Local 676 ("Teamsters") that expired effective December 31, 2020. The IUOE and Teamsters extension agreements were fully executed, and each CBA expires December 31, 2021; the IBEW declined to execute an extension agreement, and IBEW represented employees continue to work under the terms of their expired CBA. DRPA's 2017 CBA with FOP Lodge 30 of Pennsylvania and New Jersey ("FOP") expires on December 31, 2021.

Negotiations related to new CBAs with the FOP, Teamsters, IUOE and IBEW have commenced and are ongoing.

Possible Bond Refunding of the 2012 Port District Project Bonds: On May 19, 2021, the Authority's Board passed DRPA resolution # 21-033, "Authorization for Issuance of Port District Project Refunding Bonds to Refund and Redeem all or a Portion of the Outstanding Port District Project Refunding Bonds, Series 2012." With the expiration of the veto period for the May meeting, the Authority can execute a refunding to effect interest cost savings, if prudent and if market conditions are favorable. The resolution does not obligate the Authority to execute any transaction.

It is expected that the bond refundings for both the 2013 revenue bonds and the 2012 PDP bonds will commence in the beginning of the fourth quarter.

2022 Budgets: The Authority is in process of pulling together its 2022 Capital and Operating Budgets for 2022. These budgets will be finalized in the November thru December timeframe.

Bond Ratings: On August 23, Moody's published a report related to the completion of a periodic review of the DRPA's ratings. Moody's cited various positives in its report including the comment that it considered that the current capital plan is 'manageable' given the Authority's "cash flow generation bond project funds and other liquidity reserves." Moody's also cited the reduced debt coverage ratio (DSCR) and reduced days cash on hand due to the pandemic.

Moody's publication did not announce a "credit rating action."

Schedule 1

DELAWARE RIVER PORT AUTHORITY
CASH & CASH EQUIVALENTS
June 30, 2021 (Unaudited)

REVENUE FUND:

Cash on hand:			
Undeposited Tolls and Ticket Sales	\$	1,185,221	
Santander Bank, N.A.		358,466	
TD Bank N.A.		4,266,755	
Bank of America, N.A.		9,019,486	
Bank Of New York Mellon, N.A.		2,291,711	
Wells Fargo Bank, N.A.		5,107,017	
			\$ 22,228,657

1998 PORT DISTRICT PROJECT FUND:

Santander Bank, N.A.	\$		4,108
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1999 PORT DISTRICT PROJECT FUND:

Wells Fargo Bank, N.A.	\$		473,158
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1999 PROJECT FUND:

Santander Bank, N.A.	\$		59,566
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GENERAL FUND:

Cash on Hand - Change and Working Funds for PATCO Transit			
System Stations		228,877	
Wells Fargo Bank, N.A.		7,879,376	
Santander Bank, N.A.		1,182,486	
Bank Of New York Mellon, N.A.		149,291	
TD Bank N.A.		21,981,017	
			\$ 31,421,047

Total**\$ 54,186,535**

DELAWARE RIVER PORT AUTHORITY
INVESTMENTS
06/30/2021

	<i>Par Value</i>	<i>Fair Value</i>
REVENUE FUND:		
Wells Fargo Securities Revenue Fund Money Market	\$ <u>1,544,747</u>	<u>1,544,747</u>
MAINTENANCE RESERVE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>6,216,721</u>	<u>6,216,721</u>
2012 PDP DEBT SERVICE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>9,762,745</u>	<u>9,762,745</u>
2013 DEBT SERVICE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>12,453,990</u>	<u>12,453,990</u>
1998B BOND RESERVE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>106,173,954</u>	<u>106,173,954</u>
2012 PORT DISTRICT DEBT SERVICE RESERVE FUND (Restricted):		
Santander UK PLC Paper due 07/01/2021	\$ 10,745,000	10,435,942
Goldman Sachs Treasury Obligation Money Market	7,125,358	7,125,358
	\$ <u>17,870,358</u>	<u>17,561,300</u>
2018A DEBT SERVICE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>7,201,086</u>	<u>7,201,086</u>
2018B DEBT SERVICE FUND (Restricted):		
Goldman Sachs Treasury Obligation Money Market	\$ <u>37,088,836</u>	<u>37,088,836</u>
GENERAL FUND:		
Wells Fargo Securities Money Market	\$ 35,960,520	35,960,520
UBS Investments	33,900,763	34,078,062
Morgan Stanley / Dean Witter Investment Portfolio	28,280,906	28,778,520
Swarthmore Group Investments	58,108,530	59,942,149
Haverford Trust Investments	5,881,511	5,915,345
Haverford Trust C/D	6,797,209	6,797,209
TD Bank Investment Account	56,336,688	56,336,688
Wells Fargo Capital Reserve Pay-as-You-Go Money Market	32,112,343	32,112,343
Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares)	313,270	313,270
UBS Investments PATCO	<u>2,805,738</u>	<u>2,805,738</u>
	\$ <u>260,497,478</u>	<u>263,039,844</u>
2018 REVENUE BOND PROJECT FUND:		
Goldman Sachs Treasury Obligation Money Market	\$ 4,522,517	4,522,517
TD Bank, NA CD due 07/14/2021	<u>50,000,000</u>	<u>50,000,000</u>
	\$ <u>54,522,517</u>	<u>54,522,517</u>
Total investments	\$ <u>513,332,433</u>	<u>515,565,740</u>

DELAWARE RIVER PORT AUTHORITY
INTEREST INCOME BY FUND (Unaudited)

	<i>Periods Ended</i>	
	<u>6/30/2021</u>	<u>6/30/2020</u>
Revenue Fund	\$ 4,022	\$ 1,852,014
Maintenance Reserve Fund	630,284	63,383
1999 Port Project Fund		
2001 Port Project Fund		
2018 Revenue Bonds Project Fund	30,511	1,332,704
1998 Port District Debt Service Fund	755	7,736
1999 Port District Debt Service Fund	-	4,942
2010 Debt Service Fund A, B, C		0
2010 Debt Service Fund D		
1998 Bond Reserve Fund	37,898	622,764
2012 Port Debt Service Reserve Fund	314,716	332,410
2008 Debt Service Fund		0
2013 Debt Service Fund	974	11,069
2018 Debt Service Fund	3,347	36,626
General Fund	411,779	4,911,031
	<u>\$ 1,434,286</u>	<u>\$ 9,174,678</u>

**DELAWARE RIVER PORT AUTHORITY
BRIDGE REVENUES AND OPERATING EXPENSES*
FOR THE PERIODS INDICATED (Unaudited)**

	<i>Period Ended</i>		<i>Second Quarter</i>	
	<u>6/30/2021</u>	<u>6/30/2020</u>	<u>6/30/2021</u>	<u>6/30/2020</u>
BENJAMIN FRANKLIN BRIDGE				
Operating Revenues				
Bridge Tolls	\$ 51,058,533	\$ 38,366,527	\$ 27,458,101	\$ 15,436,115
Other Operating Revenues	1,411,272	910,100	882,631	556,376.00
Total Operating Revenues	52,469,805	39,276,627	28,340,732	15,992,491
Operating Expenses	7,930,426	7,726,713	4,024,820	3,685,415
Net Operating Income	44,539,379	31,549,914	24,315,912	12,307,076
WALT WHITMAN BRIDGE				
Operating Revenues				
Bridge Tolls	52,032,134	47,811,821	29,332,685	20,723,664
Other Operating Revenues	1,576,620	850,893	1,023,097	526,765
Total Operating Revenues	53,608,754	48,662,714	30,355,782	21,250,429
Operating Expenses	9,138,267	8,529,384	4,691,252	4,253,801
Net Operating Income	44,470,487	40,133,330	25,664,530	16,996,628
COMMODORE BARRY BRIDGE				
Operating Revenues				
Bridge Tolls	26,034,283	21,949,195	14,317,634	9,865,263
Other Operating Revenues	264	279	264	106
Total Operating Revenues	26,034,547	21,949,474	14,317,898	9,865,369
Operating Expenses	3,266,192	3,673,349	1,637,726	1,754,045
Net Operating Income	22,768,355	18,276,125	12,680,172	8,111,324
BETSY ROSS BRIDGE				
Operating Revenues				
Bridge Tolls	13,156,150	16,257,694	7,043,773	6,888,257
Other Operating Revenues	222	237	222	90
Total Operating Revenues	13,156,372	16,257,931	7,043,995	6,888,347
Operating Expenses	3,882,662	3,692,453	1,972,516	1,792,748
Net Operating Income	9,273,710	12,565,478	5,071,479	5,095,599
COMBINED TOTALS				
Operating Revenues:				
Bridge Tolls	\$ 142,281,101	\$ 124,385,237	\$ 78,152,193	\$ 52,913,299
Other	2,988,378	1,761,509	1,906,214	1,083,337
Total Operating Revenues	145,269,480	126,146,746	80,058,407	53,996,636
Operating Expenses	24,217,547	23,621,899	12,326,314	11,486,009
Net Operating Income	\$ 121,051,933	\$ 102,524,847	\$ 67,732,093	\$ 42,510,627

**DELAWARE RIVER PORT AUTHORITY
ECONOMIC DEVELOPMENT ACTIVITY
FOR THE PERIODS ENDING JUNE 30, 2021 AND DECEMBER 31, 2020 (Unaudited)**

	<i>Year Ended</i>		<i>2021 YTD Activity</i>
	<u>06/30/21</u>	<u>12/31/20</u>	<u>(Loans and Principal Payments)</u>
ECONOMIC DEVELOPMENT LOANS:			
Cooper River Boathouse	\$ 382,935	\$ 409,302	\$ (26,367)
Camden Aquarium	11,328,353	11,582,896	(254,543)
Total Loans	\$ 11,711,288	\$ 11,992,198	\$ (280,910)
 Provision for loan losses	 \$ (1,344,551)	 \$ (1,344,551)	 \$ -
 Total Loans per Balance Sheet - Net	 \$ 10,366,738	 \$ 10,647,647	 \$ (280,910)

DRPA BOARD MINUTES

**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

**One Port Center/Zoom
Wednesday, September 22, 2021**

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners

Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz
Donna Powell
Angelina Perryman
Ted Christian (for Pennsylvania Treasurer Stacy Garrity; exited the meeting at 9:39 a.m.)
Christopher Craig (entered the meeting at 9:39 a.m. for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Kathleen McGinty

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chair of the Board
Albert Frattali (exited the meeting at 10:00 a.m.)
Sara Lipsett
Charles Fentress
Aaron Nelson
Richard Sweeney
Daniel Christy
Bruce Garganio

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer (in person)
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Stephen Holden, Deputy General Counsel (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
Robert Hicks, Chief Operations Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
Robert Finnegan, Acting Chief of Police
Mike Reher, Sergeant, Public Safety
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Richard Mosback, Director, Procurement DRPA/PATCO
Kathleen Vandy, Assistant General Counsel
Joseph McAvoy, Bridge Director, BFB & BRB
Christina Maroney, Director, Strategic Initiatives
Darlene Callands, Manager Community Relations
Michael Williams, Manager, Corporate Communications
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
 Alan Kessler, PA Counsel, Duane Morris, LLP
 David Rapuano, NJ Counsel, Archer & Greiner, P.C.
 Jessica Priselac, PA Counsel, Duane Morris, LLP
 Monique Curry-Mims, S&S Consulting, LLC
 Ismail Shahid, S&S Consulting, LLC
 Alan Becker, Citizens Advisory Committee Member

OPEN SESSION**Notice**

The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the DRPA Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call

Chairwoman Parker called the meeting to order at 9:04 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Frattali, Rigo, Sweeney, Garganio, Christy, Perryman, Lipsett, Nelson, Christian, Martz, McGinty and McKinney.

Public Comment

Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the Chief Executive Officer

CEO Hanson stated that the CEO Report stood as previously submitted. Commissioner Garganio moved to approve the CEO's Report and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the CEO's Report. The motion carried.

Report of the Chief Financial Officer

CFO White stated that his Report stood as previously submitted. CFO White mentioned the positive trends in traffic and PATCO ridership. Commissioner Rigo inquired when the Bond Refunding RFI will be presented. CFO White responded that it should be ready by October.

Approval of the August 18, 2021 DRPA Board Meeting Minutes

Chairwoman Parker stated that the Minutes of the August 18, 2021 DRPA Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Receipt and Filing of the List of Previously Approved Payments and List of Previously Approved Purchase Orders and Contracts covering the Month of August 2021.

Chairwoman Parker stated that the Lists of Previously Approved Payments and Previously Approved Purchase Orders and Contracts covering the month of August 2021, were previously provided to all Commissioners. Commissioner Garganio moved to receive and file the lists and Commissioner Powell seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations & Maintenance Committee Meeting Minutes of August 31, 2021

Chairwoman Parker stated that the Minutes of the August 31, 2021 Operations & Maintenance Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on August 31, 2021

Chairwoman Parker stated that there was one (1) Resolution from the August 31, 2021 Operations & Maintenance Committee Meetings for consideration:

**DRPA-21-062 Emergency Generator and Automatic Transfer Switch
(ATS) Maintenance – DRPA Bridges.**

Bridge Director Joe McAroy presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Premium Power Services LLC to provide Emergency Generator and Automatic Transfer Switch (ATS) maintenance to the DRPA Bridges for a period of two (2) years with a 3rd year option, in an amount not to exceed \$112,233.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-21-062 and Commissioner Fentress seconded the motion. Commissioner Christian abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Labor Committee Meeting Minutes of August 31, 2021

Chairwoman Parker stated that the Minutes of the August 31, 2021 Labor Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Christy moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried and the Board adopted the Resolution.

Chief Executive Officer John Hanson excused himself from that meeting at 9:13 a.m.

Adoption of Resolutions Approved by the Labor Committee on August 31, 2021

Chairwoman Parker stated that there were two (2) Resolutions from the August 31, 2021 Labor Committee Meetings for consideration:

**DRPA-21-060 Reappointment of Chief Executive Officer for the
Delaware River Port Authority and President of the Port
Authority Transit Corporation.**

Chief Administrative Officer Brown presented the Resolution seeking Board approval to reappoint John T. Hanson to serve as Chief Executive Officer for the Delaware River Port Authority (DRPA) and President of the Port Authority Transit Corporation (PATCO) for a three (3) year term.

CAO Brown explained that the Labor Committee determined that Mr. Hanson has performed his duties and responsibilities admirably and recommended his reappointment as Chief Executive Officer.

In her presentation, CAO Brown provided the following:

- From 2001 to 2004, Mr. Hanson served as a Commissioner on the DRPA/PATCO Board of Commissioners, and during his tenure served as a member of the Finance Committee and the Committee's Chairman.
- After serving on the Board for almost four years, on November 15, 2004, the Board appointed Mr. Hanson to serve as DRPA's Chief Financial Officer/Treasurer; he served in that capacity for almost 10 years. As CFO, Mr. Hanson had a detailed working knowledge of the Authority's finances, including the operating and capital budgets; he also had oversight responsibility for the Purchasing and Information Services Departments.
- On March 19, 2014, Mr. Hanson was promoted CFO to DRPA Chief Executive Officer/PATCO President. During his tenure as CEO and President, Mr. Hanson has proven to be a strong problem-solver, demonstrating a commitment to collaboration, transparency, and effective communication.
- Throughout the last 18 months, Mr. Hanson has skillfully led the Authority through the various challenges presented by the COVID-19 pandemic.
- Mr. Hanson is a strong supporter of issues related to diversity, equity, inclusion, and fairness' understanding that we serve a diverse population and he is committed to cultivating a work culture and environment that is inclusive and respectful.

Following CAO Brown's presentation, Chairwoman Parker asked if there were any comments from the Commissioners. Several Commissioners spoke on the matter and commended CEO Hanson's performance. Commissioner Martz inquired whether the CEO's annual salary had been reviewed by an outside entity. CAO Brown indicated that CCI, the Authority's independent compensation consultant had completed a comprehensive market compensation review and had determined that the CEO's salary is within the market range, but there is considerable room for the salary to be increased. Commissioner Martz then stated that this information will be important when the day comes that CEO Hanson decides to retire. He noted we may then see a significant gap in the annual salary paid to the CEO and what the market demands to attract a qualified and talented candidate such as Mr. Hanson. Commissioner Nelson agreed with Commissioner Martz and requested that the Board be provided with market salary recommendations prepared by our independent compensation consultant for all Division Chiefs and the Inspector General. Chairwoman Parker asked CAO Brown to gather that information for the Board.

With no further questions or comments, Commissioner Rigo moved to adopt Resolution No. DRPA-21-060 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Chief Executive Officer John Hanson returned to the meeting at 9:26 a.m.

DRPA-21-061 Addition of Juneteenth Holiday for All DRPA/PATCO Employees.

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board approval of the Juneteenth National Independence Day as an additional paid annual holiday for DRPA and PATCO employees. The Juneteenth holiday commemorates the end of chattel slavery in the United States. When President Joseph R. Biden signed the Juneteenth National Independence Day Act into law on June 17, 2021, it became the first new federal holiday recognized by Congress and a President since 1983, the year a holiday was established recognizing the birth date of Rev. Dr. Martin Luther King, Jr. The Juneteenth holiday will be recognized on every third Friday in June. The new holiday will be given to all DRPA and PATCO non-represented employees, as well as all employees represented by the International Union of Operating Engineers (IUOE), Teamsters, Fraternal Order of Police (FOP), and the International Brotherhood of Electrical Workers (IBEW). Chairwoman Parker inquired whether Commissioners had any questions or comments concerning the Resolution. There were no questions or comments. Commissioner Rigo moved to adopt Resolution No. DRPA-21-061 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Finance Committee Meeting Minutes of September 1, 2021

Chairwoman Parker stated that the Minutes of the September 1, 2021 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Powell moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried and the Board adopted the Resolution.

Adoption of Resolutions Approved by the Finance Committee on September 1, 2021

Chairwoman Parker stated that there was one (1) Resolution from the September 1, 2021 Finance Committee Meetings for consideration:

DRPA-21-064 HRSoft Employee Performance Management Platform and Engagement Tool, Three-year Sole Source Contract Renewal for Human Resource Services.

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to renew a contract with HRSoft for the use of proprietary software that is currently used by HRS as part of its performance management program, in an amount not to exceed \$126,225.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Nelson moved to adopt Resolution No. DRPA-21-064 and Commissioner Martz seconded the motion. All

Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Audit Committee Meeting Minutes of September 1, 2021

Chairwoman Parker stated that the Minutes of the September 1, 2021 Audit Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Nelson moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried and the Board adopted the Resolution.

Citizens Advisory Committee Report

Alan Becker, member of the Citizens Advisory Committee, began with thanking Senior Staff for their continued support. Mr. Becker gave a report highlighting ridership, Bonds and financials with CFO White and General Manager Rink. PATCO maintenance issues, BFB North Parkway Construction project, exhaust in the City Hall Station, General discussion for October, hurricane Ida follow-up, discussions with CBO Hicks and CFO White about toll technology, and signage for PATCO.

Unfinished Business

There were no Unfinished Business items.

Commissioner Christian exited the meeting at 9:39 a.m. and Commissioner Craig entered the meeting at 9:39 a.m. to serve as designee for Pennsylvania Treasurer Stacy Garrity.

New Business

Chairwoman Parker announced there were two (2) items of New Business for consideration;

DRPA-21-070 Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000).

Procurement Director Mosback presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending DRPA contracts between \$25,000 and \$100,000. Mr. Mosback explained that there were six (6) contracts or change orders/supplements for consideration with the following vendors: Carebridge Corporation, in the amount of \$49,983.00; SilkRoad Technology, Inc., in the amount of \$45,738.00; Mythics, in the amount of \$46,025.25; Red Commerce, Inc., in the amount of \$99,000.00; The Pitney Bowes Bank, Inc., in the amount of \$50,000.00; and Tactical Public Safety, in the amount of \$40,448.05. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-21-070 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

DRPA-21-071 Position of Deputy Chief Executive Officer.

Chief Executive Officer Hanson presented the Summary Statement and Resolution seeking the Board's appointment of Obra S. Kernodle IV as Deputy Chief Executive Officer for the DRPA effective November 1, 2021. Maria Wing resigned her employment with DRPA as Deputy Chief Executive Officer as of September 22, 2021.

Commissioner Craig, as designee for Pennsylvania Treasurer Stacy Garrity, stated for the record that the Pennsylvania Treasurer is not going to oppose the appointment of Obra S. Kernodle IV to the position of Deputy Chief Executive Officer of the DRPA. However, in his capacity as designee for the Pennsylvania Treasurer, Commissioner Craig made a brief statement for the record: “The Pennsylvania Treasurer recognizes that it has been the custom of the DRPA to permit the Chair to select the Deputy Chief Executive Officer to serve at the pleasure of the Chair. It is appreciated that this has fostered a close relationship between the Authority’s administrative staff and the Board, particularly the Chair. However, it remains the Treasurer’s strongly held opinion that such high-level management decisions should be completed within an open transparent process including greater notification and input of the Board members. Accordingly, the Treasurer is going to abstain from this vote.”

Commissioner Rigo inquired regarding the standard operating procedures for the selection of the Deputy Chief Executive Officer. Chairwoman Parker responded that when there has been the appointment of a new Board Chair, it is at the discretion of the Chair to transition a new Deputy CEO. Additionally, Commissioner Rigo inquired about the other Boards that the potential Deputy Chief Executive Officer currently holds and how it effects his position as Deputy CEO. Board Secretary Santarelli responded that all potential positions will be evaluated in accordance with applicable DRPA policy and Mr. Kernodle will be advised accordingly. Chairwoman Parker continued that with respect to Mr. Kernodle’s current position as member of the Pennsylvania Gaming Control Board, his appointment with DRPA will not take effect until November 1, 2021 and by that time, Mr. Kernodle will no longer be a member of that Gaming Control Board.

Chairwoman Parker stated that since she was elected as the first female Chair of the DRPA and PATCO Boards in February of 2021, she continues to learn new aspects of how things work at the DRPA and PATCO. She stated that she recently learned about the Excepted List Policy, which has been in existence since August 7, 1997; that this Policy identifies certain positions for which Board approval is required to effectuate personnel actions; that all Chief level positions, including that of Deputy CEO, and the Inspector General positions are on the Excepted List; and, that the CEO has, can and does have the ability to recommend personnel actions for positions on the Excepted List, but the CEO cannot effectuate those personnel actions without Board authorization. The Chair continued, explaining that because the Deputy CEO position is a position on the Excepted List, the Resolution appointing a new Deputy CEO is on the agenda for Board action. Chairwoman Parker further stated, for the record, that she was happy to hear the historical reference to standard operating procedures that were followed and adhered to under both Democratic and Republican Governors, and prior Board Chairs, and asked the Board to afford her the same courtesy as her predecessors. She went on to note that when a Board Chair has come to the DRPA, the person serving in the Deputy CEO role transitions. The Chair continued, stating that since February 2021, working together, much has been accomplished but that there is much work to continue. She thanked CFO James White for stating the financial issues for the record and noted the several challenges from the pandemic’s adverse impact on toll and transit revenue and the strain on Project and General Funds. She acknowledged CEO John Hanson’s carefully monitoring the budget to avoid a toll increase, while recognizing that over the next 4 to 5 years DRPA is scheduled to spend significantly on various capital projects and will never defer projects that impact the safety of the travelling public and security of DRPA and PATCO assets. She stated that, considering the impacts to public transportation across our nation and region as we battle the pandemic, DRPA and PATCO will continue developing thoughtful strategies to help restore the confidence in public transit that it deserves. Additionally, she acknowledged that we must continue to address cyber

security concerns that face all public, private and NGO entities, noting that DRPA and PATCO are not immune from those either. Finally, in reference to CEO John Hanson, the Chair acknowledged she and he share the unwavering commitment to principles of diversity, equity, fairness and inclusion, and DRPA and PATCO's continuing efforts to explore ways to be employers of choice to individuals of all walks of life, which includes addressing inequities that exist between DRPA and PATCO employees who commute to work from Pennsylvania and must pay a toll, unlike their coworkers who live in New Jersey. The Chair further stated that the Deputy CEO will be instrumental in helping her and the Board tackle these and other issues, while maintaining focus on DRPA and PATCO strategic goals, and assisting her in her role as Board Chair to lead effectively and successfully with the Executive team. Chairwoman Parker closed her remarks by thanking her fellow Commissioners in advance for their support of her choice of Obra S. Kernodle IV as DRPA's next Deputy Chief Executive Officer.

Commissioner Powell stated that Mr. Kernodle is more than qualified to serve in the capacity of Deputy CEO, and Commissioner Martz expressed his complete agreement with Commissioner Powell's assessment. Commissioner Rigo thanked Chairwoman Parker for all the background and other information she provided in her remarks and stated, "Madam Chair, we look forward to working with you."

Chairwoman Parker inquired whether Commissioners had further questions or comments concerning the Resolution. There were no further questions or comments. Commissioner Martz moved to adopt Resolution No. DRPA-21-071 and Commissioner McKinney seconded the motion. Commissioner Craig on behalf of Pennsylvania Treasurer Stacy Garrity abstained from the vote. All other Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

The DRPA Board Meeting was held in abeyance at 9:59 a.m.

Adjournment

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn. Commissioner Christian seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:06 a.m.

Respectfully Submitted,



Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST OF
PREVIOUSLY APPROVED PAYMENTS**

DELAWARE RIVER PORT AUTHORITY
MONTHLY LIST OF PAYMENTS 9/01/21 THRU 9/30/21
MEETING DATE 10/20/2021

<u>VENDOR NAME</u>	<u>ITEM DESCRIPTION</u>	<u>RESOLUTION #/ AUTHORIZATION</u>	<u>AMOUNT</u>
KS ENGINEERS, P.C.	4TH ST GARAGE CATHODIC PROTECTION	D-19-107	\$3,084.92 **
	4TH ST GARAGE CATHODIC PROTECTION TOTAL		\$3,084.92
PARSONS TRANSPORTATION GRP OF NY	ANCHORAGE PRESERVATION	D-17-032	\$961.21 **
AON RISK SERVICES CENTRAL INC	ANCHORAGE PRESERVATION	D-17-040	\$7,561.03 **
KS ENGINEERS, P.C.	ANCHORAGE PRESERVATION	D-19-115	\$60,911.39 **
	ANCHORAGE PRESERVATION TOTAL		\$69,433.63
JOSEPH FAZZIO INC.	ATTENUATOR	25KTHRES	\$11,386.79 **
	ATTENUATOR TOTAL		\$11,386.79
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	CEOEMG	\$5,673.30 **
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	D-16-083	\$14,049.00 **
	AUTHORITY WIDE COPIERS & PRINTERS TOTAL		\$19,722.30
OLD DOMINION BRUSH COMPANY INC	AUTO ACCESSORIES	25KTHRES	\$1,170.00
	AUTO ACCESSORIES TOTAL		\$1,170.00
LINDSAY CORPORATION	AUTO/RELATED TRANSPORTATION	25KTHRES	\$9,800.01
	AUTO/RELATED TRANSPORTATION TOTAL		\$9,800.01
NJ E-ZPASS	BANK FEES	D-16-125	\$3,179.16
	BANK FEES TOTAL		\$3,179.16
REDY BATTERY	BATTERIES	25KTHRES	\$1,100.94
	BATTERIES TOTAL		\$1,100.94
CASTOR MATERIALS, INC.	BFB ANNEX BUILDING SIDEWALK	25KTHRES	\$7,096.00 **
	BFB ANNEX BUILDING SIDEWALK TOTAL		\$7,096.00
AECOM TECHNICAL SERVICES, INC	BIENNIAL INSPECTION	D-20-002	\$16,672.14
ATANE ENGINEERS ARCHITECTS & LAND	BIENNIAL INSPECTION	D-20-002	\$30,281.97
WSP USA INC.	BIENNIAL INSPECTION	D-20-004	\$30,363.80
	BIENNIAL INSPECTION TOTAL		\$77,317.91
TD BANK, N.A.	BOND SERVICE	BOND RESOLUTION	\$10,509,000.00
	BOND SERVICE TOTAL		\$10,509,000.00
CASTOR MATERIALS, INC.	BRB VEHICLE STORAGE BLDG CONCRETE APRON	25KTHRES	\$2,478.00 **
	BRB VEHICLE STORAGE BLDG CONCRETE APRON TOTAL		\$2,478.00
TRI-COUNTY TERMITE & PEST CONTROL	BUILDING MAINT SRVS	25KTHRES	\$855.00
	BUILDING MAINT SRVS TOTAL		\$855.00
WSP USA INC.	CABLE INVESTIGATION	D-19-134	\$584,650.05 **
	CABLE INVESTIGATION TOTAL		\$584,650.05
DUANE MORRIS LLP	CAR REHAB DESIGN	D-19-030	\$440.00 **
	CAR REHAB DESIGN TOTAL		\$440.00
KYLE J. UHLAND	CDL LICENSE FEES	25KTHRES	\$44.00
TERRANCE L. MITCHELL	CDL LICENSE FEES	25KTHRES	\$48.00
	CDL LICENSE FEES TOTAL		\$92.00
GANNETT FLEMING INC	CENTER TOWER/COMMAND & CONTROL CENTER RID-16-011		\$134,471.43 **
	CENTER TOWER/COMMAND & CONTROL CENTER RE TOTAL		\$134,471.43
GALLS PARENT HOLDINGS, LLC	CLOTHING ACCESSORIES	25KTHRES	\$5,847.25
	CLOTHING ACCESSORIES TOTAL		\$5,847.25
SUPREME SAFETY, INC	CLOTHING UNIFORM	25KTHRES	\$208.00
	CLOTHING UNIFORM TOTAL		\$208.00
AECOM TECHNICAL SERVICES, INC	CONTRACT SERVICE EXPENSE	25KTHRES	\$1,000.00
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACT SERVICE EXPENSE	D-16-125	\$50,963.02
NEW JERSEY TURNPIKE AUTHORITY	CONTRACT SERVICE EXPENSE	D-16-125	\$64,373.54
NJ E-ZPASS	CONTRACT SERVICE EXPENSE	D-16-125	\$5,005.95
S & S CONSULTANTS, LLC	CONTRACT SERVICE EXPENSE	D-19-104	\$21,750.00
TACTICAL PUBLIC SAFETY LLC	CONTRACT SERVICE EXPENSE	D-20-097	\$763,250.05
RED COMMERCE, INC	CONTRACT SERVICE EXPENSE	D-21-036E	\$34,595.00
RED COMMERCE, INC	CONTRACT SERVICE EXPENSE	D-21-041C	\$53,323.00
	CONTRACT SERVICE EXPENSE TOTAL		\$994,260.56
LAZ KARP ASSOCIATES, LLC	CONTRACTED P/T TOLL COLLECTORS	D-20-112	\$40,979.52
	CONTRACTED P/T TOLL COLLECTORS TOTAL		\$40,979.52
LAZ KARP ASSOCIATES, LLC	CONTRACTED TEMP HELP - TOLL COLLECTORS	D-20-112	\$6,407.30
	CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL		\$6,407.30
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP VPC	D-16-125	\$98,780.71
	CONTRACTORS - EZP VPC TOTAL		\$98,780.71
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP WALK IN CSC	D-16-125	\$94,248.58
	CONTRACTORS - EZP WALK IN CSC TOTAL		\$94,248.58
CJ MAINTENANCE INC	CUSTODIAL SERVICES	D-20-068	\$38,167.21
	CUSTODIAL SERVICES TOTAL		\$38,167.21
CHI CONSULTING ENGINEERS LLC	DELEADING AND REPAINTING	D-17-093	\$21,484.01 **
ARCHER & GREINER	DELEADING AND REPAINTING	D-19-030	\$8,729.43 **
	DELEADING AND REPAINTING TOTAL		\$30,213.44
RIGGINS INC	DIESEL FUEL	D-20-113	\$360.49
	DIESEL FUEL TOTAL		\$360.49
ACV ENVIRONMENTAL SERVICES, INC.	DISPOSAL FEES	D-19-070	\$1,364.00
	DISPOSAL FEES TOTAL		\$1,364.00
ATLANTIC CITY ELECTRIC	ELECTRICITY EXPENSE	UTILITY	\$16,729.58
PECO - PAYMENT PROCESSING	ELECTRICITY EXPENSE	UTILITY	\$24,562.48

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PSE&G CO.	ELECTRICITY EXPENSE	UTILITY	\$63,186.52
	ELECTRICITY EXPENSE TOTAL		\$104,478.58
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-18-114	\$12,691.70
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-20-092	\$4,560.00
	ELEVATORS & ESCALATORS TOTAL		\$17,251.70
GANNETT MEDIA CORP	EMBANKMENT RESTORATION	25KTHRES	\$400.36 **
PHILADELPHIA INQUIRER PBC	EMBANKMENT RESTORATION	25KTHRES	\$24,000.00 **
	EMBANKMENT RESTORATION TOTAL		\$24,400.36
DELTA DENTAL OF NEW JERSEY, INC.	EMPLOYEE DENTAL INSURANCE	D-19-078	\$27,114.36
	EMPLOYEE DENTAL INSURANCE TOTAL		\$27,114.36
AMERIHEALTH INSURANCE COMPANY	EMPLOYEE MEDICAL INSURANCE	D-20-095	\$680,083.61
	EMPLOYEE MEDICAL INSURANCE TOTAL		\$680,083.61
VISION BENEFITS OF AMERICA	EMPLOYEE VISION INSURANCE	D-19-079	\$2,911.00
	EMPLOYEE VISION INSURANCE TOTAL		\$2,911.00
PENNONI ASSOCIATES INC.	ENGINEERING SERVICES	D-17-093	\$1,452.60
	ENGINEERING SERVICES TOTAL		\$1,452.60
ANA SOURCING LLC	EQUIPMENT & TOOLS	25KTHRES	\$2,044.00
ATLANTIC TACTICAL	EQUIPMENT & TOOLS	25KTHRES	\$1,817.30
CARR'S HARDWARE	EQUIPMENT & TOOLS	25KTHRES	\$1,757.40
CONTROL GROUP COMPANIES LLC	EQUIPMENT & TOOLS	25KTHRES	\$986.76
EMERGENT DEVICES INC.	EQUIPMENT & TOOLS	25KTHRES	\$900.00
INTERNATIONAL ROAD DYNAMICS CORP.	EQUIPMENT & TOOLS	25KTHRES	\$970.00
KT MT CORP	EQUIPMENT & TOOLS	25KTHRES	\$165.00
LAWMEN SUPPLY CO OF NEW JERSEY INC	EQUIPMENT & TOOLS	25KTHRES	\$905.88
MUNICIPAL RECORD SERVICE	EQUIPMENT & TOOLS	25KTHRES	\$500.00
STAUFFER GLOVE & SAFETY	EQUIPMENT & TOOLS	25KTHRES	\$906.24
TOTAL EQUIPMENT TRAINING	EQUIPMENT & TOOLS	25KTHRES	\$5,080.38
TRISTATE INDUSTRIAL DISTRIBUTORS	EQUIPMENT & TOOLS	25KTHRES	\$765.12
US ELECTRICAL SERVICES, INC.	EQUIPMENT & TOOLS	25KTHRES	\$596.60
W.W. GRAINGER INC.	EQUIPMENT & TOOLS	25KTHRES	\$3,663.71
Y-PERS, INC.	EQUIPMENT & TOOLS	25KTHRES	\$1,152.00
TACTICAL PUBLIC SAFETY LLC	EQUIPMENT & TOOLS	D-18-115	\$17,646.00
TRI-M GROUP LLC	EQUIPMENT & TOOLS	D-20-111	\$11,431.00
JAMES NOTTINGHAM	EQUIPMENT & TOOLS	D-20-139	\$2,750.00
	EQUIPMENT & TOOLS TOTAL		\$54,037.39
N.E. BRIDGE CONTRACTORS, INC	EQUIPMENT RENTALS	D-19-136	\$68,400.00
	EQUIPMENT RENTALS TOTAL		\$68,400.00
NJ E-ZPASS	EZ PASS REV IN TRANSIT	D-16-125	\$184.21
	EZ PASS REV IN TRANSIT TOTAL		\$184.21
NEW JERSEY TURNPIKE AUTHORITY	E-Z PASS TRANSPONDERS - MARK IV - 2021	D-16-125	\$51,178.50 **
	E-Z PASS TRANSPONDERS - MARK IV - 2021 TOTAL		\$51,178.50
AMERICAN EXPRESS	E-ZPASS CREDIT CARD FEES	D-04-031	\$37.91
PAYMENTECH	E-ZPASS CREDIT CARD FEES	D-04-031	\$865.05
CONDUENT STATE & LOCAL SOLUTIONS	E-ZPASS CREDIT CARD FEES	D-16-125	\$48,150.10
NJ E-ZPASS	E-ZPASS CREDIT CARD FEES	D-16-125	\$1,430,866.62
	E-ZPASS CREDIT CARD FEES TOTAL		\$1,479,919.68
APPLE AUTOMOTIVE GROUP INC	F250 CREW CAB	D-21-008	\$31,437.00 **
	F250 CREW CAB TOTAL		\$31,437.00
APPLE AUTOMOTIVE GROUP INC	F250 CREW CAB UTILITY BODY	D-21-008	\$31,437.00 **
	F250 CREW CAB UTILITY BODY TOTAL		\$31,437.00
HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	D-20-048	\$2,742.15
	FUEL/OIL/GREASE TOTAL		\$2,742.15
RIGGINS INC	GASOLINE - UNLEADED	D-20-113	\$45,561.88
	GASOLINE - UNLEADED TOTAL		\$45,561.88
SYMETRA LIFE INSURANCE COMP.	GROUP LIFE & ACCIDENT INSURANCE	D-20-081	\$115,144.48
	GROUP LIFE & ACCIDENT INSURANCE TOTAL		\$115,144.48
PHILADELPHIA GAS WORKS	HEATING EXPENSE	UTILITY	\$13.07
PSE&G CO.	HEATING EXPENSE	UTILITY	\$990.97
SOUTH JERSEY GAS COMPANY	HEATING EXPENSE	UTILITY	\$124.97
	HEATING EXPENSE TOTAL		\$1,129.01
TOZOUR ENERGY SYSTEMS, INC.	HVAC	D-18-091	\$1,834.50
	HVAC TOTAL		\$1,834.50
SOWINSKI SULLIVAN ARCHITECTS, PC	INST ELEVATORS REMAINING STATIONS	D-13-080	\$1,065.49 **
AON RISK SERVICES CENTRAL INC	INST ELEVATORS REMAINING STATIONS	D-17-040	\$14,642.00 **
A.P. CONSTRUCTION, INC.	INST ELEVATORS REMAINING STATIONS	D-17-046	\$475,763.80 **
BURNS ENGINEERING, INC.	INST ELEVATORS REMAINING STATIONS	P-17-011	\$71,560.95 **
	INST ELEVATORS REMAINING STATIONS TOTAL		\$563,032.24
AON RISK SERVICES CENTRAL INC	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-17-040	\$3,120.43 **
MOTT MACDONALD GROUP, INC.	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-17-093	\$4,656.32 **
A.P. CONSTRUCTION, INC.	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-19-116	\$418,843.12 **
	INSTALL NEW IN-FLOOR TRAIN CAR HOIST TOTAL		\$426,619.87
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS	NONE	\$5,556,959.50

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	INTERCOMPANY TRANSFERS TOTAL		\$5,556,959.50
S GROUP INC	INVESTMENT MGMT FEES	D-00-079	\$50,974.60
THE HAVERFORD TRUST COMPANY	INVESTMENT MGMT FEES	D-00-079	\$2,520.77
	INVESTMENT MGMT FEES TOTAL		\$53,495.37
IUOE 542 BENEFIT FUNDS	IUOE HEALTH & WELFARE	D-20-135	\$424,320.00
	IUOE HEALTH & WELFARE TOTAL		\$424,320.00
CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	25KTHRES	\$2,250.00
	JANITORIAL SUPPLIES TOTAL		\$2,250.00
EDWARD R. MONTGOMERY	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$100.00
JOHN T. HANSON	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$435.00
MICHAEL P. HOWARD	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$100.00
NICOLE C. OCHROCH	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$100.00
	JOB CERTIFICATIONS & LICENSES TOTAL		\$735.00
TRANSCORE LP	MAINT. FEE - TOLL COLLECTION EQUIP	D-20-059	\$75,558.00
	MAINT. FEE - TOLL COLLECTION EQUIP TOTAL		\$75,558.00
ANYZEK FUEL INC	MISCELLANEOUS SUPPLIES	25KTHRES	\$1,032.59
AUTO SUPER WASH, INC	MISCELLANEOUS SUPPLIES	25KTHRES	\$328.00
	MISCELLANEOUS SUPPLIES TOTAL		\$1,360.59
TD BANK, N.A.	NET PAYROLL	NONE	\$14,823.80
WELLS FARGO BANK, NA	NET PAYROLL	NONE	\$2,222,455.82
	NET PAYROLL TOTAL		\$2,237,279.62
EPLUS TECHNOLOGY, INC.	NETWORK SECURITY UPGRADES - RSA/ARCSIGHT	D-20-036	\$6,060.00
	NETWORK SECURITY UPGRADES - RSA/ARCSIGHT TOTAL		\$6,060.00
AON RISK SERVICES CENTRAL INC	NJ APPROACH BRIDGES PAINTING	D-17-040	\$5,040.69
AECOM TECHNICAL SERVICES, INC	NJ APPROACH BRIDGES PAINTING	D-17-102	\$1,132.57
JUPITER PAINTING CONTRACTING	NJ APPROACH BRIDGES PAINTING	D-19-129	\$495,403.72
GREENMAN-PEDERSEN, INC.	NJ APPROACH BRIDGES PAINTING	D-19-130	\$124,637.89
	NJ APPROACH BRIDGES PAINTING TOTAL		\$626,214.87
AON RISK SERVICES CENTRAL INC	NJ APPROACH ROADWAY RESURFACING	D-17-040	\$2,880.39
SOUTH STATE, INC.	NJ APPROACH ROADWAY RESURFACING	D-19-112	\$1,935,391.57
GREENMAN-PEDERSEN, INC.	NJ APPROACH ROADWAY RESURFACING	D-19-113	\$50,739.84
	NJ APPROACH ROADWAY RESURFACING TOTAL		\$1,989,011.80
CONDUENT STATE & LOCAL SOLUTIONS	NJ CSC TRANSACTIONS	D-16-125	\$180,217.62
	NJ CSC TRANSACTIONS TOTAL		\$180,217.62
CANON SOLUTIONS AMERICA INC	OFFICE SUPPLIES	D-16-083	\$2,217.89
W.B. MASON CO. INC	OFFICE SUPPLIES	D-20-126	\$1,774.89
W.B. MASON CO. INC	OFFICE SUPPLIES	D-20-129	\$787.20
	OFFICE SUPPLIES TOTAL		\$4,779.98
BILLOWS ELECTRIC SUPPLY CO INC	OPTICAL FIBER IDENTIFIER	25KTHRES	\$5,468.00
	OPTICAL FIBER IDENTIFIER TOTAL		\$5,468.00
TRIAD ADVISORY SERVICES INC	OTHER GRANT RECEIVABLES	D-16-050	\$7,980.00
PERRY MEDIA GROUP LLC	OTHER GRANT RECEIVABLES	D-18-020	\$12,243.00
INNOVATIVE EMERGENCY MANAGEMENT	OTHER GRANT RECEIVABLES	D-18-035	\$18,592.20
TRANSPORTATION RESOURCE ASSOCIATES	OTHER GRANT RECEIVABLES	D-18-037	\$229,600.39
TRANSPORTATION RESOURCE ASSOCIATES	OTHER GRANT RECEIVABLES	D-19-035	\$4,258.27
OXFORD COMMUNICATIONS INC	OTHER GRANT RECEIVABLES	D-19-139	\$31,565.00
	OTHER GRANT RECEIVABLES TOTAL		\$304,238.86
DELL MARKETING LP	OTHER MISC. EQUIPMENT	25KTHRES	\$1,120.08
	OTHER MISC. EQUIPMENT TOTAL		\$1,120.08
AECOM TECHNICAL SERVICES, INC	PA APPROACH OVERPASS REHAB	D-17-005	\$110,816.80
AON RISK SERVICES CENTRAL INC	PA APPROACH OVERPASS REHAB	D-17-040	\$12,841.75
JPC GROUP, INC.	PA APPROACH OVERPASS REHAB	D-19-127	\$4,445,450.24
STV INCORPORATED	PA APPROACH OVERPASS REHAB	D-19-128	\$233,021.01
	PA APPROACH OVERPASS REHAB TOTAL		\$4,802,129.80
SHERWIN WILLIAMS	PAINT-COATINGS, ETC	25KTHRES	\$415.80
T. FRANK MCCALL'S, INC.	PAINT-COATINGS, ETC	25KTHRES	\$585.41
	PAINT-COATINGS, ETC TOTAL		\$1,001.21
CANON SOLUTIONS AMERICA INC	PATCO COPIER EXPENSE	25KTHRES	\$540.69
	PATCO COPIER EXPENSE TOTAL		\$540.69
AON RISK SERVICES CENTRAL INC	PATCO HALL & WAY INTERLK REHAB	D-17-040	\$2,400.33
AECOM TECHNICAL SERVICES, INC	PATCO HALL & WAY INTERLK REHAB	D-20-087	\$33,763.67
RAILROAD CONSTRUCTION CO. INC	PATCO HALL & WAY INTERLK REHAB	D-20-091	\$530,408.54
	PATCO HALL & WAY INTERLK REHAB TOTAL		\$566,572.54
BURNS ENGINEERING, INC.	PATCO LIND. SHOP & OFFICE IMPROVEMENTS	D-19-021	\$63,183.53
	PATCO LIND. SHOP & OFFICE IMPROVEMENTS TOTAL		\$63,183.53
HNTB CORPORATION	PATCO RAIL REPLACEMENT - FERRY-BROADWAY	D-17-093	\$19,628.98
	PATCO RAIL REPLACEMENT - FERRY-BROADWAY TOTAL		\$19,628.98
GANNETT FLEMING, INC.	PATCO ROW EMBANKMENT - PHASE 5	D-20-109	\$69,119.07
	PATCO ROW EMBANKMENT - PHASE 5 TOTAL		\$69,119.07
AON RISK SERVICES CENTRAL INC	PATCO STATION ENHANCEMENTS	D-17-040	\$11,281.54
A.P. CONSTRUCTION, INC.	PATCO STATION ENHANCEMENTS	D-20-051	\$694,795.41
MICHAEL BAKER INTERNATIONAL INC	PATCO STATION ENHANCEMENTS	D-20-052	\$57,357.35

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	PATCO STATION ENHANCEMENTS TOTAL		\$763,434.30
SPRINT	PATCO TELEPHONE EXPENSE	UTILITY	\$81.84
T MOBILE USA INC	PATCO TELEPHONE EXPENSE	UTILITY	\$86.64
VERIZON	PATCO TELEPHONE EXPENSE	UTILITY	\$684.00
VERIZON BUSINESS	PATCO TELEPHONE EXPENSE	UTILITY	\$33.49
	PATCO TELEPHONE EXPENSE TOTAL		\$885.97
CITY OF PHILADELPHIA	PAYROLL TAXES	NONE	\$28,092.58
INTERNAL REVENUE SERVICE	PAYROLL TAXES	NONE	\$915,260.63
PA DEPT OF REVENUE	PAYROLL TAXES	NONE	\$30,850.32
TREASURER - STATE OF NEW JERSEY	PAYROLL TAXES	NONE	\$89,793.42
	PAYROLL TAXES TOTAL		\$1,063,996.95
PNC BANK P-CARD	P-CARD PURCHASES	25KTHRES	\$99,551.54
	P-CARD PURCHASES TOTAL		\$99,551.54
PA STATE EMPLOYEES RETIREMENT	PENSION - SERS	NONE	\$1,721,337.01
	PENSION - SERS TOTAL		\$1,721,337.01
UNITED PARCEL SERVICE (UPS)	POSTAGE EXPENSES	25KTHRES	\$56.62
	POSTAGE EXPENSES TOTAL		\$56.62
ARCHER & GREINER	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$8,930.00
BROWN & CONNERY LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$4,544.59
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$3,588.75
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$5,640.00
GENOVA BURNS LLC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$522.50
PARKER MCCAY PA	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$4,522.50
STEVENS & LEE	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$6,305.80
ZELLER & WIELICZKO, LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$4,150.90
	PROFESSIONAL FEES - LEGAL COSTS TOTAL		\$38,205.04
INTERSTATE MOBILE CARE, INC.	PROFESSIONAL FEES - MEDICAL	P-18-004	\$4,497.00
U.S. REGIONAL OCCUPATIONAL HEALTH	PROFESSIONAL FEES - MEDICAL	P-18-004	\$1,392.45
	PROFESSIONAL FEES - MEDICAL TOTAL		\$5,889.45
MOODY'S INVESTORS SERVICES	PROFESSIONAL SERVICES	BOND RESOLUTION	\$27,000.00
RELX INC	PROFESSIONAL SERVICES	D-18-079	\$1,900.00
AECOM TECHNICAL SERVICES, INC	PROFESSIONAL SERVICES	D-18-084	\$6,931.47
GANNETT FLEMING, INC.	PROFESSIONAL SERVICES	D-20-013	\$16,863.83
BENEFIT HARBOR LP	PROFESSIONAL SERVICES	D-20-094	\$8,158.22
	PROFESSIONAL SERVICES TOTAL		\$60,853.52
JAMES M. WHITE	PUBLICATIONS	25KTHRES	\$305.23
	PUBLICATIONS TOTAL		\$305.23
AON RISK SERVICES CENTRAL INC	RENEWABLE ENERGY INTEGRATION	D-17-040	\$11,401.55 **
DECKER'S HARDSCAPING AND	RENEWABLE ENERGY INTEGRATION	D-18-123	\$5,194.00 **
JACOBS ENGINEERING GROUP INC.	RENEWABLE ENERGY INTEGRATION	D-18-123	\$24,055.62 **
	RENEWABLE ENERGY INTEGRATION TOTAL		\$40,651.17
BURNS ENGINEERING, INC.	REOPENING FRANKLIN SQUARE	D-19-023	\$51,213.95 **
	REOPENING FRANKLIN SQUARE TOTAL		\$51,213.95
T. SLACK ENVIRONMENTAL SERVICES	REPAIR PARTS - HEATING / AC	D-20-129	\$778.80
	REPAIR PARTS - HEATING / AC TOTAL		\$778.80
ELYSE R. AION	REPAIRS AND MAINTENANCE - OTHER	25KTHRES	\$625.00
	REPAIRS AND MAINTENANCE - OTHER TOTAL		\$625.00
TRI-M GROUP LLC	REPLACE BRB & CBB FIBER	D-19-044	\$12,490.00 **
	REPLACE BRB & CBB FIBER TOTAL		\$12,490.00
AMERIHEALTH INSURANCE COMPANY	RETIREE MEDICAL INSURANCE	D-20-095	\$202,741.91
UNITED HEALTHCARE	RETIREE MEDICAL INSURANCE	D-20-124	\$126,161.89
	RETIREE MEDICAL INSURANCE TOTAL		\$328,903.80
HORIZON BLUE CROSS BLUE SHIELD	RETIREE MEDICAL PRESCRIPTION INSURANCE OVE	D-20-100	\$71,450.70
	RETIREE MEDICAL PRESCRIPTION INSURANCE OVER 65 TOTAL		\$71,450.70
SAP PUBLIC SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-18-025	\$40,882.53 **
RED COMMERCE, INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-20-084	\$3,778.00 **
SAP NATIONAL SECURITY SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-21-007	\$112,997.51 **
	SAP ENTERPRISE RESOURCE PLANNING SYSTEM TOTAL		\$157,658.04
ANN DUVALL	SPECIAL EVENTS	25KTHRES	\$199.39
	SPECIAL EVENTS TOTAL		\$199.39
MODJESKI AND MASTERS, INC.	STRUCTURAL REHABILITATION-PHASE II	D-16-001	\$22,335.27 **
AON RISK SERVICES CENTRAL INC	STRUCTURAL REHABILITATION-PHASE II	D-17-040	\$21,602.95 **
DRISCOLL CONSTRUCTION CO INC	STRUCTURAL REHABILITATION-PHASE II	D-20-053	\$827,686.80 **
URBAN ENGINEERS, INC.	STRUCTURAL REHABILITATION-PHASE II	D-20-066	\$56,382.00 **
	STRUCTURAL REHABILITATION-PHASE II TOTAL		\$928,007.02
BUCHART HORN, INC.	SUBWAY STRUCTURE RENOVATION	D-17-093	\$6,823.91 **
	SUBWAY STRUCTURE RENOVATION TOTAL		\$6,823.91
THORNTON TOMASETTI, INC.	SUSPENSION CABLE INSPECT/DESIGN	D-16-022	\$37,544.99 **
AECOM TECHNICAL SERVICES, INC	SUSPENSION CABLE INSPECT/DESIGN	D-17-067	\$50,791.74 **
	SUSPENSION CABLE INSPECT/DESIGN TOTAL		\$88,336.73
AON RISK SERVICES CENTRAL INC	SUSPENSION SPANS REHABILITATION	D-17-040	\$20,882.84 **
ARCHER & GREINER	SUSPENSION SPANS REHABILITATION	D-19-030	\$715.00 **

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SKANSKA KOCH INC.	SUSPENSION SPANS REHABILITATION	D-19-131	\$10,031,811.68 **
GREENMAN-PEDERSEN, INC.	SUSPENSION SPANS REHABILITATION	D-19-132	\$250,170.64 **
	SUSPENSION SPANS REHABILITATION TOTAL		\$10,303,580.16
BENTLEY SYSTEMS, INC.	TECHNOLOGY EXPENSE	25KTHRES	\$295.50
EPLUS TECHNOLOGY, INC.	TECHNOLOGY EXPENSE	25KTHRES	\$3,555.96
GOLD TYPE BUSINESS MACHINES INC	TECHNOLOGY EXPENSE	25KTHRES	\$14,437.50
SHI INTERNATIONAL CORP.	TECHNOLOGY EXPENSE	25KTHRES	\$7,280.00
TRI-M GROUP LLC	TECHNOLOGY EXPENSE	25KTHRES	\$24,900.00
WEST PUBLISHING CORPORATION	TECHNOLOGY EXPENSE	25KTHRES	\$1,722.30
ZAYO GROUP HOLDINGS INC	TECHNOLOGY EXPENSE	D-16-086	\$1,636.00
EPLUS TECHNOLOGY, INC.	TECHNOLOGY EXPENSE	D-21-041B	\$17,325.00
	TECHNOLOGY EXPENSE TOTAL		\$71,152.26
BLUE MARBLE CONSULTING, INC	TECHNOLOGY SERVICE CONTRACTS	D-20-050	\$57,102.50
	TECHNOLOGY SERVICE CONTRACTS TOTAL		\$57,102.50
APLUS CONFERENCING LTD	TELEPHONE & TELECOM EXPENSE	UTILITY	\$2,079.03
SPRINT	TELEPHONE & TELECOM EXPENSE	UTILITY	\$324.95
T MOBILE USA INC	TELEPHONE & TELECOM EXPENSE	UTILITY	\$346.56
VERIZON	TELEPHONE & TELECOM EXPENSE	UTILITY	\$3,019.96
VERIZON BUSINESS	TELEPHONE & TELECOM EXPENSE	UTILITY	\$2,534.73
VERIZON WIRELESS	TELEPHONE & TELECOM EXPENSE	UTILITY	\$11,811.43
	TELEPHONE & TELECOM EXPENSE TOTAL		\$20,116.66
ACCOUNTANTS FOR YOU, INC	TEMPORARY SERVICES	D-19-058	\$31,826.58
CAREERS USA, INC	TEMPORARY SERVICES	D-19-058	\$590.64
ISEARCH PARTNERS INC	TEMPORARY SERVICES	D-19-058	\$7,097.00
	TEMPORARY SERVICES TOTAL		\$39,514.22
ONE CALL CONCEPTS, INC.	TESTING AND INSPECTION FEES	25KTHRES	\$40.04
	TESTING AND INSPECTION FEES TOTAL		\$40.04
TIREHUB LLC	TIRES	25KTHRES	\$1,083.60
	TIRES TOTAL		\$1,083.60
IBI GROUP PROFESSIONAL SERVICES USA	TOLL TECHNOLOGY DESIGN - PHASE 1	D-18-125	\$1,555.78 **
	TOLL TECHNOLOGY DESIGN - PHASE 1 TOTAL		\$1,555.78
GREENMAN-PEDERSEN, INC.	TOWER LINK REHABILITATION	D-17-093	\$5,519.14 **
SKANSKA KOCH INC.	TOWER LINK REHABILITATION	D-19-048	\$306,425.00 **
	TOWER LINK REHABILITATION TOTAL		\$311,944.14
MICHAEL BAKER INTERNATIONAL INC	TRACTION MOTOR REBUILDS - YEARLY - 2020	D-17-093	\$28,797.89 **
	TRACTION MOTOR REBUILDS - YEARLY - 2020 TOTAL		\$28,797.89
DARCIE A. DEBEAUMONT	TRAINING COURSE FEES	25KTHRES	\$460.00
	TRAINING COURSE FEES TOTAL		\$460.00
EDWARD R. MONTGOMERY	TRAINING REGISTRATION FEES	25KTHRES	\$200.00
	TRAINING REGISTRATION FEES TOTAL		\$200.00
WASTE MANAGEMENT OF NEW JERSEY	TRASH REMOVAL	D-18-064	\$2,907.66
	TRASH REMOVAL TOTAL		\$2,907.66
COSTANTINO PARISI	TRAVEL EXPENSES	25KTHRES	\$35.28
DARLEEN CAMPBELL	TRAVEL EXPENSES	25KTHRES	\$5.04
DARYL A. JENIFER	TRAVEL EXPENSES	25KTHRES	\$10.08
DOMINICK J. LUCENTE	TRAVEL EXPENSES	25KTHRES	\$6.72
DONALD D. DALY	TRAVEL EXPENSES	25KTHRES	\$11.20
JANET D. ROMANI	TRAVEL EXPENSES	25KTHRES	\$20.16
JEFFREY L. GRIM	TRAVEL EXPENSES	25KTHRES	\$34.72
JOHN A. CUJDIK	TRAVEL EXPENSES	25KTHRES	\$12.32
JOHN N. FRANKLIN	TRAVEL EXPENSES	25KTHRES	\$12.32
LAURA SADLER HUNTER	TRAVEL EXPENSES	25KTHRES	\$11.20
LUCAS X. TRONCONE	TRAVEL EXPENSES	25KTHRES	\$11.20
MAJIDAH L. THROWER	TRAVEL EXPENSES	25KTHRES	\$11.20
MARINO A. MORRONE	TRAVEL EXPENSES	25KTHRES	\$22.40
MICHAEL D. MARCHAND	TRAVEL EXPENSES	25KTHRES	\$33.60
MICHAEL S. PELLEGRINO	TRAVEL EXPENSES	25KTHRES	\$73.36
MONICA M. JAMES	TRAVEL EXPENSES	25KTHRES	\$5.04
MR JOSEPH K. ADAMS III	TRAVEL EXPENSES	25KTHRES	\$254.63
NICOLE C. OCHROCH	TRAVEL EXPENSES	25KTHRES	\$64.96
RASHIDAH SMITH	TRAVEL EXPENSES	25KTHRES	\$11.20
ROBIN VALENTINE	TRAVEL EXPENSES	25KTHRES	\$3.36
SABRINA M. SPEI	TRAVEL EXPENSES	25KTHRES	\$9.52
SULTAN M. SALEEM-BROWN	TRAVEL EXPENSES	25KTHRES	\$11.20
SYVILLA A. WILLIAMS	TRAVEL EXPENSES	25KTHRES	\$11.20
TARIQ E. LEWIS	TRAVEL EXPENSES	25KTHRES	\$14.56
WILLIAM T. NEVEIL	TRAVEL EXPENSES	25KTHRES	\$22.40
	TRAVEL EXPENSES TOTAL		\$718.87
ANNE M. KUBIAK	TUITION REIMBURSEMENT EXPENSE	25KTHRES	\$2,466.00
BRETT R. WILLIAMS	TUITION REIMBURSEMENT EXPENSE	25KTHRES	\$1,881.00
	TUITION REIMBURSEMENT EXPENSE TOTAL		\$4,347.00
ACME UNIFORMS FOR INDUSTRY	UNIFORM CLEANING EXPENSE	25KTHRES	\$467.45

DELAWARE RIVER PORT AUTHORITY
MONTHLY LIST OF PAYMENTS 9/01/21 THRU 9/30/21
MEETING DATE 10/20/2021

<u>VENDOR NAME</u>	<u>ITEM DESCRIPTION</u>	<u>RESOLUTION #/ AUTHORIZATION</u>	<u>AMOUNT</u>
	UNIFORM CLEANING EXPENSE TOTAL		\$467.45
PNC BANK P-CARD	UNIFORM EXPENSE	25KTHRES	\$8,139.59
	UNIFORM EXPENSE TOTAL		\$8,139.59
EMPLOYEE PASS THROUGH PAYMENTS	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC.	NONE	\$190,509.83
	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC. TOTAL		\$190,509.83
B&C TRANSIT, INC.	UPGRADE CENTER TWR SCADA SOFTWARE	D-20-075	\$8,412.25 **
	UPGRADE CENTER TWR SCADA SOFTWARE TOTAL		\$8,412.25
GENUINE PARTS COMPANY	VEHICLE PARTS FOR REPAIRS	D-20-010	\$5,774.19
B.C.K. WILLIAMS CORP.	VEHICLE PARTS FOR REPAIRS	D-21-019	\$1,520.55
GENUINE PARTS COMPANY	VEHICLE PARTS FOR REPAIRS	D-21-019	\$14,426.09
	VEHICLE PARTS FOR REPAIRS TOTAL		\$21,720.83
GANNETT FLEMING, INC.	VIADUCT SUBSTRUCTURE PRESERVATION	D-20-001	\$9,804.79 **
	VIADUCT SUBSTRUCTURE PRESERVATION TOTAL		\$9,804.79
W.B. MASON CO. INC	WATER & SEWER EXPENSE	D-20-069	\$1,659.26
CITY OF CAMDEN	WATER & SEWER EXPENSE	UTILITY	\$7,823.65
CITY OF PHILA	WATER & SEWER EXPENSE	UTILITY	\$7,834.31
NEW JERSEY AMERICAN WATER	WATER & SEWER EXPENSE	UTILITY	\$981.45
	WATER & SEWER EXPENSE TOTAL		\$18,298.67
CROWN CASTLE INTERNATION CORP	WIDE AREA NETWORK REDUNDANCY	D-18-074	\$11,308.00 **
	WIDE AREA NETWORK REDUNDANCY TOTAL		\$11,308.00
EPLUS TECHNOLOGY, INC.	WIFI PROJECT - PHASE 1 DESIGN	D-20-125	\$122,898.40 **
	WIFI PROJECT - PHASE 1 DESIGN TOTAL		\$122,898.40
SCIBAL ASSOCIATES INC	WORKMAN'S COMPENSATION	D-17-017	\$81,598.97
COOPER LEVENSON, PA	WORKMAN'S COMPENSATION	D-19-030	\$3,439.06
MALAMUT & ASSOCIATES, LLC	WORKMAN'S COMPENSATION	D-19-030	\$6,020.00
MATTLEMAN, WEINROTH & MILLER, P.C.	WORKMAN'S COMPENSATION	D-19-030	\$480.00
SCHAFF & YOUNG, PC	WORKMAN'S COMPENSATION	D-19-030	\$6,400.00
TESTAN LAW, A PROFESSIONAL	WORKMAN'S COMPENSATION	D-19-030	\$105.00
	WORKMAN'S COMPENSATION TOTAL		\$98,043.03
			\$50,242,488.19

**DRPA MONTHLY LIST
OF PREVIOUSLY APPROVED
PURCHASE ORDERS & CONTRACTS**

DRPA Monthly List of Previously Approved Purchase Orders Contracts September 2021

Purchasing Document	Item	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500015644					2,782.00
4500015644	1	9/30/2021	101176 TOZOUR ENERGY SYSTEMS, INC.	HVAC	2,782.00
4500015768					7,060.50
4500015768	1	9/22/2021	102406 DETECTIVES PRIVATE INVESTIGATORS IN	MISC PROF SRVS	7,060.50
4500016134					5,145.00
4500016134	1	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	460.00
4500016134	2	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	75.00
4500016134	3	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	230.00
4500016134	4	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	75.00
4500016134	5	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	230.00
4500016134	6	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	75.00
4500016134	7	9/1/2021	100177 FORTRESS PROTECTION LLC	FIRE PROTECTION EQP	4,000.00
4500016139	16	9/1/2021	100221 HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	2,367.00
4500016146					1,685.52
4500016146	1	9/1/2021	102162 SERVICE TIRE TRUCK CENTER INC.	TIRES AND TUBES	1,685.52
4500016147					1,296.00
4500016147	1	9/1/2021	102375 ANA SOURCING LLC	ELEC EQP/SUPP-NO CBL	1,296.00
4500016148					10,000.00
4500016148	1	9/2/2021	100081 BUCKS COUNTY INTERNATIONAL INC	AUTO MAINT/RPR PRTS	10,000.00
4500016156					2,143.20
4500016156	1	9/2/2021	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	2,143.20
4500016159					208.00
4500016159	1	9/3/2021	101973 SUPREME SAFETY, INC	CLOTHING UNIFORM	208.00
4500016164					15,900.00
4500016164	1	9/8/2021	102201 CARRIER CORPORATION	HVAC	4,300.00
4500016164	2	9/8/2021	102201 CARRIER CORPORATION	HVAC	8,600.00
4500016164	3	9/8/2021	102201 CARRIER CORPORATION	HVAC	3,000.00
4500016168					4,720.00
4500016168	1	9/8/2021	100530 SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	4,720.00
4500016171					14,411.49
4500016171	1	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	3,544.75
4500016171	2	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	3,349.89
4500016171	3	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	825.00
4500016171	4	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	55.00
4500016171	5	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	52.25
4500016171	6	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	1,402.50
4500016171	7	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	1,045.00
4500016171	8	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	1,842.50
4500016171	9	9/9/2021	100169 EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO	2,294.60
4500016173					315.30
4500016173	1	9/9/2021	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	56.00
4500016173	2	9/9/2021	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	83.30
4500016173	3	9/9/2021	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	96.00
4500016173	4	9/9/2021	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	56.00
4500016173	5	9/9/2021	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	24.00
4500016175					5,222.50
4500016175	1	9/10/2021	102672 US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	1,590.00
4500016175	2	9/10/2021	102672 US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	3,632.50
4500016176					3,480.00
4500016176	1	9/10/2021	102672 US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	3,480.00
4500016183					117.70
4500016183	1	9/10/2021	101489 KT MT CORP	FASTENERS	117.70
4500016188					164.00
4500016188	1	9/13/2021	100972 LINDSAY CORPORATION	AUTO ACCESSORIES	164.00
4500016189					4,443.88
4500016189	1	9/13/2021	100972 LINDSAY CORPORATION	RD&HWY EQP & PARTS	3,420.00
4500016189	2	9/13/2021	100972 LINDSAY CORPORATION	RD&HWY EQP & PARTS	820.00
4500016189	3	9/13/2021	100972 LINDSAY CORPORATION	RD&HWY EQP & PARTS	203.88
4500016190					1,916.00
4500016190	1	9/13/2021	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	316.00
4500016190	2	9/13/2021	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	632.00
4500016190	3	9/13/2021	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	632.00
4500016190	4	9/13/2021	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	316.00
4500016190	5	9/13/2021	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	20.00
4500016191					3,762.00
4500016191	1	9/13/2021	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	3,762.00

DRPA Monthly List of Previously Approved Purchase Orders Contracts September 2021

4500016209						496.00
4500016209	1	9/16/2021	100766	BOTTOMLINE TECHNOLOGIES INC	DATA PROC SRVS & SW	496.00
4500016217						24,725.27
4500016217	1	9/17/2021	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	24,725.27
4500016221						630.00
4500016221	1	9/20/2021	100271	LANDSMAN UNIFORMS INC	CLOTHING UNIFORM	630.00
4500016222						637.50
4500016222	1	9/20/2021	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	637.50
4500016223						717.12
4500016223	1	9/20/2021	102375	ANA SOURCING LLC	HARDWARE & RELATED	717.12
4500016224						1,540.00
4500016224	1	9/20/2021	102372	TIREHUB LLC	TIRES AND TUBES	1,540.00
4500016225						413.60
4500016225	1	9/21/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	413.60
4500016231						621.20
4500016231	1	9/22/2021	101067	TINA A LISTON-HORNER	HARDWARE & RELATED	241.20
4500016231	2	9/22/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	380.00
4500016233						709.50
4500016233	1	9/22/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELEC EQP/SUPP-NO CBL	709.50
4500016240						9,360.00
4500016240	1	9/23/2021	102274	ECO-BATTERY INC	COMP HW/PERIPH-MICRO	9,360.00
4500016255						2,994.56
4500016255	1	9/28/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	216.00
4500016255	2	9/28/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	1,858.56
4500016255	3	9/28/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	920.00
4500016256						4,479.55
4500016256	1	9/28/2021	100169	EPLUS TECHNOLOGY, INC.	COMP ACCESS./SUPP.	163.99
4500016256	2	9/28/2021	100169	EPLUS TECHNOLOGY, INC.	COMP ACCESS./SUPP.	4,315.56
4500016260						4,875.50
4500016260	1	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	116.00
4500016260	2	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	60.00
4500016260	3	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	2,110.00
4500016260	4	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	201.00
4500016260	5	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	149.40
4500016260	6	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	359.60
4500016260	7	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	36.00
4500016260	8	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	200.00
4500016260	9	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	226.20
4500016260	10	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	116.70
4500016260	11	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	312.00
4500016260	12	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	337.60
4500016260	13	9/28/2021	103184	ALRO STEEL CORPORATION	METALS	651.00
4500016261						7,419.95
4500016261	1	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	1,362.35
4500016261	2	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	525.60
4500016261	3	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	624.00
4500016261	4	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	745.04
4500016261	5	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	837.60
4500016261	6	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	920.00
4500016261	7	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	584.00
4500016261	8	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	382.80
4500016261	9	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	764.80
4500016261	10	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	160.80
4500016261	11	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	208.56
4500016261	12	9/29/2021	103184	ALRO STEEL CORPORATION	METALS	304.40

**OPERATIONS & MAINTENANCE
COMMITTEE**

DELAWARE RIVER PORT AUTHORITY
Operations & Maintenance Committee Meeting

One Port Center
 2 Riverside Drive
 Camden, New Jersey
 Tuesday, October 5, 2021

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:

Albert Frattali, Chairman of the Operations & Maintenance Committee
 Angelina Perryman
 Charles Fentress
 Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer)
 Richard Sweeney
 Joseph Martz
 Kathleen McGinty
 Bruce Garganio

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer
 Raymond J. Santarelli, General Counsel and Corporate Secretary (attended in person)
 Stephen Holden, Deputy General Counsel (attended in person)
 Gerald Faber, Assistant General Counsel
 Michael Venuto, Chief Engineer
 John Rink, General Manager, PATCO
 David Aubrey, Inspector General
 William Shanahan, Homeland Security Director
 Robert Hicks, Chief Operating Officer
 Richard Mosback, Director of Procurement
 Joe McAroy, Acting Bridge Director, BFB & BRB
 Mike Reher, Sergeant Public Safety
 Gerald Faber, Assistant General Counsel
 Christina Maroney, Director, Strategic Initiatives
 Tonyelle Cook-Artis, Manager, Government Relations
 Steve Reiners, Director, Fleet Management
 Ricardo DeOliveira, Bridge Director, WWB & CBB
 Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (attended in person)

Others Present:

Rudy Rodas, Associate Counsel, New Jersey Governor's Authorities Unit
 Monique Curry-Mims, S&S Consultants, LLC, Board Liaison
 Ismail Shahid, S&S Consultants, LLC, Board Liaison
 Thomas Young

CALL TO ORDER

Committee Chairman Frattali called the meeting of the Operations & Maintenance Committee of the Delaware River Port Authority to order at 9:03 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Frattali, Perryman, Fentress, Sweeney, Martz, Garganio, Christian and McGinty.

OPEN SESSION

Summary Statements and Resolutions for Consideration

Committee Chairman Frattali stated that there were seven (7) Summary Statement and Resolutions for the Committee:

1) DRPA-21-072 Extension of Consent to Access with the United States Environmental Protection Agency – Welsbach Superfund Site.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-21-072 seeking Board authorization to execute an extension of the Consent to Access Agreement with The United States Environmental Protection Agency (“EPA”) to enter DRPA properties for the purpose of conducting environmental testing and remediation activities through to December 31, 2031. Commissioner Garganio moved to forward DRPA-21-072 to the Board for consideration and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

2) DRPA-21-073 Simmons Wheel Truing Machine.

General Manager Rink presented Summary Statement and Resolution No. DRPA-21-073 seeking Board authorization to negotiate a contract with Simmons Machine Tool Corporation to furnish and install a rail car wheel truing machine in the PATCO Lindenwold Shop, in an amount not to exceed \$1,431,440.00. Commissioner Fentress moved to forward DRPA-21-073 to the Board for consideration and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

3) DRPA-21-074 Ben Franklin Bridge Enhance Cybersecurity – Electronic Security System (ESS) and Infrastructure Protection Investment.

Homeland Security Director Shanahan presented Summary Statement and Resolution No. DRPA-21-074 seeking Board authorization to enter into an agreement with a vendor to be selected through the DRPA procurement process with the purpose to enhance cybersecurity – Electronic Security System (ESS) and Infrastructure Protection Investment for the Ben Franklin Bridge, in an amount not to exceed \$1,002,700.00. The total amount includes 75% funding from the FY 2021 PSGP Grant in the amount of \$752,025.00 and 25% cost match from the DRPA general funds in the amount of \$250,675.00.

4) DRPA-21-075 PATCO Facility Hardening Project.

Homeland Security Director Shanahan presented Summary Statement and Resolution No. DRPA-21-075 seeking Board authorization to enter into an agreement with a vendor to be selected through the DRPA procurement process with the purpose to replace 220 cameras and mounting hardware at PATCO facilities, in an amount not to exceed \$886,620.00. The authorization includes \$42,220.00 of Management and Administration funding to cover the costs of M&A services associated with the project and FY 2021 TSGP Grant project funding that will be 100% reimbursable.

Commissioner Fentress moved to forward DRPA-21-074 and DRPA-21-075 to the Board for consideration and Commissioner Martz seconded the motion. There were no questions or comments. Commissioner McGinty abstained from the vote. All other Commissioners in attendance voted to approve the motion.

5) DRPA-21-076 Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for DRPA and PATCO.

Bridge Director McAroy presented Summary Statement and Resolution No. DRPA-21-076 seeking Board authorization to negotiate a contract with T. Slacks Environmental Services to provide above ground fuel storage and dispensing system maintenance and emergency service for all four DRPA Bridge Facilities and PATCO for years two (2) and a three (3) of contract DRPA-09-2020, in an amount not to exceed \$107,750.00. Commissioner Garganio moved to forward DRPA-21-076 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

6) DRPA-21-077 Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities.

Corporate Secretary Raymond Santarelli stated that Summary Statement and Resolution DRPA-21-077 for the Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities was removed from the agenda until a later meeting.

7) DRPA-21-078 Public Safety 800 MHz Radio Equipment Upgrade.

Public Safety Sergeant Reher presented Summary Statement and Resolution No. DRPA-21-078 seeking Board authorization to negotiate an agreement with Tactical Public Safety for the purchase of new Harris Communications P25 compliant 700-800 MHz radios, equipment, firmware features and accessories, in an amount not to exceed \$249,654.45. The radio equipment upgrade project will be purchased under the NJ State Contract T-0109 (award #83932). Commissioner Fentress moved to forward DRPA-21-078 to the Board for consideration and Commissioner Perryman seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

General Discussion

Committee Chairman Frattali stated there was one (1) item for general discussion.

1. Committee Chairman Frattali stated the one (1) item was in regard to two (2) Change Orders:

Contract No. PATCO 12-I, Installing Elevators in remaining PATCO Stations.

Chief Engineer Venuto presented Change Order Number 7 for Contract No. PATCO 12-I, Installing Elevators in remaining PATCO Stations. he explained that this Change Order consists of three (3) items: deduction of replacing tiles on the station floor, the inclusion of an access card reader for staff, and additional drainage in the amount of \$294,000.00. The original contract amount remains unchanged at \$32,000,000.00 with \$2,000,000.00 in reserve for unforeseen conditions.

Contract No. PATCO-63-2017, PATCO Substation DC Upgrades.

Chief Engineer Venuto presented Change Order Number 6 for Contract No. PATCO-63-2017, PATCO Substation DC Upgrades. He explained that is the final change order for the contract and results in a deduction of \$14,835.15. of the change order reflects two (2) items that were not utilized and the addition of one (1) item to close out the project. The original contract amount remains unchanged at \$4,800,000.00.

ADJOURNMENT

With no further business for Open Session, Committee Chair Frattali announced that following adjournment the Committee would meet in Executive Session to discuss pending and anticipated contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion and Commissioner Perryman seconded the motion. All Commissioners in attendance voted to approve the motion. The Operations and Maintenance Committee Meeting adjourned and the Committee moved into Executive Session at 9:20 a.m.

EXECUTIVE SESSION

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner McGinty moved to close the Executive Session and Commissioner Fentress seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 9:27 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA-21-072

SUBJECT: Extension of Consent to Access with the United States Environmental Protection Agency- Welsbach Superfund Site

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the Board authorizes the CEO to execute an extension of the Consent to Access Agreement with The United States Environmental Protection Agency (“EPA”) to enter DRPA property locations for the purpose of conducting environmental testing and remediation activities.

PURPOSE: To execute an extension of the Consent to Access with EPA and related Agencies and Contractors to enter onto DRPA Property for the purpose of continuing environmental testing and conducting remediation activities.

BACKGROUND: There are four (4) DRPA Property locations in New Jersey (Block 2.01, Lot 4; Block 3, Lot 7; Block 209, Lot 1; and Block 212, Lot 2) that were previously identified as one of the EPA Superfund’s hazardous waste sites. The site is contaminated with Radium and Thorium from the Welsbach Gas Mantle Manufacturing plant. Contaminated soils were identified by the EPA in the early 1980s and placed on the Superfund site list in 1996. Since the EPA Record of Decision was issued in June 1999, this agency and its related Federal Agency, the Army Corps of Engineers, along with EPA’s Consultants and Contractors, have conducted studies on DRPA property. The most recent authorization for the continuing investigation and design phase of work is embodied in DRPA-16-119, which related Consent to Access expires on December 31, 2021.

The EPA has conducted surface exposure rate scans to identify areas that may be of concern. The EPA has also conducted downhole gamma logging to identify if the subsurface soils have elevated radiological measurements. A remediation design plan has been completed for the bulk of the subject properties and some investigation and design work remains to be completed.

The work which is the subject of this Proposal includes, but is not limited to, additional pre-design investigation and potential remediation, such as excavation of thorium-contaminated soil and its associated support work.

In addition, EPA plans to conduct a pre-design investigation of groundwater at the affected properties to determine the nature and extent of any radiological contamination in the groundwater. EPA will restore these areas to their pre-existing conditions to as near as reasonably possible.

Federal Law prohibits EPA from entering into formal agreements concerning conditions which restrict or impede the manner or extent of an inspection or response action, impose indemnity or compensatory obligations on the EPA or operate as a release of liability. Notwithstanding the above, EPA has agreed to require its consultants/contractors to fully insure their operations and has submit current Certificates of Insurance to DRPA. In addition, EPA shall continue to comply with all necessary health, safety, security, and other requirements for the protection of DRPA.

It is recommended that the CEO execute an extension of the Consent to Access as outlined in this Summary Statement.

SUMMARY:

Amount:	N/A
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	December 31, 2031
Other Parties Involved:	N/A

DRPA-21-072
O&M Committee: October 5, 2021
Board Date: October 20, 2021
Extension of Consent to Access with the United
States Environmental Protection Agency-
Welsbach Superfund Site

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority authorizes the CEO to execute an extension of the current Consent to Access with EPA to enter DRPA property for the purpose of conducting additional testing and potential remediation of contaminated soil and groundwater; and be it further

RESOLVED: That the Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary consents, agreements, contracts, or other documents on behalf of the DRPA. If such consents, agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive officer. If both the Chairman and Vice Chairman are absent or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	N/A
	Source of Funds:	N/A
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	December 31, 2031
	Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-21-073

SUBJECT: Simmons Wheel Truing Machine

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the Board authorizes staff to negotiate a contract with Simmons Machine Tool Corporation to furnish and install a rail car wheel truing machine in the PATCO Lindenwold Shop.

Amount: \$1,431,440.00

Contractor: Simmons Machine Tool Corporation
1700 North Broadway
Albany, NY 12204

PURPOSE: To furnish and install a new rail car wheel truing machine that will extend the useful life of rail car wheels, increase the efficiency of maintenance efforts, increase safety by eliminating the potential for human error, and improve the ride quality of trains.

BACKGROUND: The wheel truing machine that is currently in operation is nearing the end of its useful life. The machine was purchased as a refurbished unit in 1998 (23 years ago). Parts have become extremely difficult to find, as this lathe-style wheel truing machine has become obsolete, and the machine is at the end of its useful life.

Wheel truing is a mission-critical process that removes “flat spots” and other defects from the train wheel surface. These “flat spots” not only make for a noisy ride for customers but also contribute to track defects. Train wheels can usually be “trued” 4-5 times before the wheel requires replacement. Truing results in significant savings; each train wheel costs \$1,000, and wheels must be replaced in sets, so each complete replacement cost is \$16,000. In contrast, wheel truing costs only 10% of total wheel replacement cost.

The Simmons Wheel Truing Machine will maximize the life and value of rail assets. Precise calibration of new rail car wheels provides the primary benefit of an effective wheel truing program: reduced potential for fatigued metal and rail defects. Effective wheel truing will extend the

useful life of rail and track components by improving train wheel and rail interaction, preventing premature rail failures and replacement, reducing wear on the train car wheels and rail, and providing improved ride quality and passenger comfort.

Staff has reviewed and evaluated Simmons Machine Tool Corporation's proposal and determined it to be fair and reasonable. It is recommended that a contract be negotiated with Simmons Machine Tool Corporation to furnish and install a new rail car wheel truing machine in an amount not to exceed \$1,431,440.00.

SUMMARY:	Amount:	\$1,431,440.00
	Source of Funds:	General Fund
	Capital Project #:	PTD.32014
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	2 years
	Other Parties:	N/A

DRPA-21-073
Operations & Maintenance Committee: October 5, 2021
Board Date: October 20, 2021
Simmons Wheel Truing Machine

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority hereby authorizes staff to negotiate an agreement with Simmons Machine Tool Corporation to furnish and install a new rail car wheel truing machine for a total cost not to exceed \$1,431,440.00, and be it further

RESOLVED: That the Chair, Vice Chairman, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chairman, and Chief Executive Officer, and if thereafter either the Chair or Vice-Chairman is absent or unavailable, then the Chief Executive Officer shall execute the said document(s) on behalf of the DRPA.

SUMMARY:	Amount:	\$1,431,440.00
	Source of Funds:	General Fund
	Capital Project #:	PTD.32014
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	2 years
	Other Parties:	N/A

Memorandum: Purchases Greater Than \$25,000

PATCO - Sole Source Purchase Order Request

TO: John Rink, GM-PATCO; James White, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

Mark S. Green

Division Director/
Project Manager

DEPARTMENT

Office of the GM

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Simmons Machine Tool Corporation

PURCHASE REQUISITION NUMBER

10023307

DATE

08/25/2021

Background:

PATCO's existing wheel-truing machine located in the Equipment shop is beyond its useful life and needs to be replaced. The existing machine is original to Operations; obsolete, with reduced reliability, and replacement parts are no longer available. Tolerances required and calibration have become less reliable, requiring multiple verifications during the wheel truing process.

Justification for Proprietary/ Sole Source:

SEE ATTACHED

Cost:

\$1,431,440.00

Division Director

Mark S. Green

Digitally signed by Mark S. Green
Date: 2021.08.25 11:24:20 -0400

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2021.08.25 15:06:27 -0400

Signature

James White, CFO

James M. White, Jr.

Digitally signed by James M. White, Jr.
Date: 2021.08.07 15:22:16 -0400

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John T Hanson

Digitally signed by John T Hanson
Date: 2021.08.02 15:57:32 -0400

Signature

Jan 2021

Simmons Tool Corporation Sole Source Justification

Purchase Requisition No. 10023307

PATCO's current wheel truing machine, a refurbished CNC (Simmons) machine, Serial No. 971404 was installed in 1998. Due, in part, to the age of the machine, current wheel truing procedures have become increasingly cumbersome and inefficient. An effective maintenance program would require one machinist for approximately two (2) hours per truck. The existing unit requires one machinist for six (6) hours per truck.

Earlier this year, PATCO began working with Purchasing to determine how best to procure a replacement, above-floor, wheel truing machine. After several weeks of research by both PATCO and purchasing, two potential manufacturers were identified in the United States, Delta, and Simmons Machine Tools. Delta was founded in 2005 and appears to specialize in portable or in-floor wheel truing machines. Upon further research and discussions with both manufacturers, PATCO and Purchasing have concluded that only Simmons' Stanray M1 Abovefloor Wheel Truing machine offers a "turn-key," economical solution that utilizes proven technology that will also meet PATCO's wheel truing requirements.

Specifically, after reviewing options from each manufacture, it was determined that the Simmons Stanray M1 Abovefloor unit will suit all of PATCO's needs for automated diagnostics, profile conformity, efficiency, and additional requirements such as fitting into the existing footprint and compatibility with PATCO wheels.

The Simmons wheel truing machine utilizes two milling heads, each containing one hundred (100) cutting inserts. This allows the truing machine to cut the entire wheel profile at the same time. Whereas, Delta's wheel truing machine has only one (1) cutting insert that requires many more cutting passes and a finishing cut at the end. The Simmons machine also includes state-of-the-art PLC to automate the measuring process which, as a result, reduces material waste caused by human error and increases overall production. Both the dual-milling head & automated software is propitiatory to Simmons Tool Corporation.

During our research, PATCO and Purchasing contacted other agencies and found that all major Transit Authorities (SEPTA, WMATA, NYCT, MBTA, MNR, NJT & BART) utilize Simmons Machines. None of the major Transit Authorities are using Delta wheel truing machines for their primary wheel truing options. Simmons has a history of reliability and service and offers the only machine that meets PATCO Equipment's specifications and requirements. Accordingly, staff requests approval for sole/single source purchase and installation of the Simmons Stanray M1 Abovefloor Wheel Truing machine.

SUMMARY STATEMENT

ITEM NO.: DRPA-21-074

SUBJECT: Ben Franklin Bridge Enhance
Cybersecurity – Electronic Security System
(ESS) and Infrastructure Protection
Investment

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the DRPA Board of Commissioners authorize staff to enter into an agreement with the successful vendor, selected from the DRPA procurement process, for an amount not to exceed \$955,000, with the project purpose being to Enhance Cybersecurity – Electronic Security System (ESS) and Infrastructure Protection Investment for the Ben Franklin Bridge (BFB). The authorization also includes \$47,700 of Management and Administration funding to cover the costs of M&A services associated with this project. The FY 2021 PSGP Grant project funding is 75% reimbursable under the grant (\$752,025) and 25% (\$250,675) cost match from the DRPA general funds for an overall project amount of \$1,002,700.

PURPOSE: The purpose of this project is for the installation of an Electronic Security System (ESS) with Access Controls for the BFB. The project will include adding new intelligent cameras, motion detectors and alarms, upgrading existing servers and software, and the installation of high security access doors including biometric access capabilities at all access points.

BACKGROUND: The Ben Franklin Bridge (BFB), one of 4 bridge crossings over the Delaware River that DRPA owns and operates, is a suspension bridge spanning the Delaware River from Philadelphia, PA to Camden County, NJ. The BFB connects two of the nation's Strategic Defense Highway Networks (Routes 95, 676, and 295) and serves the Ports of Philadelphia and Camden along the Delaware River.

The Port Security Grant Program (PSGP) provides grant funding to support maritime transportation infrastructure security activities.

PSGP funds awarded for this BFB Project will provide for the installation of an Electronic Security System (ESS). This Infrastructure Protection Investment with Access Controls are intended to protect a strategic port asset to prevent unauthorized access to the bridge.

SUMMARY:	Amount:	\$1,002,700
	Source of Funds:	\$752,025 – (75%) FY 2021 PSGP Grant \$250,675 – (25%) DRPA General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	Period of performance of grant up to and including any extensions.
	Other Parties Involved:	DHS, FEMA, USCG, AMSC

DRPA-20-074
O&M Committee: October 5, 2021
Board Date: October 20, 2021
Ben Franklin Bridge Enhance Cybersecurity
Electronic Security System (ESS) and
Infrastructure Protection Investment

RESOLUTION

RESOLVED: That the DRPA Board of Commissioners be and hereby are authorized to enter into an agreement with the successful vendor selected from the DRPA procurement process for an amount not to exceed \$955,000, for the purpose of Enhancing Cyber Security with the installation of an Electronic Security System (ESS) and Access Controls for the Ben Franklin Bridge (BFB). The project will serve to prevent unauthorized access to the Ben Franklin Bridge utilizing FY 2021 DHS Port Security Grant Program funding. The Grant also includes \$47,700 of Management & Administration funding. The total authorization for this action is for \$1,002,700 made up of an amount not to exceed \$955,000 for the selected vendor yielded from DRPA's RFP process to enhance cybersecurity and install an electronic security system and \$47,700 to the current M&A consultant previously yielded from DRPA's RFP process to perform M&A Services, with the project funding coming from a FY 2021 PSGP Grant allocated as 75% (\$752,025) reimbursable grant funding and 25% (\$250,675) from DRPA General Funds.

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount:	\$1,002,700
Source of Funds:	\$752,025 – (75%) FY 2021 PSGP Grant \$250,675 – (25%) DRPA General Fund
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	Period of performance of grant up to and including any extensions.
Other Parties Involved:	DHS, FEMA, USCG, AMSC

SUMMARY STATEMENT

ITEM NO.: DRPA-21-075

SUBJECT: PATCO Facility Hardening Project

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the DRPA Board of Commissioners authorize staff to enter into an agreement with the successful vendor, selected from the DRPA procurement process, for an amount not to exceed \$844,400, with the project purpose being to replace 220 cameras and mounting hardware at PATCO facilities. The authorization also includes \$42,220 of Management and Administration funding to cover the costs of M&A services associated with this project. The FY 2021 TSGP Grant project funding is 100% reimbursable for an overall project amount of \$886,620.

PURPOSE: The purpose of this project is for the installation of 220 cameras that need to be replaced throughout various PATCO facilities. The project will include the replacement and updating of cameras and mounting hardware that are currently obsolete at various PATCO locations.

BACKGROUND: The Transit Security Grant Program (TSGP) provides grant funding to the nation's key high-threat urban areas to enhance security measures for their critical transit infrastructure including bus, ferry and rail systems. It is one of six grant programs that constitute the Department of Homeland Security (DHS) transportation infrastructure security activities. These grant programs are part of a comprehensive set of measures authorized by Congress and implemented by the Administration to help strengthen the nation's critical infrastructure against risks associated with potential terrorist attacks. The TSGP is an important component of the Department's effort to enhance the security of the Nation's critical infrastructure. The program provides funds to owners and operators of transit systems (which include intra-city bus, commuter bus, and all forms of passenger rail) to protect critical surface transportation infrastructure and the traveling public from acts of terrorism, major disasters, and other emergencies. The Philadelphia Region encompasses Southeastern Pennsylvania, Southern New Jersey, and a portion of Delaware. The Philadelphia region is considered a Tier I region, that is it receives the highest priority for these federal grants.

SUMMARY:

Amount:	\$886,620
Source of Funds:	\$886,620 – (100%) 2021 TSGP Grant
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	Period of performance of grant up to and including any extensions.
Other Parties Involved:	DHS, FEMA, USCG, AMSC

DRPA-21-075
Operations and Maintenance Committee: October 5, 2021
Board Date: October 20, 2021
PATCO Facility Hardening Project

RESOLUTION

RESOLVED: That the DRPA Board of Commissioners be and hereby are authorized to enter into an agreement with the successful vendor selected from the DRPA procurement process for an amount not to exceed \$844,400, for the purpose of replacing 220 cameras at various PATCO facilities. The project will serve to upgrade and replace obsolete parts of cameras at PATCO facilities utilizing an FY 2021 DHS Transit Security Grant Program funding. The Grant also includes \$42,200 of Management & Administration funding. The total authorization for this action is for \$886,620 made up of an amount not to exceed \$844,400 for the selected vendor yielded from DRPA's RFP process to replace/upgrade cameras and \$42,200 to the current M&A consultant previously yielded from DRPA's RFP process to perform M&A Services, with the project funding coming from a FY 2021 TSGP Grant allocated as 100% (\$886,620) reimbursable grant.

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount:	\$886,620
Source of Funds:	\$886,620 – (100%) 2021 TSGP Grant
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	Period of performance of grant up to and including any extensions.
Other Parties Involved:	DHS, FEMA, USCG, AMSC

SUMMARY STATEMENT

ITEM NO.: DRPA-21-076

SUBJECT: Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for DRPA and PATCO

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the Board authorizes staff to negotiate a contract with T. Slacks Environmental Services, Kenilworth, NJ to provide Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for all four DRPA Bridge Facilities and PATCO for years Two (2) and Three (3) of Contract DRPA-09-2020 in the amount of \$107,750.00.

Amount: \$107,750.00

Contractor: T. Slacks Environmental Services,
Kenilworth, NJ

PURPOSE: To provide Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for all four DRPA Bridge Facilities and PATCO on a scheduled basis.

BACKGROUND: The DRPA acquires the services of an Environmental Service Company to inspect and maintain the above ground fuel storage tanks and fuel dispensing systems at all four DRPA Bridge Facilities and PATCO. The Environmental Service Company works closely with Bridge Operation and PATCO maintaining the systems in compliance all EPA and DEP regulations.

Request to bid was publicly advertised on DRPA's website on October 27, 2020. Eleven (11) prospective vendors were solicited and two (2) bids were received.

It is recommended that years two (2) and three (3) of the current contract be awarded to T. Slacks Environmental Services, Kenilworth, NJ to provide Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for DRPA and PATCO on a scheduled basis., in the amount of \$107,750.00.

SUMMARY:	Amount:	\$107,750.00
	Source of Funds:	General Fund
	Capital Project #:	N/A
	Operating Budget:	2022-2023
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	Two (2) years
	Other Parties Involved:	N/A

DRPA-21-076
O&M Committee: August 31, 2021
Board Date: September 22, 2021
Above Ground Fuel Storage and
Dispensing System Maintenance and
Emergency Service for DRPA and PATCO

RESOLUTION

RESOLVED: That the Board authorizes staff to negotiate a contract with T. Slacks Environmental Services, Kenilworth, NJ. to provide Above Ground Fuel Storage and Dispensing System Maintenance and Emergency Service for DRPA and PATCO for years Two (2) and Three (3) of the current contract in the amount of \$107,750.00.

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.

SUMMARY:	Amount:	\$107,750.00
	Source of Funds:	General Fund
	Capital Project #:	N/A
	Operating Budget:	2021-2024
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	Two (2) years

SUMMARY STATEMENT

ITEM NO.: DRPA-21-078

SUBJECT: Public Safety 800 MHZ Radio Equipment Upgrade

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: October 5, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the Board authorizes staff to negotiate an agreement with Tactical Public Safety, West Berlin, NJ; for the purchase of new Harris Communications P25 compliant 700-800 MHz radios, equipment, firmware features, and accessories. This equipment is necessary to provide GPS coordinates of the officers and to enhance radio operations. It will be purchased to offer system upgrades, replace the end-user radio units becoming obsolete, and provide radio accessories for the P25 equipment currently in use throughout the Public Safety Department, at all DRPA and PATCO facilities.

This proposal is for the 800 MHZ Radio Equipment Upgrade. The radio equipment upgrade project is under NJ State Contract is T-0109 (award #83932).

Amount: \$249,654.45

Design/Builder: Tactical Public Safety
1036 Industrial Drive
West Berlin, NJ 08091

Other Proposers: None.

PURPOSE: To upgrade, enhance, and replace the current end-user radio units and radio accessories currently used throughout all of Public Safety upon implementation of the Phase II P25 radio system. Subsequently permitting the new technology radios to operate as LMR (land mobile radio) and providing additional broadband features within the radios to continue to communicate in cellular and Wi-Fi enabled areas. The broadband feature is helpful for communication outside the radio system's signal range (i.e., radio and network maintenance or distance from our towers). Continued communication is achieved within the

radio system using a providing a broadband pathway in featured radios and authorized cell phones, enhancing safety, security, productivity, and staffing. The broadband service used in conjunction with “Harris BeOn” allows a connected cell phone or connected radio featured with the necessary software to transmit and receive voice calls as if the radio and radios system were operating normally or as if the user was inside the footprint of the signal. This feature effectively increases the range, coverage, and use of the radio system for those users.

It will enhance officer safety through GPS tracking of the portable radio location. Each push-to-talk transmission updates the coordinates of the portable radio. Coordinate locations are mapped for the dispatcher and display a symbol and the radio ID number.

It provides continued communication using current and new technology in policing and service for DRPA, PATCO, its fare-payers, and neighboring agencies.

BACKGROUND: Interoperable emergency communication is integral to initial and ongoing response to any public health, community safety, regional, and national security incident. One of the most severe problems experienced during disaster and emergency events is timely communications. The lack of appropriate and practical means to collect, process, and transmit essential and timely information becomes problematic when users of different communication systems cannot communicate with each other. In some instances, radio systems are not compatible or interoperable between departments or agencies within a region. We have installed a new Harris Phase II P25 radio system to properly communicate and maintain interoperability with adjoining agencies in both NJ and PA agencies as well as State and Regional agencies when coordination and cooperation between agencies become necessary. Federally, FCC Project 25 (P25) was initiated collaboratively by public safety agencies, 9-1-1 centers, communication centers, and manufacturers in order to address emergency communication systems interoperability. P25 was established to ensure that first responder two-way radios are interoperable. P25 aims to enable public safety responders to communicate with each other, thus achieving timely communication, which allows for enhanced coordination and response.

The P25 protocol was established to address the need for common digital public safety radio communications standards for first-responders and homeland security/emergency response professionals. Encryption is now being used on our new P25 system to ensure secure communications within public safety and between other law enforcement agencies.

Due to the multi-jurisdictional nature, the DRPA Police Department operates within, along with the sensitive nature of DRPA properties, signal coverage, system operability, and radio interoperability, this upgraded technology became crucial. This radio project will not only allow the agency to continue to effectively, securely, and safely communicate internally, but it also allows DRPA Police personnel to work efficiently with those who would assist us throughout the region in the event of a major incident or disaster.

SUMMARY:

Amount:	\$249,654.45
Source of Funds:	General Fund
Capital Project #:	Project # TEP.01903
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	None
Estimated Number of Jobs Supported:	168 Internally / 50 Externally

DRPA-21-078
O&M Committee: October 5, 2021
Board Date: October 20, 2021
Public Safety 800 MHZ Radio Equipment Upgrade

RESOLUTION

RESOLVED: The Board authorizes and approves the DRPA Department of Public Safety to negotiate a contract to purchase, through Tactical Public Safety West Berlin, NJ, for a total cost not to exceed \$249,654.45; and be it further,

RESOLVED: That the Chair, Vice Chair and Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent and/or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$249,654.45
	Source of Funds:	General Fund
	Capital Project #:	Project # TEP.01903
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	None
	Estimated Number of Jobs Supported:	168 Internally / 50 Externally

Delaware River Port
 Authority
 Attention: Mike Reher
 August 3, 2021



NJ State Contract #83932
 L3Harris Products

All listed items are 24% off list price (SC Unit column)

Item	Part Number	Description	Quantity	Unit List	SC Unit	Ext Price
10	MAEV-NAE3Z	Ear Pieces	165	\$ 65.00	\$ 49.40	\$ 8,151.00
20	YR-LLA	TAC Feat,Link Layer Auth (XG)	45	\$ 75.00	\$ 57.00	\$ 2,565.00
30	EV-PL8N	XG Radios In Band GPS	150	\$ 150.00	\$ 114.00	\$ 17,100.00
40	RT2-4052	Police Mic Keeper Epaulet Mount System	165	\$ 25.50	\$ 19.38	\$ 3,197.70
50	MAEV-NPL7M	Feature,256-AES Encryption MultiKey	10	\$ 495.00	\$ 376.20	\$ 3,762.00
60	YRPKG8F	256-AES,ECP/OTP, 64-DES, ECP (Includes 256-B AES Encryption for P25 Trunking & OpenSky and 64-B DES En	20	\$ 595.00	\$ 452.20	\$ 9,044.00
70	XL-PFM1M-LTE	PORTABLE,XL-200P,FULL,MIDNT BLK,US,LTE	10	\$ 3,885.00	\$ 2,952.60	\$ 29,526.00
80	XL-PKGF1	FEATURE PACKAGE,ALL BANDS,V+U+7/800	10	\$ 1,500.00	\$ 1,140.00	\$ 11,400.00
90	XL-NC5Z	ANTENNA,FLEX,HELICAL,136-870 MHZ	10	\$ 100.00	\$ 76.00	\$ 760.00
100	XL-PKGPT	FEATURE PACKAGE,P25 TRUNKING	10	\$ 1,500.00	\$ 1,140.00	\$ 11,400.00
110	XL-PL4U	FEATURE, SINGLE-KEY DES ENCRYPTION	10	\$ 0.01	\$ 0.01	\$ 0.08
120	XL-PL9E	FEATURE, SINGLE-KEY AES ENCRYPTION	10	\$ 0.01	\$ 0.01	\$ 0.08
130	XL-PKG8F	FEATURE,256-AES,64-DES ENCRYPTION	10	\$ 695.00	\$ 528.20	\$ 5,282.00
140	XL-LLA	Link Layer Authentication	10	\$ 100.00	\$ 76.00	\$ 760.00
150	XL-PA3V	BATTERY,LI-ION,3100 MAH	10	\$ 150.00	\$ 114.00	\$ 1,140.00
160	XL-CH4X	CHARGER,1-BAY	10	\$ 150.00	\$ 114.00	\$ 1,140.00
170	XL-PL5K	FEATURE,PROFILE OTAP OVER-THE-AIR PRGM	10	\$ 265.00	\$ 201.40	\$ 2,014.00
180	XL-PL5L	FEATURE,P25 OTAR(OVER-THE-AIR-REKEYING)	10	\$ 595.00	\$ 452.20	\$ 4,522.00
190	XL-PL8N	FEATURE, IN-BAND GPS	10	\$ 250.00	\$ 190.00	\$ 1,900.00
200	BM-PKGCL-XL	APP, BEON XL RADIO FAMILY BeOn Client License enabling the LTE radio to provide PTT over LTE or WiFi net	10	\$ 335.00	\$ 254.60	\$ 2,546.00
210	XL-HC3L	BELT CLIP,METAL	10	\$ 30.00	\$ 22.80	\$ 228.00
220	XL-PL5L	FEATURE,P25 OTAR(OVER-THE-AIR-REKEYING)	25	\$ 595.00	\$ 452.20	\$ 11,305.00
230	XL-PL5K	FEATURE,PROFILE OTAP OVER-THE-AIR PRGM	25	\$ 265.00	\$ 201.40	\$ 5,035.00
240	XL-PL8N	FEATURE, IN-BAND GPS	25	\$ 250.00	\$ 190.00	\$ 4,750.00
250	XL-PA3V	BATTERY,LI-ION,3100 MAH	10	\$ 150.00	\$ 114.00	\$ 1,140.00
260	XL-CH5A	CHARGER,6-BAY	3	\$ 795.00	\$ 604.20	\$ 1,812.60
270	XL-AE2V	SPEAKER MIC, REVO NC2, C1D2	10	\$ 190.00	\$ 144.40	\$ 1,444.00
280	XL-HC4K	CASE,LEATHER,PREMIUM,BELT LOOP,D-SWIVEL	10	\$ 145.00	\$ 110.20	\$ 1,102.00
290	XMPL5K	FEATURE,P25 OTAP PROFILE	45	\$ 265.00	\$ 201.40	\$ 9,063.00
300	XMPL5L	Feature,OTAR	45	\$ 695.00	\$ 528.20	\$ 23,769.00

310	UD-SG2Z	LICENSE,2 SPEAKERS	10	\$	200.00	\$	152.00	\$	1,520.00
320	UD-AB1A	SPEAKER, NANO, SYMPHONY	10	\$	295.00	\$	224.20	\$	2,242.00
330	NM-VM2X-HD	SOFTWARE,STATUSAWARE,100 DEVICES	1	\$	35,000.00	\$	26,600.00	\$	26,600.00
340	Engineering	Configuration and Installation	7	\$	1,500.00	\$	1,140.00	\$	7,980.00
350	MR	Mobiltiy Router	1	\$	1,650.00	\$	1,254.00	\$	1,254.00
360	BN-FW2F	LICENSE, UPGRADE, FOUNDATION TO PREMIER	1	\$	30,000.00	\$	22,800.00	\$	22,800.00
370	BM-FW2M	PKG, 25 BEON MOBILE LICENSES For mobile devices (Android/iOS) only.	2	\$	7,500.00	\$	5,700.00	\$	11,400.00
Total----->									\$249,654.45

Tactical Public Safety LLC
1036 Industrial Drive
West Berlin, NJ 08091
Attention: Tim Boukouris

LABOR COMMITTEE

**DELAWARE RIVER PORT AUTHORITY
Labor Committee Meeting**

One Port Center
2 Riverside Drive
Camden, New Jersey
Tuesday, October 5, 2021

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:

Chairwoman Cherelle Parker
Vice Chair Albert Frattali
Hayden Rigo (for Timothy DeFoor, Pennsylvania Auditor General)
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer)
Charles Fentress
Bruce Garganio
Richard Sweeney
Angelina Perryman

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer
Raymond Santarelli, General Counsel and Corporate Secretary (in person)
Stephen Holden, Deputy General Counsel (in person)
Toni Brown, Chief Administrative Officer
James White, Chief Financial Officer (in person)
David Aubrey, Inspector General
John Rink, PATCO General Manager
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present:

Jeff Nielsen, Associate Counsel, New Jersey Governor's Authorities Unit

CALL TO ORDER

Chairwoman Parker called the meeting of the Labor Committee of the Delaware River Port Authority to order at 10:34 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Chairwoman Parker, Frattali, Rigo, Perryman, Christian, Garganio, Sweeney and Fentress.

OPEN SESSION

Summary Statements and Resolutions for Consideration

Chairwoman Parker stated that there were two (2) items for open session. The first item is the discussion of Employer of Choice for the Region – Month-long Recognition of National Hispanic Heritage Month.

Chief Administrative Officer Brown reported that on September 15 the Authority began its recognition of National Hispanic Heritage Month. From September 15 through October 15 we will commemorate the rich history and culture of the Hispanic and Latinx communities in the United States. She told the Committee members that CEO Hanson kicked off the celebration on September 15 with a statement explaining the history of the commemorative period. The idea of a week-long celebration was first recognized in September 1968, when President Lyndon B. Johnson issued the Hispanic Heritage Week presidential proclamation. In August 1988, President Ronald Reagan signed a law that extended Hispanic Heritage Week to a month-long celebration. Two years later, in September 1989, by proclamation, President George H.W. Bush declared a 31-day period of observance as National Hispanic Heritage Month. CAO Brown explained that the starting date of the Heritage Month is important because it corresponds with Independence Day celebrations in many Latin American countries. On September 28, 2021, CEO Hanson issued another statement providing all Authority employees with links to informational material. In his statement he reminded employees that our shared values require all to strive to make new connections and to try and understand the views and perspectives of others. In his second statement, CEO Hanson reminded employees that awareness begins with respectful inquisitiveness, active listening, and empathy. Many employees have thanked CEO Hanson for sharing the historical overview. To raise awareness in our region about the outstanding achievements, contributions, and dedication of the Hispanic and Latinx people to American history, our culture, government, businesses, education, sports, science and the arts, we have and will continue to light the Ben Franklin Bridge and PATCO concourses red and green, and will also share information through our social media channels. CAO Brown reported that we recently received a note of thanks from Ivette Compean Rodriguez, Executive Director of the Mexican Cultural Center in Philadelphia for the special bridge lighting in recognition of Mexican Independence. The Executive Director said, “Your support was greatly appreciated not only by us, but by the many Mexicans living in the region! We heard great feedback...” CAO Brown said to be viewed as an Employer of Choice for the Region all employees must feel welcomed, valued, and truly included in the workplace. Chairwoman Parker thanked CAO Brown for providing the historical overview of how National Hispanic Heritage Month came into existence, and also said it is vitally important that all employees know that they are seen and that they and their contributions matter.

Chairwoman Parker stated that Summary Statement and Resolution DRPA-21-079 Revision of Employment of Relatives Policy will be considered by the Committee at a future meeting.

ADJOURNMENT

With no further business for Open Session, Chairwoman Parker announced that following adjournment the Committee would meet in Executive Session to discuss pending and anticipated

contract negotiations, and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion. The Labor Committee Meeting adjourned and the Committee moved into Executive Session at 10:44 a.m.

EXECUTIVE SESSION

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Frattali moved to close the Executive Session and Commissioner Fentress seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 10:58 a.m.

FINANCE COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Finance Committee Meeting

One Port Center
 2 Riverside Drive
 Camden, New Jersey
 Wednesday, October 6, 2021

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman
 Kathryn Joyce (for Stacy Garrity, Committee Vice Chair and Pennsylvania State Treasurer)
 Donna Powell
 Charles Fentress
 Keiwana McKinney
 Joseph Martz
 Aaron Nelson

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer
 Raymond Santarelli, General Counsel and Corporate Secretary (attended in person)
 Stephen Holden, Deputy General Counsel (attended in person)
 James White, Chief Financial Officer (attended in person)
 John Rink, General Manager, PATCO
 Robert Hicks, Chief Operating Officer
 Rohan Hepkins, Assistant General Manager, PATCO
 David Aubrey, Inspector General
 Richard Mosback, Director of Procurement
 Kevin LaMarca, Director, Information Services
 Christina Maroney, Director, Strategic Initiatives
 John Lotierzo, Director of Finance, DRPA
 Orville Parker, Manager, Budget/Financial Analysis
 Joseph McAroy, Bridge Director, BFB/BRB
 Ricardo DeOliveira, Bridge Director, WWB/CBB
 Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (attended in person)

Others Present:

Jamera Sirmans, Associate Counsel, New Jersey Governor's Authorities Unit
 Monique Curry-Mims, S&S Consultants, LLC, Board Liaison

OPEN SESSION

Committee Chair Nash called the meeting of the Finance Committee of the Delaware River Port Authority to order at 9:02 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Committee Chair Nash, Joyce, Powell, Fentress, McKinney, Nelson, and Martz.

OPEN SESSION

EXECUTIVE SESSION

Committee Chair Nash announced the Committee would meet in Executive Session and requested the Corporate Secretary to provide a description of the matters to be discussed. Mr. Santarelli stated that the subjects to be discussed in Executive Session related to pending and anticipated contract negotiations. Commissioner Fentress moved to go into Executive Session and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative and the Board moved into Executive Session at 9:04 a.m.

The Committee met in Executive Session.

Commissioner Martz moved to close Executive Session and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative and the Board moved back into Open Session at 9:18 a.m.

Committee Chair Nash stated that there were four (4) items for Open Session.

1) Financial Update

Chief Financial Officer/Treasurer White highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic and PATCO ridership volume and revenue, the Capital Program, General Fund, the addition of pre-pandemic financial comparisons with current financials and the COVID-19 pandemic's effect on same. Chief Executive Officer Hanson provided additional information on the traffic and ridership revenues. General Manager Rink provided additional information on PATCO ridership and revenue.

2) DRPA-21-080 Additional Funding for Blue Marble Consulting, Inc., Application Managed Services (AMS).

Chief Executive Officer Hanson presented Summary Statement and Resolution No. DRPA-21-080 seeking Board authorization to modify the existing contract with Blue Marble Consulting, Inc. to provide adequate funds for sustained engagement by DRPA and PATCO of application management support services to support the Authority staff in operating and maintaining the current functioning of the ECC ERP System, in an amount not to exceed \$2,887,166.00. Commissioner Powell moved to forward DRPA-21-080 to the Board for consideration and Commissioner McKinney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

3) DRPA-21-081 Active Benefits-Eligible Employees/Under Age 65 retiree, and Eligible Dependents – Health Benefits 2022 (DRPA/PATCO)

Chief Administrative Officer Brown presented Summary Statement and Resolution No. DRPA-21-081 seeking Board authorization to accept the +2% renewal submitted by AmeriHealth NJ to provide medical and prescription drug coverage to the Authority's active benefits-eligible employees, eligible retirees under age of 65, and their respective eligible dependents, in an amount not to exceed \$13,531,191.00. Commissioner Martz moved to forward DRPA-21-081 to the Board for consideration and Commissioner Nelson seconded the motion. There were no questions or comments. Commissioner Fentress abstained from the vote. All other Commissioners in attendance voted to approve the motion.

4) DRPA-21-082 Employee Dental Coverage 2022-2023 (DRPA/PATCO)

Chief Administrative Officer Brown presented Summary Statement and Resolution No. DRPA-21-082 seeking Board authorization to enter into a two-year contract with Delta Dental of New Jersey to provide dental coverage to active benefit-eligible DRPA and PATCO employees and their eligible dependents, in an amount not to exceed \$448,895.00. Commissioner Nelson moved to forward DRPA-21-082 to the Board for consideration and Commissioner Powell seconded the motion. There were no questions or comments. Commissioner Fentress abstained from the vote. All other Commissioners in attendance voted to approve the motion.

ADJOURNMENT

With no further business, Commissioner Fentress moved to adjourn the Meeting and Commissioner Martz seconded the motion. All Commissioners in attendance voted to approve the motion and the Meeting adjourned at 9:57 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA-21-080

SUBJECT: Additional Funding for Blue Marble Consulting, Inc., Application Management Services (AMS)

COMMITTEE: Finance

COMMITTEE MEETING DATE: October 6, 2021

BOARD ACTION DATE: October 20, 2021

PROPOSAL: The Board authorizes staff to modify the existing contract with Blue Marble Consulting, Inc., for an additional amount not-to-exceed \$2,887,166.

PURPOSE: To provide adequate funds for sustained engagement by DRPA and PATCO of application management support services to support Authority staff in operating and maintaining the current functioning of the ECC ERP system.

BACKGROUND: On August 18, 2019 the Board authorized and approved the Blue Marble Consulting, Inc., Application Management Services contract under resolution 20-050 for a one-year term with two one-year renewal options for \$1,443,384. The contract was structured under the condition that SuccessFactors and S/4 HANA would have been implemented during the 2019 – 2020 timeframe, reducing the number of support tickets attributed to the current ECC system significantly. Due to the pause in the new systems effective March 4, 2020 and currently extended to 2023 by decision of the Board, the increase in the number of supported applications, and the increase in overall support ticket volume, this has resulted in additional funding being required in order to satisfy the remainder of the three year contract term and support all necessary application upgrades.

SUMMARY:

Amount:	\$2,887,166
Source of Funds:	Revenue Fund and General Fund
Capital Project #:	N/A
Operating Budget:	2021-23 DRPA 610180 – Technology Service Contracts 2021-23 PATCO 610180 – Technology Service Contracts
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	8/17/20 - 8/17/23
Other Parties Involved:	N/A

DRPA-21-080
Finance Committee: October 6, 2021
Board Date: October 20, 2021
Blue Marble Consulting, Inc.

RESOLUTION

RESOLVED: That the Board authorizes staff to modify the existing contract with Blue Marble Consulting, Inc. for an amount not to exceed \$2,887,166 to provide Application Management Services (AMS) in support of the Authority's SAP ERP system for the remainder of the original contract period of one (1) year with two (2) one (1) year renewal options.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA and PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.

SUMMARY:

Amount:	\$2,887,166
Source of Funds:	Revenue Fund and General Fund
Capital Project #:	N/A
Operating Budget:	2021-23 DRPA 610180 – Technology Service Contracts 2021-23 PATCO 610180 – Technology Service Contracts
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	8/17/20 - 8/17/23
Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-21-081

SUBJECT: Active Benefits-Eligible Employees/Under Age 65 Retiree, and Eligible Dependents - Health Benefits 2022 (DRPA/PATCO)

COMMITTEE: Finance

COMMITTEE DATE: October 6, 2021

BOARD DATE: October 22, 2021

PROPOSAL: Staff seeks authorization to accept the +2% renewal submitted by AmeriHealth NJ to provide medical and prescription drug coverage to the Authority's active benefits-eligible employees, eligible retirees under the age of 65, and their respective eligible dependents.

PURPOSE: To continue to provide quality healthcare benefits package for active benefits-eligible DRPA/PATCO employees, eligible retirees under the age of 65, and their respective eligible dependents, including appropriate cost-sharing among plan participants.

BACKGROUND: Costs associated with healthcare benefits comprise a substantial portion of DRPA/PATCO's annual operating budget. In 2022, the DRPA and PATCO will spend approximately \$13,531,191 to provide medical and prescription drug coverage for its benefits-eligible employees, under age 65 retirees, and their respective eligible dependents.

The benefits-eligible employees include the following: all non-represented employees at DRPA and PATCO, FOP-represented and IBEW-represented.

Current retirees who are under the age of 65 and their eligible dependents receive their medical and prescription benefits through the Authority. Employees hired on or after January 1, 2007 are no longer eligible to receive health benefits upon retirement.

Benefits are provided to employees represented by the IUOE and Teamsters as prescribed by the Collective Bargaining Agreements with those Unions. The medical, prescription, dental and vision benefits are provided to IUOE and Teamster-represented employees by their respective health and welfare plans.

Our broker, Gallagher Benefits Services, "Gallagher", requested a renewal from our current carrier, AmeriHealth New Jersey.

- **During successful negotiations by our broker, Gallagher, for the Plan Year 2022, AmeriHealth NJ reduced its original +5% renewal offer to the following:**
 - +2% renewal increase; and
 - to renew its annual wellness budget of \$35,000; and
 - to permit the Authority to carry forward up to \$10,000 of any remaining unused funds from its 2021 wellness budget for a total of up to \$45,000 in 2022 wellness budget
- **No plan design or co-pay changes are proposed for either the medical or the prescription benefit.**
- **This is a reasonable and justified increase, given the increased prescription claims experience of the group and future expected medical and Rx trend. The estimated combined medical and prescription trend is 6.1%, based on Gallagher’s most recently published actuarial forecast.**
- **AmeriHealth NJ’s benefits include socially responsible features, such as expansive benefits for transgender employees.**
- **AmeriHealth NJ has been committed to improving access to care and addressing systemic issues of health equity for many years. With the recent expansion of the national conversation addressing health equity, AmeriHealth NJ has increased its focus on the impacts of Social Determinants of Health (“SDOH”) and are addressing them in several ways, including:**
 - Appointment of the organization’s first-ever executive director of Health Equity to help develop and implement strategies and interventions to ensure equitable whole person health across the company.
 - Analysis of community-level social determinants of health and language access needs in a comprehensive Population Health Assessment – completed annually as part of the formal NCQA accreditation process.
 - Creation of a Social Barrier Index (SBI) to identify members and regions that display social disadvantage across our service area. The SBI is a multi-dimensional tool that will allow AmeriHealth New Jersey to identify, target, and intervene in those cases which are impacted by SDOH. We are actively working on integrating the SBI score into our care management processes.
 - Participation at industry forums (Project Link, HL7 Gravity Project) to address SDOH.

Staff seeks Board authorization to work with our broker, Gallagher, to accept the 2% renewal submitted by AmeriHealth NJ for medical and prescription drug coverage to the Authority’s active benefits-eligible employees, eligible retirees under the age of 65, and their respective eligible dependents.

SUMMARY: **Amount:** **2% Renewal increase – based on current census, estimated to be \$13,531,191.**

This covers both DRPA and PATCO.

The annual rate is based upon our current census of active benefits-eligible employees and under age 65 retirees, and is subject to change as our census changes

Source of Funds:	Revenue Fund, General Fund
Capital Project #:	N/A
Operating Budget:	DRPA/PATCO Employee Services Expense
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	1/1/2022-12/31/2022
Other Parties Involved:	AmeriHealth NJ

DRPA-21-081
Finance: October 6, 2021
Board Date: October 20, 2021
Active Benefits-Eligible Employees/Under
Age 65 Retiree, and Eligible Dependents
Health Benefits 2022 (DRPA/PATCO)

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority authorizes staff to accept the 2% renewal proposed by AmeriHealth NJ for the provision of medical and prescription drug benefits for active benefits-eligible DRPA/PATCO employees, retirees under age 65, and their respective eligible dependents for Plan Year 2021 for an estimated annual premium \$13,531,191; and be it further

That the Board of Commissioners of the Delaware River Port Authority recognizes that the estimated annual premium of \$13,531,191 is based upon our current DRPA/PATCO census of active benefits-eligible employees, and is subject to change as our census increases or decreases; and be it further

That the Board authorizes staff to accept the \$35,000 annual wellness budget, plus up to \$10,000 carryover wellness funds from 2021 for a total of up to \$45,000 wellness budget for 2022; and be it further

That the Board of Commissioners authorizes staff to work with the Authority's broker, Gallagher Benefit Services, to finalize the terms of the 2022 Healthcare renewal with AmeriHealth NJ with no changes; and be it further

That staff is authorized to work with DRPA/PATCO's Third Party Administrator, Benefit Harbor in November 2021, to begin the 2022 Open Enrollment Process, and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA/PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of the DRPA/PATCO, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s), while they are absent or unavailable, the Chief Executive Officer shall execute such document(s) on behalf of the DRPA/PATCO.

SUMMARY: **Amount:** **2% Renewal increase– based on current census, estimated to be \$13,531,191**

This covers both DRPA and PATCO.

The annual rate is based upon our current census of active benefit-eligible employees and under age 65 retirees, and is subject to change as our census changes

Source of Funds:	Revenue Fund, General Fund
Capital Project #:	N/A
Operating Budget:	DRPA/PATCO Employee Services Expense
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	1/1/2022-12/31/2022
Other Parties Involved:	AmeriHealth

SUMMARY STATEMENT

ITEM NO.: DRPA-21-082

SUBJECT: Employee Dental Coverage 2022-2023
(DRPA/PATCO)

COMMITTEE: Finance

COMMITTEE DATE: October 6, 2021

BOARD DATE: October 20, 2021

PROPOSAL: Staff seeks authorization to enter into a two-year contract with Delta Dental of New Jersey to provide dental coverage to active benefit-eligible DRPA and PATCO employees and their eligible dependents.

PURPOSE: To continue to provide a quality dental care benefit package, with a national network, for active benefit-eligible DRPA and PATCO employees and their eligible dependents.

BACKGROUND: As part of its health and welfare benefits package for benefit-eligible active employees has traditionally provided comprehensive dental coverage with a national network. The coverage is currently with Delta Dental of NJ.

Delta Dental of New Jersey will continue to offer the following value-added enhancements, at no additional premium:

The Carry Over Maximum Program – This program allows members to carry over part of their unused standard annual maximum in one year to increase benefits for the following year and beyond; and

Oral Health Enhancement Program – This program allows eligible members who have previously been treated for periodontal disease to receive up to four dental cleanings and/or periodontal maintenance procedures per benefit period (typically this benefit is capped at two cleanings or procedures annually).

Gallagher Benefit Services obtained an initial two-year renewal from Delta Dental beginning January 1, 2022 at 7.93% increase. Subsequent successful negotiations by Gallagher resulted in a reduced final two-year renewal offer at a 4.43% increase, with rates guaranteed for two years from 1/1/2022 to 12/31/2023. It can be noted that this is the first increase in the dental plan rates in many years. Negotiated rates were *reduced* by 3.5% for two years from 1/1/2016 through 12/31/17, and were held flat for four years from 1/1/18 through 12/31/21.

SUMMARY: **Amount:** **Estimated \$448,895 annually**
2-year rate guarantee

Note: This covers DRPA and PATCO. The annual rate is based upon our current DRPA/PATCO census of active benefit-eligible employees and is subject to change as our census changes.

Source of Funds:	Revenue Fund, General Fund
Capital Project #:	N/A
Operating Budget:	DRPA/ PATCO Employee Services Expense
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	Two (2) Years (Plan Year 1/1/2022-12/31/2023)
Other Parties Involved:	Delta Dental of New Jersey

UNFINISHED BUSINESS

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.: DRPA-21-083

SUBJECT: Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)

COMMITTEE: New Business

COMMITTEE MEETING DATE: N/A

BOARD ACTION DATE: October 20, 2021

PROPOSAL: That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

PURPOSE: To permit staff to continue and maintain DRPA operations in a safe and orderly manner.

BACKGROUND: At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

DRPA-21-083
New Business: October 20, 2021
Board Date: October 20, 2021
Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)

RESOLUTION

RESOLVED: That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

SUMMARY:	Amount:	N/A
	Source of Funds:	See Attached List
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, October 20, 2021

DRPA

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Daktronics, Inc. Brookings, SD	One (1) Year Maintenance Service Agreement to cover inspections, replacement parts and tech support for the sixty (60) digital signs above DRPA Toll lanes and roadways along all four bridge facilities	\$55,885.00	Sole Source Provider, see attached Sole Source Justification Memo marked "Exhibit 1"	1. Daktronics, Inc. Brookings, SD	1. \$55,885.00	Revenue Fund
B	Eplus Technology Inc. Royersford, PA	Server for DMZ (AirGap), Switch (AirGap), HD's for Commvault Servers (AirGap)	\$49,188.93	In Accordance with Commonwealth of PA Co-Stars Contract #003-078 (Hardware)	1. Eplus Technology, Inc. Royersford, PA	1. \$49,188.93	General Fund
C	Kova Corp. Manahawkin, NJ	Warranty Renewal on the Audiolog Recording Equipment used by Public Safety and Transit Operations	\$34,648.78	In Accordance with New Jersey State Contract #83906	1. Kova Corp. Manahawkin, NJ	1. \$34,648.78	Revenue Fund
D	Delco Solutions, LLC Broomall, PA	Furnish and install a video conferencing solution in the Delaware River Port Authority boardroom.	\$51,516.00	In Accordance with Commonwealth of PA Co-Stars Hardware Contract #034-065	1. Delco Solutions LLC, Broomall, PA	1. \$51,516.00	General Fund

"Exhibit 1"

Memorandum: Purchases Greater Than \$25,000	
DRPA - Sole Source Purchase Order Request	
TO: James White, Chief Financial Officer John T. Hanson, CEO-DRPA / President-PATCO	
FROM: NAME	DEPARTMENT
Ricardo DeOliveira <small>Division Director/ Project Manager</small>	Bridge Operations
SUBJECT: Sole Source Approval	COMPANY PROVIDING SERVICE / PRODUCT Daktronics, Inc.
PURCHASE REQUISITION NUMBER	DATE
10024249, 4309, 4311, 4308	09/20/2021
Background: CBB, WWB, BFB & BRB - one (1) year contract service agreements to expire on 12/31/2021 to cover all inspections, replacement parts and tech support for the signs above the toll lanes on on the roadway.	
Justification for Proprietary/ Sole Source: Daktronics is the sole source provider of this product and sole source service contractor for the type of digital signs we have on the toll canopy fascias and on roadways of the 4 bridges. Quotes for each facility are attached to the Purchase Requisitions along with the 021 Departmental Checklist for Risk Management forms.	
Cost: <small>The PLATINUM PLUS Services Contract period for one year for the CBB, WWB & BFB CBB (Purchase Req#10024249) will cover all signs \$2,500 WWB (Purchase Req #10024249) will cover 18 signs \$10,000 BFB (Purchase Req #10024249) will cover 24 signs \$21,750 The GOLD Services Contract period for one year for the BRB BRB (Purchase Req#10024249) will cover 10 signs \$1,650 COMBINED COST FOR ALL CONTRACT SERVICE AGREEMENTS: \$55,950.00</small>	
Division Director	Ricardo DeOliveira <small>Digitally signed by Ricardo DeOliveira Date: 2021.09.21 13:18:26 -0400</small> Signature
James White	James M. White, Jr. <small>Digitally signed by James M. White, Jr. Date: 2021.09.21 14:08:38 -0400</small> Signature
John T. Hanson, CEO-DRPA/ President-PATCO	John T Hanson <small>Digitally signed by John T Hanson Date: 2021.09.22 16:54:30 -0400</small> Signature
Jan 2021	

PORT AUTHORITY TRANSIT CORP.

BOARD MEETING



Wednesday, October 20, 2021

Immediately following the DRPA Board Meeting

One Port Center

Board Room/Zoom

Camden, NJ

John T. Hanson, Chief Executive Officer



STEWARDSHIP. SERVICE. COMMUNITY.

PATCO BOARD



**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**Wednesday, October 20, 2021
Immediately following the DRPA Board Meeting
One Port Center
Camden, New Jersey**

ORDER OF BUSINESS

1. Roll Call
2. Public Comment
3. Report of the General Manager – October 2021
4. Approval of September 22, 2021 PATCO Board Meeting Minutes
5. Monthly List of Previously Approved List of Payments – September 2021
6. Monthly List of Previously Approved Purchase Orders and Contracts - September 2021
7. Approval of Balance Sheet and Equity Statement dated July 31, 2021.
8. Unfinished Business
9. New Business
 - PATCO-21-012 Consideration of Pending DRPA Contracts.
(Between \$25,000 and \$100,000)
10. Executive Session
11. Adjournment

GENERAL MANAGER'S REPORT



REPORT OF THE GENERAL MANAGER

*As stewards of public assets,
we provide for the safe and efficient operation
of transportation services and facilities
in a manner that creates value for the public we serve.*

October 20, 2021

To the Commissioners:

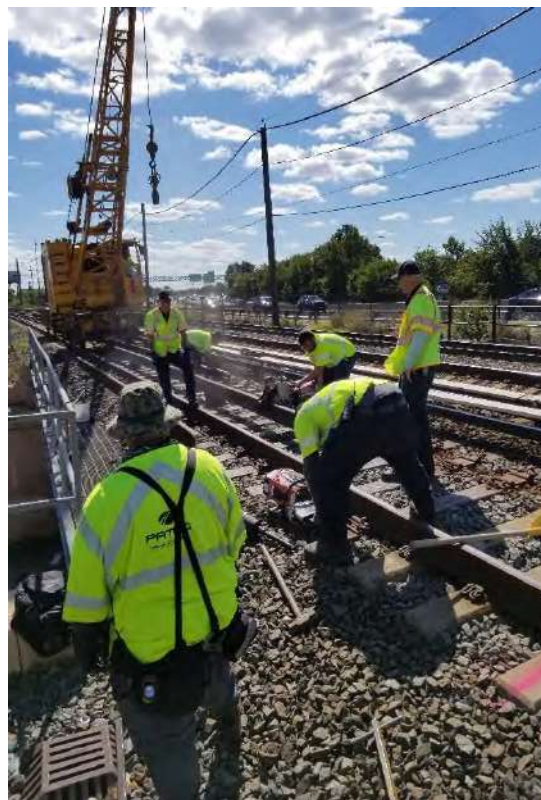
The following is a summary of recent PATCO activities, with supplemental information attached.

HIGHLIGHTS

Track & Facilities, Everyday Heroes – Track & Facilities staff routinely and frequently inspect all our track. On September 29, they spotted a defect on the track west of Ferry Avenue. Immediately springing into action, Transit Services



implemented a trackwork schedule of 20-minute headways vs. the usual 15; Track & Facilities staff replaced the rail, completing the work well before the evening peak service. Teamwork ensured the safety of our customers with a minimum of inconvenience.



SERVICE

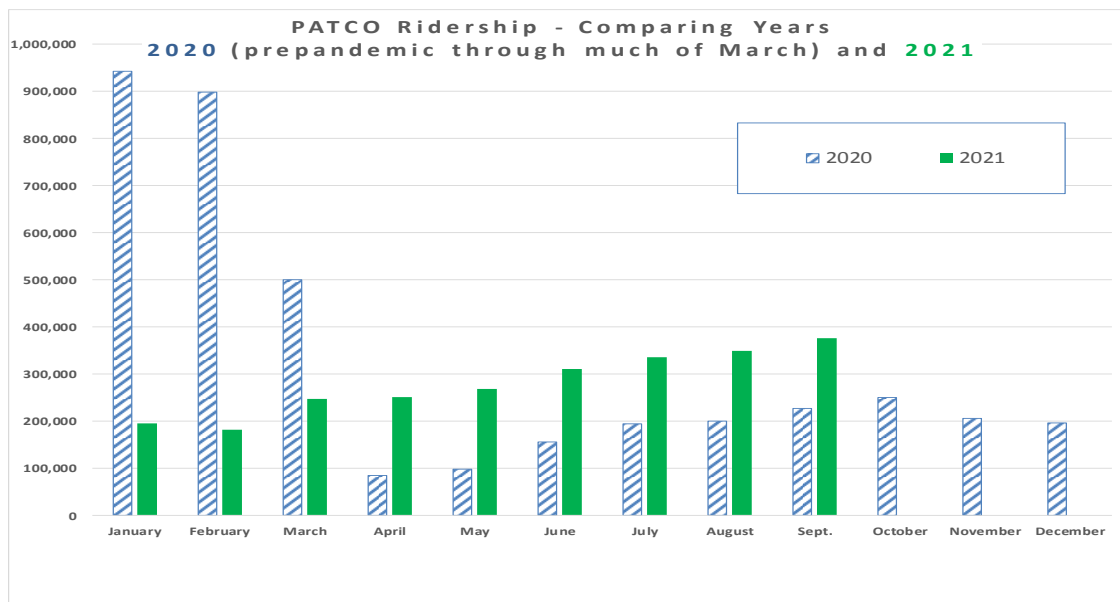
Bike MS City to Shore – On a beautiful Saturday morning, over 2500 cyclists converged at Woodcrest Station to start their 75-mile ride to Ocean City, New Jersey. With the exception of last year, for decades PATCO has hosted the start and finish of the National Multiple Sclerosis Society’s City to Shore Bike tour, an annual fund-raiser that benefits victims of this debilitating disease. Public Safety directs traffic as eager participants file



off Route 295 to park at our station for the weekend; police work to ensure the safety of the Multiple Sclerosis Society staff, volunteers, cyclists, and our passengers. Staff from many other PATCO departments, including Transit Services, Passenger Services, and Track & Facilities, contribute to the smooth running of this event as well. Riders begin their journey in a cordoned off parking lot known as the “corral” and zoom down a “chute” to the cheers of volunteers. They return the next day, exhilarated to have completed the challenging two-day, 150-mile ride. Through this year’s event, riders raised \$3.5 million.

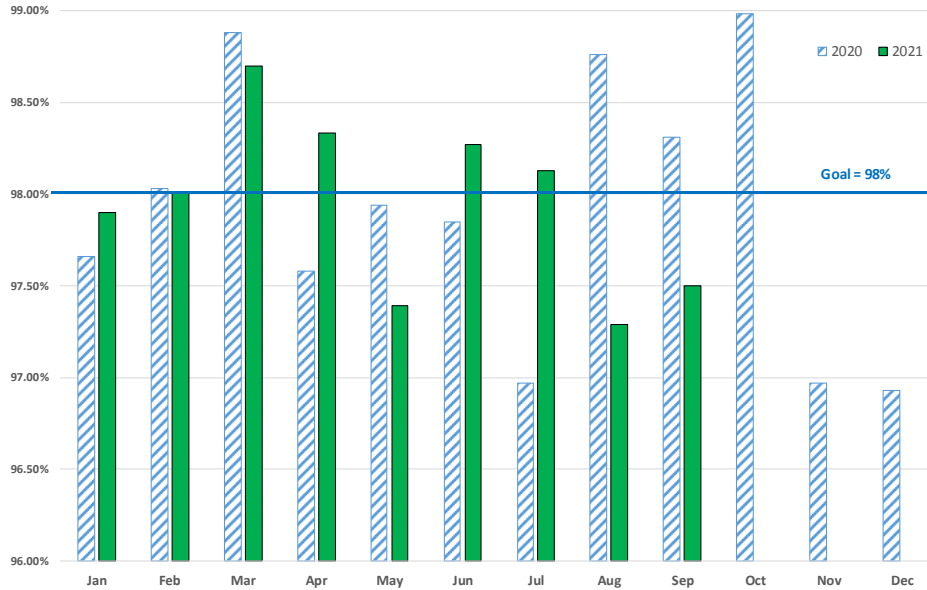
Ridership – COVID-19’s effect on travel patterns lingers, but ridership continues to rise gradually. By the last two weeks of the month, we had reached over 90,000 two weeks in a row, 42% of pre-COVID ridership levels.

The average weekday ridership grew 8% in September compared to the previous month, and 61% compared to September of 2020. September’s total ridership was 376,496, an **increase of 149,231 (+65.66%)** when compared to September of 2020. Ridership year to date as of the end of September was 2,513,199, a decrease of 786,267 **(-23.83%)** when compared to the same period of 2020.



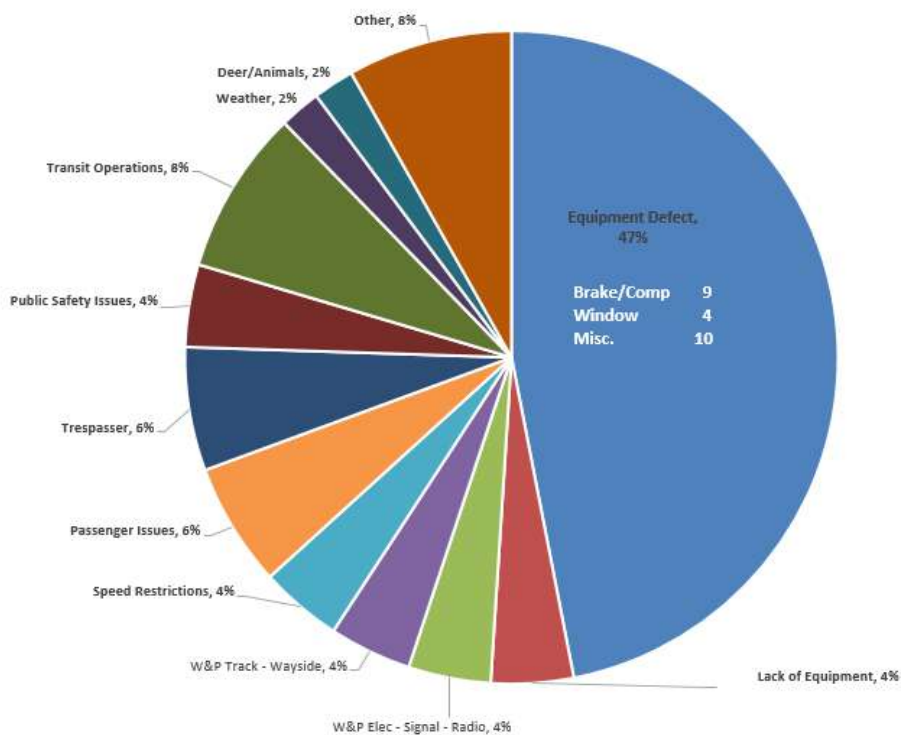
On-Time Performance – In **September**, our on-time performance was **97.50%**, better than in August but falling short of our goal of 98%. Of the 4,895 scheduled trips, 21 were cancelled, 97 were late, and 54 stations were bypassed. Our on-time performance for the year to date was **97.98%**.

PATCO On-Time Performance - Comparing Years 2020 and 2021



A variety of causes resulted in delays this month. Because of Hurricane Ida and possible tornadoes, 11 trains were late. In another weather-related incident, emergency track work to repair a sink hole delayed 13 trains.

Causes of Delay Incidents - September 2021



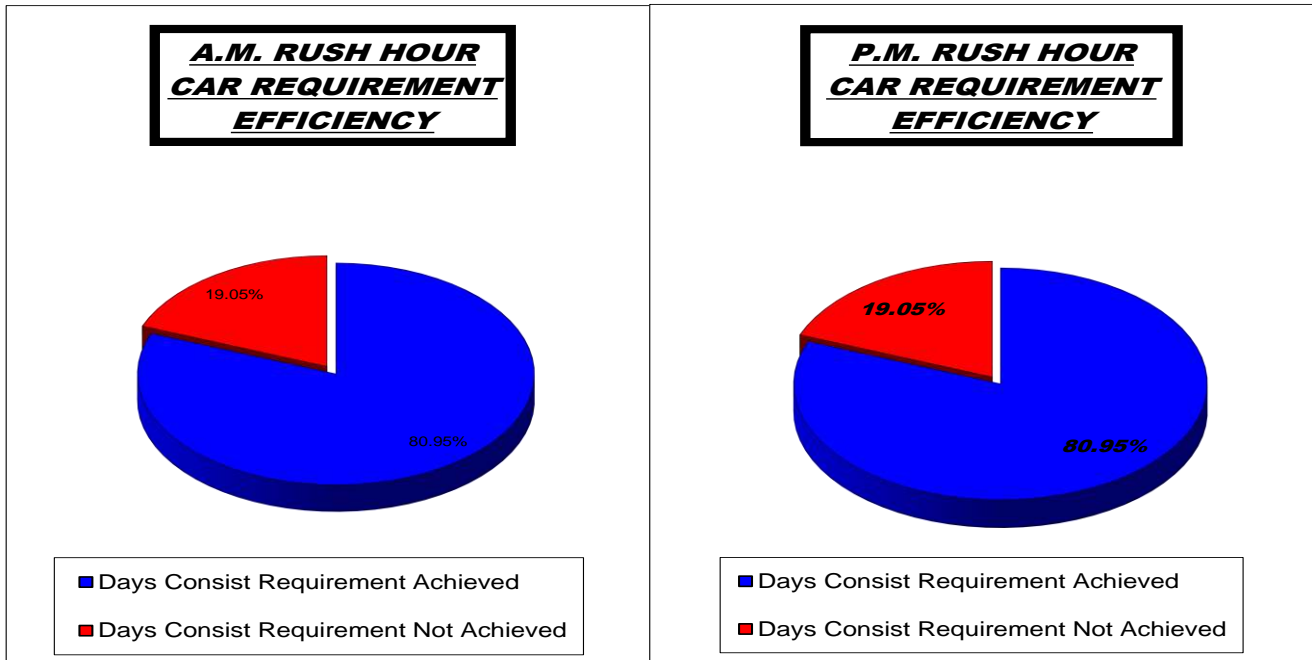
Availability of Transit Equipment – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers.

DAILY LOADLINE CAR REQUIREMENT FOR September 2021

A.M. RUSH HOUR (60 CARS REQUIRED)

P.M. RUSH HOUR (60 CARS REQUIRED)

Achieved	17	80.95%	Achieved	17	80.95%
Not Achieved	4	19.05%	Not Achieved	4	19.05%
TOTAL DAYS 21			TOTAL DAYS 21		



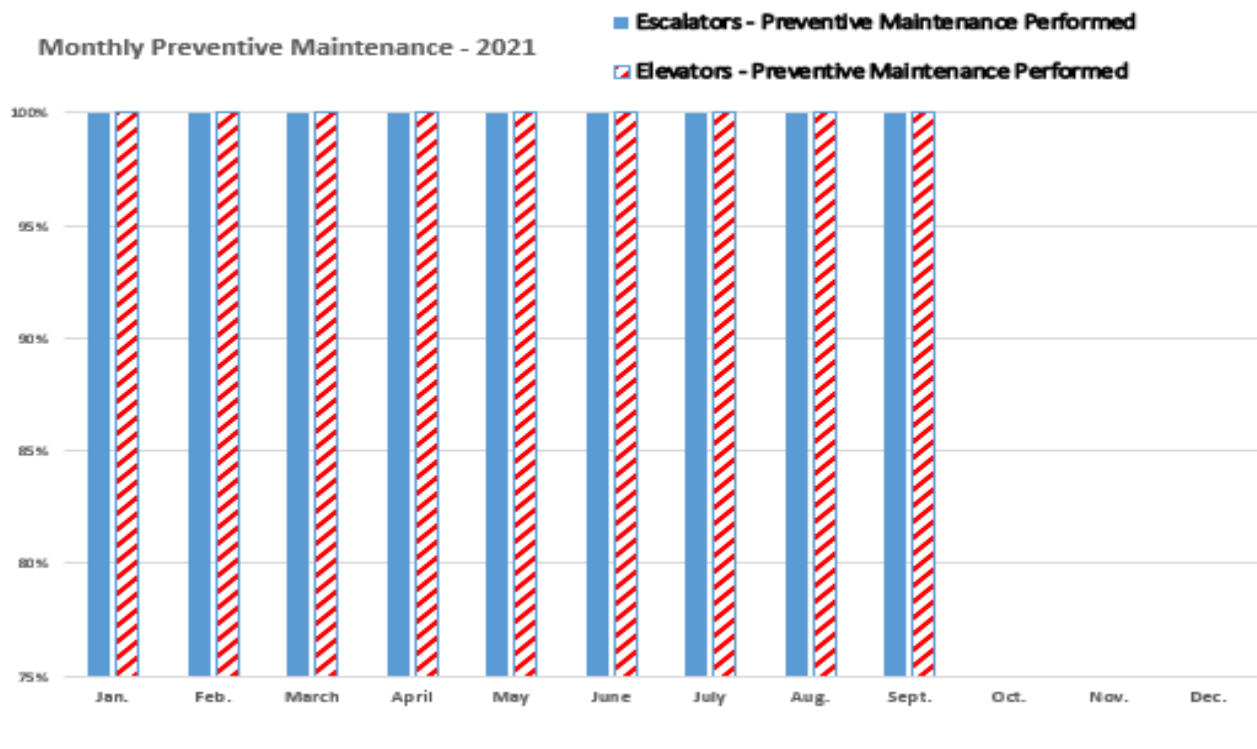
FREEDOM Service Center –The Service Center at Broadway Station is open on weekdays from 7 a.m. to 4:30 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards, and change credit card information.

Service	# of Customers Served in September	# of Customers Served YTD
Calls	948	6,328
Walk-Ups	423	2,643
Replacement Cards Issued	418	2,584
SHARE Card Sign-ups	70	328
Reduced Fare Program Sign-ups	35	276
Student Sign-ups	21	75
“T” Card sign-ups	5	46

STEWARDSHIP

Elevators / Escalators

- **Availability**
 - Availability of all **escalators** was **99.48%** in **September**, substantially exceeding our goal of 96% for the month. For the year to date, availability of escalators was **95.58%**.
 - Availability of all **elevators** was **99.30%** in September and **98.49%** for the year to date, both surpassing our goal of 97%.
- **Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in September except those under warranty.



FINANCE

(The following unaudited data are preliminary and reflect records in SAP as of 10/7/2021.)

PATCO Income year to date (**through 7/31/2021**) amounted to \$4,447,265, compared with a Budget Anticipated Income of \$5,554,085, an **unfavorable** variance of \$1,106,820 (**-19.93%**).

Operating expenses during **July** amounted to \$4,504,307, compared with a Budget Anticipated Expense of \$5,230,379, a **favorable** variance of \$726,071 or (**13.88%**). Year to date expenses totaled \$31,727,634 compared with a Budget Anticipated Expense of \$35,502,332, a **favorable** variance of \$3,774,698 or **10.63%**.

During the month of **July**, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$3,659,272. Total Cumulative Loss year to date (excluding rental and non-recurring charges)

equaled \$27,280,369. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$30,851,534.

Net Transit Loss (including lease expense) for the month of **July**, 2021 was \$4,169,439.

<u>Through July 31, 2021</u>	<u>Year to Date as of 7/31/2021</u>			
	2021 <u>Budget</u>	2021 <u>Actual</u>	<u>Variance</u>	
Income	\$5,554,085	\$4,447,265	\$1,106,820	U
Expenses	\$35,502,332	\$31,727,634	\$3,774,698	F
Operating Ratio	.1564	.1402		
Passengers	2,140,604	1,788,355	352,249	U
Car Miles	2,774,850	2,571,848	203,002	

PERSONNEL TRANSACTIONS

The following personnel transactions occurred in September, 2021:

NAME	POSITION	DEPT.	DATE
<u>APPOINTMENT(S)</u>			
Michael J. Milewski PA	Train Operator	Transit Services	9/13/2021
Andrew L. Schlaegel NJ	Train Operator	Transit Services	9/13/2021
Nicholas V. Taylor PA	Train Operator	Transit Services	9/13/2021

TEMPORARY APPOINTMENTS - None

PROMOTION(S) - None

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Jesse D. Pachell PA	From: Technical Supervisor To: Acting Director	Transit Services Transit Services	9/13 – 9/21/2021
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Beth M. Pratt NJ	From: Director To: Acting Assistant General Manager	Transit Services Office of the General Manager	9/13 – 9/21/2021
Donte' L. Talmadge PA	From: Storekeeper To: Acting Supervisor, Storeroom	Purchasing Purchasing	9/17 – 10/1/2021
Charles F. Glennan NJ	From: Manager, Power, Signals & Communications To: Acting Director	Power & Signals Power & Signals	9/24 – 9/29/2021

UPGRADE (GRADE CHANGE)- None

INTERAGENCY PROMOTION FROM PATCO TO DRPA – None

INTERAGENCY PROMOTION FROM DRPA TO PATCO - None

TRANSFERS - None

RETIREMENT(S) - None

RESIGNATION(S) - None

LAY OFFS - None

END OF TEMPORARY ASSIGNMENT

Emma L. Barr NJ	Summer Intern	Track & Facilities	9/02/2021
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DECEASED

Henry M. Nierzwicki NJ	Electronic Technician	Fare Collection	9/13/2021
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The quarterly Affirmative Action Scorecard is attached to this report.

PURCHASING & MATERIAL MANAGEMENT

During the month of **September**, 98 purchase orders were issued with a total value of \$491,244. Of the \$330,463 in monthly purchases where minority vendors could have served PATCO needs, \$5,092 was awarded to MBEs and \$8,330 to WBEs. The \$13,422 total MBE/WBE purchases in September represent 2.73% of the total spent and 4.06% of the purchases available to MBE/WBEs.

Attached to this report is the Affirmative Action Report summarizing purchases during the third quarter of 2021.

MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)

The following significant maintenance initiatives progressed in September:

- In September five (5) overhauled motors were available for installation as needed. Seventy-six (76) are in the overhaul process, including sixteen (16) at Swiger Coil, twenty-three (23) at RAM, nineteen (19) at WALCO, eighteen (18) at Sherwood, none (0) pending outbound shipment, and none (0) undergoing in-house mini-overhaul.

**Traction Motor Overhaul
Thru September 30, 2021**

	2020	2021	Total
Resolution P-19-018	\$ 2,658,439.76	\$ 1,908,419.79	\$ 4,566,859.55
Totals	\$ 2,658,439.76	\$ 1,908,419.79	\$ 4,566,859.55

Vendor Breakdown

RAM Industrial	\$ 761,512.00	\$ 470,089.00	\$ 1,231,601.00
Sherwood	\$ 315,583.00	\$ 451,439.00	\$ 767,022.00
Swiger Coil	\$ 816,488.76	\$ 444,027.79	\$ 1,260,516.55
Walco Electric	\$ 764,856.00	\$ 542,864.00	\$ 1,307,720.00
Totals	\$ 2,658,439.76	\$ 1,908,419.79	\$ 4,566,859.55

Remaining Contract Funds

\$5,933,140.45

- We established a goal of 40 truck overhauls in 2021. Six (6) have been assembled so far, with two (2) in progress.
- Thirty-three (33) rebuilt gearboxes are currently available, and no (0) wheelsets are assembled for truck building. Twenty-two (22) gearboxes are in the overhaul process with none (0) at UTC, seventeen (17) at Penn Machine, five (5) at PATCO and none (0) pending outbound shipment. Fleetwide gearbox inspection and repairs are underway. Sixty-three percent (63%) of the fleet has been inspected and repaired.

Gearbox Overhaul
Thru September 30, 2021

Resolution	2018	2019	2020	2021	Grand Total
P-18-025	-	\$ 366,838.96	\$ 622,789.96	\$ 291,488.36	\$ 1,281,117.28
Totals	-	\$ 366,838.96	\$ 622,789.96	\$ 291,488.36	\$ 1,281,117.28

Vendor Breakdown

UTC/RAS	\$ 148,152.72	\$ 25,361.34	\$ 173,514.06
Penn Machine LLC	\$ 218,686.24	\$ 597,428.62	\$ 1,107,603.22
Totals	\$ 366,838.96	\$ 622,789.96	\$ 1,281,117.28
Remaining Contract Funds			\$ 218,882.72

- In September, custodial employees scrubbed (performed intensive interior cleaning on) ten (10) cars and completed 168 exterior washes.
- Overhaul of the shop:
 - In-floor hoist – On-site work began on October 5, 2020. 0 and 1 Tracks have been removed, and in-floor hoist pit construction is under way.
 - Concrete pouring for the first lift bay and turntable was completed on February 9, 2021.
 - Concrete pouring for the lower section of the second and third lift bays was completed on April 7, 2021.
 - Turntables were installed on June 29, 2021.
 - Preparation for the car body hoist is in process.
 - Lifting mechanisms are installed and being wired to the motor control center.
 - The in-floor hoist is currently being programmed and calibrated in preparation for commissioning testing.
 - The running rail has been installed; wiring of ground return is under way in preparation for testing the hoist under load.
- Car overhaul – Warranty has expired for all 120 train cars. Alstom is finishing FMIs and preparing to close out the refurbishment project.
- The wayside monitoring and diagnostic system demonstration took place on March 10, 2021. Quester Tangent upper management witnessed slow performance of WMDS system. QT acknowledges the problem with the system and is working on a resolution.

TRACK & FACILITIES

- In September, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections. The Track Department completed track inspections on weekends to make up for days lost during the week due to weather.
- During a track outage for RCC installation of a grade crossing at Center Cut, Track Mechanics completed the welding of 25 frog from West Ferry to 8th/Market.
- Crews also welded 23W frog point at City Hall Interlocking and 53E frog at East Ferry Interlocking.
- Crews replaced tie hold down bolts, lags and split ties.

- Crews inspected the track area from Ashland to Woodcrest Station to identify any debris left by NJ Transit tie replacement project.
- Crews installed IJ and two buffer rails on the 128/130 track circuit, north rail.
- Plasser tamper surfaced track at the east and west end of Westmont Viaduct. Ballast was applied in low cribs. A second crew profile-ground the west end IJ at Westmont.
- Plasser tamper surfaced track starting at Center Cut working east. The east end of Camden Portal, west end of Mickle Street Tunnel, Haddon Avenue Bridge and Pine Street Bridge were tamped, including the mud pocket at the center of the bridge. Ballast was applied to low cribs.
- Support services (flagging and scheduling) were provided as required for the following projects:
 - Way Interlocking Rehabilitation (Contract No. PATCO-59-2017). Staff also assisted RCC North crews with the welding of gussets on the subway beams in the center of Way Interlocking.
 - Ben Franklin Rehabilitation capital project (Contract No. BF-54-2019). Flagman supported removal of steel structure supporting shielding on the BFB.
 - Solar project – assisted SunPower with boring operation at West Crest.
 - T&F staff assisted BFB Maintenance with the P655 bucket truck to deliver electronic equipment to Camden anchorage.



POWER AND SIGNALS

- Power & Signals staff identified and isolated adverse power conditions associated with MH-B at Center Cut. ACM remediation scheduling is in progress.
- Mainline track outages were established for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at interlockings and substations.
- Stations, subway tunnels, and parking lots were relamped as necessary.
- Support services were also provided as required for the following projects:
 - Lindenwold Substation switchgear renewal – provided support personnel
 - Way Interlocking signal and rail renewal - provided flagging, scheduling and field coordination
 - BFB suspension cable – provided support personnel
 - Maintenance and repairs of escalators and elevators

- Sun Power / JJD – provided flagging, scheduling, and 26.4kV power coordination at Lindenwold, Ashland, Woodcrest, Westmont and Ferry Stations/substations.

SAFETY

The monthly report of the Safety Department is enclosed with this report.

Respectfully submitted,



John D. Rink
General Manager

PORT AUTHORITY TRANSIT CORPORATION
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES
July 31, 2021 Monthly and YTD

	1ST A/P 1/31/2021	2ND A/P 2/28/2021	3RD A/P 3/31/2021	4TH A/P 4/30/2021	5TH A/P 5/31/2021	6TH A/P 6/30/2021	7TH A/P 7/31/2021
INCOME							
Operating	446,026	414,684	573,644	580,504	628,158	742,426	807,024
Non-Operating	<u>34,011</u>	<u>40,875</u>	<u>35,104</u>	<u>40,195</u>	<u>44,458</u>	<u>22,145</u>	<u>38,011</u>
Total Income-Pd	480,037	455,559	608,748	620,699	672,616	764,571	845,035
Total Oper.Inc.-YTD		860,710	1,434,354	2,014,858	2,643,016	3,385,442	4,192,466
Total NonOper.Inc.-YTD		74,886	109,990	150,185	194,643	216,788	254,799
Total Income-YTD		935,596	1,544,344	2,165,043	2,837,659	3,602,230	4,447,265
EXPENSE							
Way & Power	1,156,493	1,250,490	1,196,801	1,022,420	1,074,838	1,047,377	1,035,498
Equipment	504,067	654,197	605,343	257,067	612,165	613,314	632,470
Transportation	1,622,931	1,443,161	1,529,275	1,536,150	1,536,889	1,576,197	1,642,305
Administration	634,247	521,209	645,266	769,140	762,142	1,622,762	680,482
Purchased Power	461,302	495,844	392,200	343,277	244,656	391,374	401,507
Ins & Claims	111,754	111,755	131,456	(15,957)	239,632	122,093	112,045
Sub-Total-Pd	4,490,794	4,476,656	4,500,341	3,912,097	4,470,322	5,373,117	4,504,307
Sub-Total-YTD		8,967,451	13,467,791	17,379,888	21,850,209	27,223,327	31,727,634
OPEB Accrual-PD	0	0	0	0	0	0	0
OPEB Accrual-YTD		0	0	0	0	0	0
Rent-DRPA-PD	510,163	510,167	510,167	510,167	510,167	510,167	510,167
Rent-DRPA-YTD		1,020,330	1,530,497	2,040,664	2,550,831	3,060,998	3,571,165
Total Expenses-Pd	5,000,957	4,986,823	5,010,508	4,422,264	4,980,489	5,883,284	5,014,474
Total Expenses-YTD		9,987,781	14,998,288	19,420,552	24,401,040	30,284,325	35,298,799
STATISTICS							
Passengers-PD	195,421	180,888	247,650	250,811	267,782	310,274	335,529
Passengers-YTD		376,309	623,959	874,770	1,142,552	1,452,826	1,788,355
Oper Rev. /Pass-Pd	2.28	2.29	2.32	2.31	2.35	2.39	2.41
Oper Rev. /Pass-YTD		2.29	2.30	2.30	2.31	2.33	2.34
Oper Exp. /Pass-Pd	22.98	24.75	18.17	15.60	16.69	17.32	13.42
Oper Exp. /Pass-YTD		23.83	21.58	19.87	19.12	18.74	17.74
Car Miles-Pd	355,376	348,464	372,794	362,474	343,634	388,864	400,242
Car Miles-YTD		703,840	1,076,634	1,439,108	1,782,742	2,171,606	2,571,848
Oper Rev. /CM-PD	1.26	1.19	1.54	1.60	1.83	1.91	2.02
Oper Rev. /CM-YTD		1.22	1.33	1.40	1.48	1.56	1.63
Oper Exp./CM-PD	12.64	12.85	12.07	10.79	13.01	13.82	11.25
Oper Exp./CM-YTD		12.74	12.51	12.08	12.26	12.54	12.34
Avg. Rev. /Pass- YTD	2.46	2.49	2.48	2.48	2.48	2.48	2.49

Port Authority Transit Corporation
Analysis of Budgeted/Actual Income - Year 2021
7th Accounting Period Ending
July 31, 2021

Income	2021		Current			Year-To-Date			
	Budget	Budget	Actual	Variance		Budget	Actual	Variance	
Gross Passenger Revenue	\$10,766,698	\$919,706	\$788,126	(\$131,580)	-14.31% U	\$4,903,375	\$4,102,050	(\$801,325)	-16.34% U
Smart Card Sales	<u>33,000</u>	<u>2,750</u>	<u>6,130</u>	<u>3,380</u>	<u>122.91% F</u>	<u>\$19,250</u>	<u>26,420</u>	<u>7,170</u>	<u>37.25% F</u>
Net Passenger Revenue	\$10,799,698	\$922,456	\$794,256	(\$128,200)	-13.90% U	\$4,922,625	\$4,128,470	(\$794,155)	-16.13% U
Advertising	225,000	\$54,167	15,466	(38,701)	-71.45% U	343,750	74,635	(269,115)	-78.29% U
Parking	273,401	23,426	12,768	(10,658)	-45.50% U	126,675	63,996	(62,679)	-49.48% U
Leases & Rentals	325,550	21,755	22,509	754	3.47% F	152,285	168,292	16,007	10.51% F
Interest	3,000	250	23	(227)	-90.62% U	1,750	198	(1,552)	-88.66% U
Miscellaneous	<u>12,000</u>	<u>1,000</u>	<u>13</u>	<u>(987)</u>	<u>- U</u>	<u>7,000</u>	<u>11,674</u>	<u>4,674</u>	<u>± F</u>
Total Income	<u>\$11,638,649</u>	<u>\$1,023,053</u>	<u>\$845,035</u>	<u>(\$178,018)</u>	<u>-17.40% U</u>	<u>\$5,554,085</u>	<u>\$4,447,265</u>	<u>(\$1,106,820)</u>	<u>-19.93% U</u>
Passengers	4,620,033	395,860	335,529	-60,331	-15.24% U	2,140,604	1,788,355	-352,249	-16.46% U

**Port Authority Transit Corporation
Comparative Analysis - 2021
Budget /Actual-Income & Departmental Expenses
for the Month Ending
July 31, 2021**

	2021		Current			Year-To-Date			
	BUDGET	BUDGET	ACTUAL	VARIANCE		BUDGET	ACTUAL	VARIANCE	
Gross Passenger Revenue	\$10,766,698	\$919,706	\$788,126	(\$131,580)	-14.3% U	\$4,903,375	\$4,102,050	(\$801,325)	-16.3% U
Smart Card Sales	33,000	2,750	6,130	3,380	122.9% F	19,250	26,420	7,170	37.2% F
Net Passenger Revenue	\$10,799,698	922,456	794,256	(128,200)	-13.9% U	4,922,625	4,128,470	(794,155)	-16.1% U
Other	<u>838,951</u>	<u>100,598</u>	<u>50,780</u>	<u>(49,818)</u>	<u>-49.5% U</u>	<u>631,460</u>	<u>318,795</u>	<u>(312,665)</u>	<u>-49.5% U</u>
Total Income	<u>\$11,638,649</u>	<u>\$1,023,053</u>	<u>\$845,035</u>	<u>(\$178,018)</u>	<u>-17.4% U</u>	<u>\$5,554,085</u>	<u>\$4,447,265</u>	<u>(\$1,106,820)</u>	<u>-19.9% U</u>
Way & Power Dept.	\$13,276,517	\$1,117,097	\$1,035,498	\$81,599	7.3% F	\$7,739,804	\$7,783,917	(\$44,113)	-0.6% U
Equipment Dept.	9,742,613	813,631	632,470	181,161	22.3% F	5,683,773	3,878,623	1,805,150	31.8% F
Transportation Dept.	21,532,972	1,796,202	1,642,305	153,897	8.6% F	12,561,771	10,886,908	1,674,863	13.3% F
Administration Dept.	9,444,318	922,432	680,482	241,950	26.2% F	5,449,870	5,635,248	(185,379)	-3.4% U
Insurance & Claims	2,092,196	174,350	112,045	62,305	35.7% F	1,220,448	812,778	407,670	33.4% F
Purchased Power	<u>4,880,000</u>	<u>406,667</u>	<u>401,507</u>	<u>5,160</u>	<u>1.3% F</u>	<u>2,846,667</u>	<u>2,730,160</u>	<u>116,507</u>	<u>4.1% F</u>
Sub-Total	\$60,968,615	\$5,230,379	\$4,504,307	\$726,071	13.9% F	\$35,502,332	\$31,727,634	\$3,774,698	10.6% F
Rent-DRPA	6,122,000	510,167	510,167	—	— F	3,571,165	3,571,165	—	— F
Reserve Accrual for Other Post Employment Benefits	<u>0</u>	<u>0</u>	<u>0</u>	<u>—</u>	<u>— F</u>	<u>0</u>	<u>0</u>	<u>—</u>	<u>— F</u>
Total Expenses	<u>\$67,090,615</u>	<u>\$5,740,546</u>	<u>\$5,014,474</u>	<u>\$726,071</u>	<u>12.6% F</u>	<u>\$39,073,497</u>	<u>\$35,298,799</u>	<u>\$3,774,698</u>	<u>9.7% F</u>
Transit Subsidy (includes rent)	<u>(\$55,451,966)</u>	<u>(\$4,717,492)</u>	<u>(\$4,169,439)</u>	<u>\$548,053</u>	<u>11.6% F</u>	<u>(\$33,519,412)</u>	<u>(\$30,851,534)</u>	<u>\$2,667,878</u>	<u>8.0% F</u>

PORT AUTHORITY TRANSIT CORPORATION EEO SCORECARD
QUARTER ENDING September 30, 2021

EEO CATEGORIES	CURRENT UTILIZATION															
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY		
		#	%	#	%	#	%	#	%	#	%	#	%	#	%	
OFFICIALS & ADMINISTRATORS	88	18	26%	21	30%	3	4%	1	1%	0	0%	1	1%	26	38%	
PROFESSIONALS	14	12	86%	6	43%	0	0%	0	0%	1	7%	0	0%	7	60%	
PARAPROFESSIONALS (Semi-Skilled)	63	7	13%	27	51%	1	2%	3	6%	0	0%	0	0%	31	68%	
SERVICE MAINTENANCE	34	9	26%	24	71%	3	9%	0	0%	0	0%	0	0%	27	79%	
ADMINISTRATIVE SUPPORT	18	7	44%	6	38%	2	13%	0	0%	0	0%	0	0%	8	60%	
CRAFT WORKERS (SKILLED)	123	0	0%	17	14%	7	6%	1	1%	0	0%	1	2%	26	21%	
TOTALS	308	63	17%	101	33%	18	6%	6	2%	1	0%	2	1%	126	40%	

QUARTER ENDING June 30, 2021

EEO CATEGORIES	CURRENT UTILIZATION															
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY		
		#	%	#	%	#	%	#	%	#	%	#	%	#	%	
OFFICIALS & ADMINISTRATORS	88	18	26%	21	30%	3	4%	1	1%	0	0%	1	1%	26	38%	
PROFESSIONALS	14	12	86%	6	43%	0	0%	0	0%	1	7%	0	0%	7	60%	
PARAPROFESSIONALS (Semi-Skilled)	63	7	13%	28	53%	2	4%	3	6%	0	0%	0	0%	33	82%	
SERVICE MAINTENANCE	38	11	31%	26	72%	3	8%	0	0%	0	0%	0	0%	29	81%	
ADMINISTRATIVE SUPPORT	17	7	41%	7	41%	2	12%	0	0%	0	0%	0	0%	9	69%	
CRAFT WORKERS (SKILLED)	123	0	0%	16	13%	7	6%	1	1%	0	0%	1	2%	25	20%	
TOTALS	312	66	18%	104	33%	17	6%	6	2%	1	0%	2	1%	129	41%	

**PORT AUTHORITY TRANSIT CORPORATION
AFFIRMATIVE ACTION REPORT
GOODS AND SUPPLIES**

QUARTER ENDING SEPTEMBER 30, 2021

TOTAL \$ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER	TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER	% \$ AWARDED TO MBEs/WBEs THIS QUARTER
\$369,897.79	\$45,422.19 MBE = \$16,148.79 WBE = \$29,273.40	12.28% MBE = 4.37% WBE = 7.91%
TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's	TOTAL POs TO MBEs/WBEs FOR QUARTER	% POs TO MBE's/WBEs FOR QUARTER
63	46 MBE = 15 WBE = 31	73.02% MBE = 23.81% WBE = 49.21%

QUARTER ENDING JUNE 30, 2021

TOTAL \$ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER	TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER	% \$ AWARDED TO MBEs/WBEs THIS QUARTER
\$53,808.36	\$31,531.23 MBE = \$5,329.70 WBE = \$26,201.53	58.59% MBE = 9.90% WBE = 48.69%
TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's	TOTAL POs TO MBEs/WBEs FOR QUARTER	% POs TO MBE's/WBEs FOR QUARTER
62	46 MBE = 12 WBE = 34	74.19% MBE = 19.35% WBE = 54.84%

PO = Purchase Order
MBE = Minority Business Enterprise
WBE = Woman Business Enterprise

**PORT AUTHORITY TRANSIT CORPORATION
AFFIRMATIVE ACTION REPORT
GOODS AND SUPPLIES**

QUARTER ENDING SEPTEMBER 30, 2021

TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER	TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER	% \$ AWARDED TO MBEs/WBEs
\$999,227.77	\$45,422.19 MBE = \$16,148.79 WBE = \$29,273.40	4.55% MBE = 1.62% WBE = 2.93%
TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER	TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER	% POs AWARDED TO MBEs/WBEs THIS QUARTER
296	46 MBE = 15 WBE = 31	15.54% MBE = 5.07% WBE = 10.47%

QUARTER ENDING JUNE 30, 2021

TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER	TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER	% \$ AWARDED TO MBEs/WBEs
\$2,349,130.30	\$31,531.23 MBE = \$5,329.70 WBE = \$26,201.53	1.34% MBE = 0.23 % WBE = 1.11 %
TOTAL# POs AWARDED TO ALL VENDORS THIS QUARTER	TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER	% POs AWARDED TO MBEs/WBEs THIS QUARTER
264	46 MBE = 12 WBE = 34	17.42% MBE = 4.55% WBE = 12.87%

PO = Purchase Order
MBE = Minority Business Enterprise
WBE = Woman Business Enterprise

MEMORANDUM

PORT AUTHORITY TRANSIT CORPORATION
of Pennsylvania & New Jersey



TO: John Rink

FROM: David Fullerton

SUBJECT: Monthly Report: Safety Department – September, 2021

DATE: October 12, 2021

1. Safety Services Staff was involved in the following activities concerning Contractors' Safety:
- Conducted Contractors' Safety Briefings and created the necessary follow-up reports of safety briefings as shown below (total of 67 people trained):

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
09/13/21	Guthrie Glass	PATCO-65-2018	PATCO Station Enhancements	10
09/13/21	NS Wash		Train Car Wash Upgrades	1
09/13/21	PATCO New Hires		Train Operators	3
09/13/21	RCC	PATCO-59-2017	PATCO Way Interlocking	10
09/20/21	Freedom Glass	PATCO-65-2018	PATCO Station Enhancements	5
09/20/21	Guthrie Glass	PATCO-65-2018	PATCO Station Enhancements	1
09/20/21	RCC	PATCO-59-2017	PATCO Way Interlocking	9
09/20/21	Vanalt	PATCO-59-2017	PATCO Way Interlocking	3
09/27/21	AECOM	PATCO-59-2017	PATCO Way Interlocking	1
09/27/21	AP Construction	PATCO-65-2018	PATCO Station Enhancements	5
09/27/21	DRPA New Hires		Police Dispatcher	3
09/27/21	GPI	BF-54-2019	Rehab. of SS & Anchorages	4
09/27/21	Munoz Engineering	PATCO-59-2017	PATCO Way Interlocking	1
09/27/21	RCC	PATCO-59-2017	PATCO Way Interlocking	11

Drug & Alcohol Tests – for September 2021

Random Drug only	8
Random Alcohol only	0
Random Drug & Alcohol	4
Reasonable Suspicion Drug only	0
Reasonable Suspicion Alcohol only	0
Post-Accident	<u>0</u>
TOTAL TESTS COMPLETED	12

2. Internal PATCO Safety Activities:

- Conducted Audit Preparation, September 2nd, 2021
- Participated in Mandatory Daily Telephone Conference with CEO Hanson and GM John Rink, September 2nd, 6th, 7th, 9th, 13th, 14th, 20th, 21st, 23rd, 27th, 28th, and 30th, 2021
- Attended PATCO Staff Meeting, Microsoft Teams, September 7th and September 21st, 2021
- Conducted Audit Preparation, September 9th, 2021
- Participated in SSOA Monthly Meeting with PATCO via Microsoft Teams, September 9th, 2021
- Participated in PATCO Directors' Meeting, Microsoft Teams, September 14th and 28th, 2021
- Facilitated Supervisor/Traffic Analyst Physical Agility Test, September 15th, 2021
- Conducted Audit Preparation, September 16th, 23rd, 29th, and 30th, 2021
- Attended Senior Staff Meeting, Telephone Conference Call, September 16th, 2021
- Attendance at Bike MS Walk-through, Woodcrest Station, September 16th, 2021
- Attended and Participated in Disciplinary Action Committee Reviews via Microsoft Teams re Train Operator, Station Supervisor, and Power & Signals Maintainer, September 17th, 2021
- Conducted Transit Services, Audit Discussion, Microsoft Teams, September 22nd, 2021
- Participated in BFB NJ Anchorage—UAS Flight Operations Plan Review, Microsoft Teams, September 24th, 2021
- Attended DRPA and PowerDMS Meeting, Microsoft Teams, September 27th, 2021
- Attended and Participated in Disciplinary Action Hearing involving Train Operator, Microsoft Teams, September 30th, 2021

3. Internal DRPA Safety Activities:

- Conducted CBB Shop Safety Inspections, September 2nd, 9th, 16th, 23rd, and 30th, 2021
- Attended C&M Managers' Meeting 2021, Conference Call, September 7th, 2021
- Conducted WWB Shop Safety Inspections, September 7th, 14th, 21st, and 28th, 2021
- Attended WWB Workplace Safety Committee Meeting, Conference Call, September 8th, 2021
- Attended CBB Workplace Safety Committee Meeting, Conference Call, September 13th, 2021
- Attended BFB Workplace Safety Committee Meeting, Conference Call, September 14th, 2021
- Conducted BRB Shop Safety Inspections, September 15th and 24th, 2021
- Conducted BFB Shop Safety Inspections, September 16th and 23rd, 2021
- Conducted Fire Extinguisher Training, Microsoft Teams, September 28th and 29th, 2021
- Scheduled Random Drug & Alcohol screenings with Interstate Mobile, September 2021

- Reviewed various Health and Safety plans from contractors who were awarded construction and/or design projects during the month of September.
- Reviewed and commented on various Engineering Technical and Special Provisions documents for future DRPA projects. Conducted various site safety visits and inspections at DRPA Non-OCIP construction projects at the four bridges.

4. **Joint PATCO/DRPA Safety Activities:**

- Participated in Safety Services Daily Telephone Conference Meeting, September 1st-3rd, 7th-10th, 13th-17th, 20th-24th, and 27th-30th, 2021
- Conducted and participated in monthly SACC/Joint Workplace Committee meeting via Microsoft Teams and Telephone Conference, September 8th, 2021
- Attended and Participated in IAIC Committee Meeting via Zoom, September 9th, 2021
- Conducted and participated in Weekly PATCO Contractor Safety Briefings on September 13th, 20th, and 27th, 2021
- Conducted and participated in New Hire Orientation for three (3) PATCO Train Operators on September 13th and three (3) DRPA Police Dispatchers on September 27th, 2021
- Participated in Bridge, Fleet, Safety and Risk Management Directors' Meeting with Safety Specialists, Microsoft Teams, September 15th, 2021
- Participated in monthly Central Safety and Health Committee Meeting via Microsoft Teams and Telephone Conference, September 22nd, 2021
- Prepared to Conduct Joint Workplace Members Committee Virtual Meeting, September 28th, 2021

5. **Joint PATCO/DRPA Safety Outside Agency Involvement.**

None.

PATCO BOARD MINUTES

**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**One Port Center/Zoom
Wednesday, September 22, 2021**

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners

Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz
Donna Powell
Angelina Perryman
Christopher Craig (for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Kathleen McGinty

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chair of the Board
Sara Lipsett
Charles Fentress
Aaron Nelson
Richard Sweeney
Daniel Christy
Bruce Garganio

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer (in person)
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Stephen Holden, Deputy General Counsel (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
Robert Hicks, Chief Operations Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
Robert Finnegan, Acting Chief of Police
Mike Reher, Sergeant, Public Safety
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Richard Mosback, Director, Procurement DRPA/PATCO
Kathleen Vandy, Assistant General Counsel
Joseph McAvoy, Bridge Director, BFB & BRB
Christina Maroney, Director, Strategic Initiatives
Darlene Callands, Manager Community Relations
Michael Williams, Manager, Corporate Communications
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
 Alan Kessler, PA Counsel, Duane Morris, LLP
 David Rapuano, NJ Counsel, Archer & Greiner, P.C.
 Jessica Priselac, PA Counsel, Duane Morris, LLP
 Monique Curry-Mims, S&S Consulting, LLC
 Ismail Shahid, S&S Consulting, LLC
 Alan Becker, Citizens Advisory Committee Member

OPEN SESSION**Notice**

The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the PATCO Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call

Chairwoman Parker called the meeting to order at 10:00 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Garganio, Christy, Perryman, Lipsett, Nelson, Craig, Martz, McGinty and McKinney.

Public Comment

Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the General Manager

General Manager Rink stated that his report stood as previously submitted. Commissioner Fentress moved to approve the General Manager's Report and Commissioner Garganio seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to approve the General Manager's Report. The motion carried.

Approval of the August 18, 2021 PATCO Board Meeting Minutes

Chairwoman Parker stated that the Minutes of the August 18, 2021 PATCO Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the PATCO Commissioners. Commissioner Fentress moved to approve the Minutes and Commissioner Powell seconded the motion. There were no comments on or corrections to the Minutes. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Receipt and Filing of the List of Previously Approved Payments and the List of Previously Approved Purchase Orders and Contracts covering the Month of August 2021.

Chairwoman Parker stated that the Lists of Previously Approved List of Payments and Previously Approved Purchase Orders and Contracts covering the month of August 2021, were previously provided to all Commissioners. Commissioner Lipsett moved to receive and file the lists and

Commissioner Nelson seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Balance Sheet and Equity Statement dated June 30, 2021.

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated June 30, 2021, were previously provided to all Commissioners. Commissioner Martz moved to receive and file the Balance Sheet and Equity Statement and Commissioner Fentress seconded the motion. There were no questions or comments on the list. All Commissioners in attendance voted in the affirmative. The motion carried.

Unfinished Business

Chairwoman Parker stated there were no items for Unfinished Business.

New Business

Chairwoman Parker stated that there was one (1) Resolution from the New Business for consideration:

**PATCO-21-011 Consideration of Pending PATCO Contracts
(Between \$25,000 and \$100,000).**

Procurement Director Mosback presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending PATCO contracts between \$25,000 and \$100,000. Mr. Mosback explained that there were five (5) contracts or change orders/supplements for consideration with the following vendors: Intercon Truck Equipment, Inc., in the amount of \$46,764.50; A&A Sales Associates, LLC, in the amount of \$32,195.75; Walco Electric Company., in the amount of \$29,460.00; Cubic Transportation Systems, Inc., in the amount of \$88,947.22; and Penn Machine Company, LLC, in the amount of \$99,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. PATCO-21-011 and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

Adjournment

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn the Meeting. Commissioner Nelson seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:06 a.m.

Respectfully Submitted,



Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF
PREVIOUSLY APPROVED PAYMENTS**

Port Authority Transit Corporation
Monthly List Of Previously Approved Payments 09/01/21 through 09/30/21
Meeting Date 10/20/21

Vendor Name	Item Description	Resolution # / Authorization	Amount
ALP INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	65.97
ARBILL INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	344.00
GALLAWAY GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	38.28
LOVELINE INDUSTRIES, INC.	1st Aid & Safety Equipment	25KTHRES	800.00
NEW PIG CORPORATION	1st Aid & Safety Equipment	25KTHRES	104.51
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	375.60
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	381.60
T. FRANK MCCALL'S, INC.	1st Aid & Safety Equipment	25KTHRES	378.00
	1st Aid & Safety Equipment Total		2,487.96
AMERIHEALTH INSURANCE COMPANY	Active Medical Insurance	D-20-095	371,161.20
	Active Medical Insurance Total		371,161.20
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Air Compressor Accessories	25KTHRES	126.73
	Air Compressor Accessories Total		126.73
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	8,554.97
	Armored Car Services Total		8,554.97
REIT FUEL OIL CO. INC	Auto Maintenance/Repair Parts	25KTHRES	15,666.96
	Auto Maintenance/Repair Parts Total		15,666.96
AIR & GAS TECHNOLOGIES, INC.	Buildings Grounds & Maint.	25KTHRES	1,565.00
ERICO INTERNATIONAL CORPORATION	Buildings Grounds & Maint.	25KTHRES	4,507.50
HILTI INC	Buildings Grounds & Maint.	25KTHRES	445.34
HOMELAND INDUSTRIAL SUPPLY INC	Buildings Grounds & Maint.	25KTHRES	1,925.00
READING CRANE	Buildings Grounds & Maint.	25KTHRES	1,167.00
SUPREME SAFETY, INC	Buildings Grounds & Maint.	25KTHRES	369.00
	Buildings Grounds & Maint. Total		9,978.84
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement Receivable	D-19-078	172.58
	Cobra Reimbursement Receivable Total		172.58
TINA A LISTON-HORNER	Computer Accessories/Supplies	25KTHRES	720.00
	Computer Accessories/Supplies Total		720.00
EWT HOLDINGS III CORP	Contract Service Expense	25KTHRES	520.00
MERCHANTVILLE OVERHEAD DOOR COMPANY	Contract Service Expense	25KTHRES	4,369.30
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	205.92
PAT MCBRIDE	Contract Service Expense	25KTHRES	1,260.00
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	800.00
	Contract Service Expense Total		7,155.22
EPLUS TECHNOLOGY, INC.	Data Processing Services & Switches	P-20-018	6,600.70
	Data Processing Services & Switches Total		6,600.70
DELTA DENTAL OF NEW JERSEY, INC.	Dental Insurance	D-19-078	7,388.09
	Dental Insurance Total		7,388.09
RIGGINS INC	Diesel Fuel	D-20-113	2,828.15
	Diesel Fuel Total		2,828.15
ANIXTER INC.	Direct Materials	25KTHRES	849.71
COLONIAL ELECTRIC SUPPLY COMPANY IN	Direct Materials	25KTHRES	91.46
CONROY, INC.	Direct Materials	25KTHRES	21.78
ED'S RENTAL AND TOOLS INC.	Direct Materials	25KTHRES	227.40
HOME DEPOT U.S.A., INC.	Direct Materials	P-20-027	900.44
UNITED RENTALS NORTH AMERICA, INC	Direct Materials	25KTHRES	1,164.13
	Direct Materials Total		3,254.92
CARR'S HARDWARE	Electrical & Signal Parts	25KTHRES	240.00
GRAYBAR ELECTRIC CO INC	Electrical & Signal Parts	25KTHRES	337.12
	Electrical & Signal Parts Total		577.12
ELECTRONIC CONNECTIONS	Electrical Components & Parts	25KTHRES	103.44
FOTRONIC CORPORATION	Electrical Components & Parts	25KTHRES	180.00
GALLAWAY GLOVE & SAFETY	Electrical Components & Parts	25KTHRES	568.36
MOUSER ELECTRONICS, INC.	Electrical Components & Parts	25KTHRES	60.99
NEWARK CORPORATION	Electrical Components & Parts	25KTHRES	174.95
SUPREME SAFETY, INC	Electrical Components & Parts	25KTHRES	1,287.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Electrical Components & Parts	25KTHRES	24.00
	Electrical Components & Parts Total		2,398.74
BILLOWS ELECTRIC SUPPLY CO INC	Electrical Equipment & Supplies	25KTHRES	216.45
SYSCOM COMPONENTS, LLC	Electrical Equipment & Supplies	25KTHRES	255.50
TINA A LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	1,402.33
	Electrical Equipment & Supplies Total		1,874.28
ATLANTIC CITY ELECTRIC	Electricity Expense	Utility	32.95
PSE&G CO.	Electricity Expense	Utility	19,437.30
SEPTA	Electricity Expense	Utility	92.87
	Electricity Expense Total		19,563.12
AFLAC	Employee Payroll Deductions	NONE	10,868.71
TREASURER - STATE OF NEW JERSEY	Employee Payroll Deductions	NONE	50,394.58
VOYA FINANCIAL	Employee Payroll Deductions	NONE	46,118.76
	Employee Payroll Deductions Total		107,382.05
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Epoxy Formulations	25KTHRES	486.00
	Epoxy Formulations Total		486.00

JOSEPH FAZZIO INC.	Equipment & Tools	25KTHRES	722.35
THORNTON ENTERPRISES INC	Equipment & Tools	25KTHRES	117.18
	Equipment & Tools Total		839.53
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-20-021	21,073.75
TEAM ONE REPAIR, INC.	Fare Collection Equipment	25KTHRES	883.49
	Fare Collection Equipment Total		21,957.24
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment OS10 Upgrades	D-20-031	319,175.00
	Fare Collection Equipment OS10 Upgrades Total		319,175.00
BDF CHEMICAL CO INC	Fasteners	25KTHRES	682.60
COLONY HARDWARE CORPORATION	Fasteners	25KTHRES	95.34
GKY INDUSTRIES	Fasteners	25KTHRES	473.00
SHALLCROSS BOLT AND SPECIALTIES CO.	Fasteners	25KTHRES	73.50
W.W. GRAINGER INC.	Fasteners	25KTHRES	92.60
	Fasteners Total		1,417.04
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	476,295.19
	Federal/FICA Payroll Taxes Total		476,295.19
TECHNOLOGIES LANKA INC	Freight	P-20-021	247.11
	Freight Total		247.11
HOUGH PETROLEUM CORP	Fuel/Oil/Grease	25KTHRES	662.00
L.B. FOSTER RAIL TECHNOLOGIES, INC.	Fuel/Oil/Grease	25KTHRES	1,015.00
MCMASTER-CARR SUPPLY COMPANY	Fuel/Oil/Grease	25KTHRES	54.60
PETROCHOICE HOLDING, INC.	Fuel/Oil/Grease	25KTHRES	557.34
PPC LUBRICANTS, INC.	Fuel/Oil/Grease	25KTHRES	2,566.90
UNITED REFRIGERATION, INC.	Fuel/Oil/Grease	25KTHRES	116.22
	Fuel/Oil/Grease Total		4,972.06
RIGGINS INC	Gasoline - Unleaded	D-20-113	6,292.80
	Gasoline - Unleaded Total		6,292.80
PENN MACHINE COMPANY LLC	Gearbox Rebuild	P-18-025	116,730.88
	Gearbox Rebuild Total		116,730.88
COLONY HARDWARE CORPORATION	Hand Tools	25KTHRES	73.08
FELTON L. WALKER	Hand Tools	25KTHRES	556.36
GKY INDUSTRIES	Hand Tools	25KTHRES	234.50
MCMASTER-CARR SUPPLY COMPANY	Hand Tools	25KTHRES	520.00
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	890.40
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	386.16
	Hand Tools Total		2,660.50
TRI-DIM FILTER CORPORATION	HVAC	25KTHRES	546.12
	HVAC Total		546.12
CUBIC TRANSPORTATION SYSTEMS INC	New Fare Collection Equip due to Reconfig. Elevators	P-18-002	58,078.35
	New Fare Collection Equip due to Reconfig. Elevators Total		58,078.35
COLONY HARDWARE CORPORATION	Janitorial Supplies	25KTHRES	1,373.87
FELTON L. WALKER	Janitorial Supplies	25KTHRES	330.19
INDCO INC	Janitorial Supplies	25KTHRES	1,217.89
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Janitorial Supplies	25KTHRES	391.64
VAL-U AUTO PARTS LLC	Janitorial Supplies	25KTHRES	233.91
	Janitorial Supplies Total		3,547.50
DENNEY ELECTRIC SUPPLY OF AMBLER,	Mickle St. Tunnel LED Wall Lights	D-21-026	56,890.18
	Mickle St. Tunnel LED Wall Lights Total		56,890.18
TOTAL EQUIPMENT TRAINING	Misc. Professional Services	25KTHRES	8,731.24
	Misc. Professional Services Total		8,731.24
MODERN HANDLING EQUIPMENT CO.	Office Supplies	25KTHRES	300.47
W.B. MASON CO. INC	Office Supplies	D-20-126	1,946.18
	Office Supplies Total		2,246.65
W.B. MASON CO. INC	Other Office Expenses	D-20-069	1,361.46
	Other Office Expenses Total		1,361.46
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	11,021.13
	PA Payroll Taxes Total		11,021.13
FELTON L. WALKER	Paint-Coatings	25KTHRES	200.62
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Paint-Coatings	25KTHRES	546.00
	Paint-Coatings Total		746.62
B&C TRANSIT, INC.	Passenger Info & Message System-Phase 5	P-20-016	45,000.00
	Passenger Info & Message System-Phase 5 Total		45,000.00
SAP NATIONAL SECURITY SERVICES INC	PATCO SAP Enterprise Resource Planning	D-21-007	60,844.80
	PATCO SAP Enterprise Resource Planning Total		60,844.80
PATCO - Payroll Account	Payroll For Accounting Period	NONE	1,536,705.83
	Payroll For Accounting Period Total		1,536,705.83
PNC BANK P-CARD	P-Card Purchases	NONE	45,982.50
	P-Card Purchases Total		45,982.50
PA STATE EMPLOYEES RETIREMENT SYSTE	Pension - SERS	NONE	225,036.80
	Pension - SERS Total		225,036.80
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	7,501.51
	Philadelphia Payroll Taxes Total		7,501.51
COLONY HARDWARE CORPORATION	Plumbing Equipment & Supplies	25KTHRES	30.16
GKY INDUSTRIES	Plumbing Equipment & Supplies	25KTHRES	1.50
GLOBAL EQUIPMENT COMPANY INC.	Plumbing Equipment & Supplies	25KTHRES	114.86
SHALLCROSS BOLT AND SPECIALTIES CO.	Plumbing Equipment & Supplies	25KTHRES	81.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	49.30
	Plumbing Equipment & Supplies Total		276.82

FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	195.24
	Postage Expenses Total		195.24
STEVENS & LEE	Professional Fees - Labor Relations	D-19-030	5,913.80
	Professional Fees - Labor Relations Total		5,913.80
U.S. REGIONAL OCCUPATIONAL HEALTH	Professional Fees - Medical	P-18-004	971.00
US REGIONAL OCCUPATIONAL HEALTH II	Professional Fees - Medical	P-18-004	442.00
	Professional Fees - Medical Total		1,413.00
BENEFIT HARBOR LP	Professional Services	D-20-094	2,411.27
	Professional Services Total		2,411.27
INDCO INC	Rags, Shop Towels	25KTHRES	2,517.50
	Rags, Shop Towels Total		2,517.50
GRM INFORMATION MANAGEMENT SERVICES	Records Management Fees	D-20-090	121.93
	Records Management Fees Total		121.93
EMILIA & ALFRED CAPUANO	Refund	25KTHRES	36.60
JAMES and NANCY HALA	Refund	25KTHRES	58.65
JANE McCULLEN	Refund	25KTHRES	14.30
MARK and SANDRA SCHMIDT	Refund	25KTHRES	38.00
MELVIN AND MARY MENDERS	Refund	25KTHRES	13.70
ROBERT M. BRYANT	Refund	25KTHRES	21.00
VINCENT D'OTTAVIANO	Refund	25KTHRES	7.60
	Refund Total		189.85
SAFETY-KLEEN SYSTEMS INC	Rental Expenses - General Equipment	25KTHRES	972.35
	Rental Expenses - General Equipment Total		972.35
DIRECTV	Rental Expenses - Other	25KTHRES	81.99
	Rental Expenses - Other Total		81.99
LAUREL LAWNMOWER SERVICE, INC	Repair Parts - Landscaping Equipment	25KTHRES	220.84
	Repair Parts - Landscaping Equipment Total		220.84
AMERIHEALTH INSURANCE COMPANY	Retiree Medical Insurance	D-20-095	39,317.94
UNITED HEALTHCARE	Retiree Medical Insurance	D-20-124	53,707.50
	Retiree Medical Insurance Total		93,025.44
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-20-100	14,922.76
	Retiree Medical Prescription Insurance Over 65 Total		14,922.76
VAL-U AUTO PARTS LLC	Steam & Hot Water Accessories	25KTHRES	645.96
	Steam & Hot Water Accessories Total		645.96
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	D-20-024	306,118.76
	Teamsters Health and Welfare Total		306,118.76
TEAMSTER PENSION FUND	Teamsters Pension	P-20-024	121,845.21
	Teamsters Pension Total		121,845.21
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	NONE	11,914.00
	Teamsters Union Dues Total		11,914.00
SCHNEIDER ELECTRIC BUILDINGS	Technology Service Contracts	D-20-082	14,995.54
	Technology Service Contracts Total		14,995.54
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	Utility	860.19
VERIZON	Telephone & Telecom Expense	Utility	491.83
	Telephone & Telecom Expense Total		1,352.02
ISEARCH PARTNERS INC	Temporary Services	D-19-058	1,725.83
	Temporary Services Total		1,725.83
TIRE-TECH, INC.	Tires and Tubes	25KTHRES	691.90
	Tires and Tubes Total		691.90
FELTON L. WALKER	Track & Right of Way Maint	25KTHRES	505.20
HITACHI RAIL STS USA, INC.	Track & Right of Way Maint	P-20-027	1,829.83
MARTEK INDUSTRIES, INC.	Track & Right of Way Maint	25KTHRES	4,200.00
	Track & Right of Way Maint Total		6,535.03
MOTIVE POWER INC.	Traction Motor Rebuilds	P-19-018	76,343.79
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds	P-19-018	23,812.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds	P-19-018	31,686.00
	Traction Motor Rebuilds Total		131,841.79
BENDER ELECTRONICS INC	Transit Car Equipment-Electrical	25KTHRES	4,702.82
SCHALTBAU NORTH AMERICA	Transit Car Equipment-Electrical	P-20-027	6,369.02
	Transit Car Equipment-Electrical Total		11,071.84
AVIA DYNAMICS, INC.	Transit Car Equipment-Mechanical	25KTHRES	342.70
FASTENAL COMPANY	Transit Car Equipment-Mechanical	25KTHRES	22.92
HELWIG CARBON PRODUCTS, INC.	Transit Car Equipment-Mechanical	P-20-021	32,334.00
JAMAICA BEARINGS CO INC.	Transit Car Equipment-Mechanical	P-18-034	17,274.00
MAC PRODUCTS, INC	Transit Car Equipment-Mechanical	P-20-001	15,972.76
MID COAST INDUSTRIES	Transit Car Equipment-Mechanical	25KTHRES	7,227.38
STRATO INC.	Transit Car Equipment-Mechanical	25KTHRES	467.83
TRI-DIM FILTER CORPORATION	Transit Car Equipment-Mechanical	25KTHRES	468.00
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-20-021	12,868.62
	Transit Car Equipment-Mechanical Total		86,978.21
COUNTY CONSERVATION COMPANY, LLC	Trash Removal	25KTHRES	81.00
	Trash Removal Total		81.00
NJ DEPT. OF LABOR & WORKFORCE	Unemployment Compensation Tax Payable	NONE	6,743.32
	Unemployment Compensation Tax Payable Total		6,743.32
UNIFIRST CORPORATION	Uniform Cleaning Expense	P-19-024	5,527.29
	Uniform Cleaning Expense Total		5,527.29

ANA SOURCING LLC	Uniform Expense	25KTHRES	130.00
KEYPORT ARMY NAVY	Uniform Expense	25KTHRES	43.00
LEHIGH OUTFITTERS	Uniform Expense	P-20-027	2,113.98
PNC BANK P-CARD	Uniform Expense	NONE	501.05
	Uniform Expense Total		2,788.03
GENUINE PARTS COMPANY	Vehicle Parts for Repairs	D-21-019	1,268.68
PACIFICO FORD, INC.	Vehicle Parts for Repairs	D-21-008	234.04
	Vehicle Parts for Repairs Total		1,502.72
CAMDEN COUNTY SHERIFF'S OFFICE	Wage Attachment	NONE	272.62
DAMON K. LACEY, COURT OFFICER	Wage Attachment	NONE	445.73
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	6,664.08
	Wage Attachment Total		7,382.43
CITY OF CAMDEN	Water & Sewer Expense	Utility	148.23
CITY OF PHILA	Water & Sewer Expense	Utility	341.50
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	Utility	1,551.29
	Water & Sewer Expense Total		2,041.02
COLONY HARDWARE CORPORATION	Welding Equipment & Supplies	25KTHRES	23.67
THORNTON ENTERPRISES INC	Welding Equipment & Supplies	25KTHRES	96.00
	Welding Equipment & Supplies Total		119.67
COOPER LEVENSON, PA	Worker's Comp Reserve	D-19-030	747.50
MALAMUT & ASSOCIATES, LLC	Worker's Comp Reserve	D-19-030	4,235.00
MATTLEMAN, WEINROTH & MILLER, P.C.	Worker's Comp Reserve	D-19-030	95.00
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-20-023	68,775.56
	Worker's Comp Reserve Total		73,853.06
	Grand Total		4,501,223.09

* D indicates a DRPA resolution

* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF
PREVIOUSLY APPROVED
PURCHASE ORDERS & CONTRACTS**

PATCO Monthly List of Previously Approved Purchase Order Contracts - September 2021

Purchasing Document	Item	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500016133					198.30
4500016133	1	9/1/2021	101037 NEWARK CORPORATION	ELECTRON COMPON/PRTS	198.30
4500016135					167.04
4500016135	1	9/1/2021	100512 WHARTON HARDWARE & SUPPLY CORP.	HAND TOOLS	167.04
4500016136					2,148.00
4500016136	1	9/1/2021	101238 WESTERN-CULLEN-HAYES INC	FLAGS/POLES/BANNRS	2,148.00
4500016137					45.84
4500016137	1	9/1/2021	100879 FASTENAL COMPANY	TRAN CAR EQUIP-MECH	45.84
4500016138					530.48
4500016138	1	9/1/2021	100231 INDCO INC	JANITORIAL SUPPLIES	442.40
4500016138	2	9/1/2021	100231 INDCO INC	HARDWARE & RELATED	88.08
4500016141					448.56
4500016141	1	9/1/2021	100951 KAESER COMPRESSORS	TRK&RHT OF WAY MAINT	448.56
4500016142					1,038.25
4500016142	1	9/1/2021	102375 ANA SOURCING LLC	1ST AID & SAFETY EQP	217.00
4500016142	2	9/1/2021	102375 ANA SOURCING LLC	JANITORIAL SUPPLIES	821.25
4500016143					454.59
4500016143	1	9/1/2021	100915 HILTI INC	FASTENERS	120.94
4500016143	2	9/1/2021	100915 HILTI INC	FASTENERS	333.65
4500016144					439.65
4500016144	1	9/1/2021	100979 M S C INDUSTRIAL SUPPLY CO. INC.	TRAN CAR EQUIP-MECH	306.85
4500016144	2	9/1/2021	100979 M S C INDUSTRIAL SUPPLY CO. INC.	CHEM/SOLV-COMMERCIAL	83.70
4500016144	3	9/1/2021	100979 M S C INDUSTRIAL SUPPLY CO. INC.	PLUMBING EQP & SUPP	49.10
4500016145					186.58
4500016145	1	9/1/2021	100646 W.W. GRAINGER INC.	FUEL/OIL/GREASE	108.88
4500016145	2	9/1/2021	100646 W.W. GRAINGER INC.	PLUMBING EQP & SUPP	77.70
4500016149					839.00
4500016149	1	9/2/2021	102672 US ELECTRICAL SERVICES, INC.	HAND TOOLS	95.00
4500016149	2	9/2/2021	102672 US ELECTRICAL SERVICES, INC.	MAIN/REPAIR-TEST EQP	636.00
4500016149	3	9/2/2021	102672 US ELECTRICAL SERVICES, INC.	JANITORIAL SUPPLIES	108.00
4500016150					823.03
4500016150	1	9/2/2021	101153 STRATO INC.	TRAN CAR EQUIP-MECH	823.03
4500016151					1,509.60
4500016151	1	9/2/2021	101673 HOUGEN MFG	TRK&RHT OF WAY MAINT	1,509.60
4500016152					2,045.08
4500016152	1	9/2/2021	100176 FJC, INC.	TRAN CAR EQUIP-MECH	2,045.08
4500016153					690.12
4500016153	1	9/2/2021	100919 HOMELAND INDUSTRIAL SUPPLY INC	JANITORIAL SUPPLIES	690.12
4500016154					1,399.08
4500016154	1	9/2/2021	101615 MCMaster-CARR SUPPLY COMPANY	FASTENERS	154.00
4500016154	2	9/2/2021	101615 MCMaster-CARR SUPPLY COMPANY	ELECTRON COMPON/PRTS	1,168.40
4500016154	3	9/2/2021	101615 MCMaster-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	76.68
4500016155					3,581.00
4500016155	1	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	463.14
4500016155	2	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	138.96
4500016155	3	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	106.68
4500016155	4	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	76.98
4500016155	5	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	68.76
4500016155	6	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	63.99
4500016155	7	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	59.25
4500016155	8	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	67.84
4500016155	9	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	113.50
4500016155	10	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	399.90
4500016155	11	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	66.88
4500016155	12	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	218.30
4500016155	13	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	1,029.15
4500016155	14	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	222.27
4500016155	15	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	112.44
4500016155	16	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	81.72
4500016155	17	9/2/2021	100667 SNAP-ON INCORPORATED	HAND TOOLS	291.24
4500016157					163.19
4500016157	1	9/3/2021	100428 THORNTON ENTERPRISES INC	FUEL/OIL/GREASE	163.19
4500016158					390.00
4500016158	1	9/3/2021	100386 RAILROAD TOOLS AND SOLUTIONS LLC	TRK&RHT OF WAY MAINT	390.00
4500016160					160.00
4500016160	1	9/7/2021	100379 QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	160.00
4500016161					21,184.00

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4500016161	2	9/7/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRANS CAR EQUIP-ELEC	21,184.00
4500016165						148.50
4500016165	1	9/8/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELEC&SIG PARTS/MAINT	148.50
4500016166						72.65
4500016166	1	9/8/2021	100014	A&M INDUSTRIAL, INC	HAND TOOLS	72.65
4500016167						698.81
4500016167	1	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	41.96
4500016167	2	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	277.50
4500016167	3	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	79.50
4500016167	4	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	104.95
4500016167	5	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	86.25
4500016167	6	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	54.95
4500016167	7	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	34.95
4500016167	8	9/8/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	18.75
4500016169						10,677.00
4500016169	1	9/8/2021	100221	HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	3,516.00
4500016169	2	9/8/2021	100221	HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	2,397.00
4500016169	3	9/8/2021	100221	HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	2,397.00
4500016169	4	9/8/2021	100221	HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	2,367.00
4500016170						11,857.50
4500016170	1	9/9/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	3,618.00
4500016170	2	9/9/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	4,927.50
4500016170	3	9/9/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	3,312.00
4500016172						1,011.32
4500016172	1	9/9/2021	100501	W.B. MASON CO. INC	COOLERS/BTL WATER	1,011.32
4500016174						93.00
4500016174	1	9/9/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	93.00
4500016177						330.60
4500016177	1	9/10/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	330.60
4500016178						1,610.84
4500016178	1	9/10/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	765.00
4500016178	2	9/10/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	578.00
4500016178	3	9/10/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	267.84
4500016179						938.20
4500016179	1	9/10/2021	100655	GENERAL CHEMICAL AND SUPPLY	BLDGS/GRNDS- MAINT.	570.00
4500016179	2	9/10/2021	100655	GENERAL CHEMICAL AND SUPPLY	CLEANING MATERIALS	368.20
4500016180						895.51
4500016180	1	9/10/2021	100231	INDCO INC	JANITORIAL SUPPLIES	216.00
4500016180	2	9/10/2021	100231	INDCO INC	JANITORIAL SUPPLIES	636.00
4500016180	3	9/10/2021	100231	INDCO INC	JANITORIAL SUPPLIES	43.51
4500016181						192.02
4500016181	1	9/10/2021	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	97.20
4500016181	2	9/10/2021	102422	GALLAWAY GLOVE & SAFETY	FLOOR MAINT. EQP	94.82
4500016182						1,233.20
4500016182	1	9/10/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELEC EQP/SUPP-NO CBL	192.00
4500016182	2	9/10/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELECTRON COMPON/PRTS	35.00
4500016182	3	9/10/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELEC EQP/SUPP-NO CBL	1,006.20
4500016184						319.80
4500016184	1	9/10/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	79.80
4500016184	2	9/10/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	240.00
4500016186						684.24
4500016186	1	9/10/2021	100677	PEIRCE-PHELPS LLC	ELEC&SIG PARTS/MAINT	54.54
4500016186	2	9/10/2021	100677	PEIRCE-PHELPS LLC	ELEC&SIG PARTS/MAINT	322.91
4500016186	3	9/10/2021	100677	PEIRCE-PHELPS LLC	ELEC&SIG PARTS/MAINT	26.42
4500016186	4	9/10/2021	100677	PEIRCE-PHELPS LLC	ELEC&SIG PARTS/MAINT	280.37
4500016187						104.62
4500016187	1	9/10/2021	100318	NEW PIG CORPORATION	1ST AID & SAFETY EQP	104.62
4500016194						9,250.00
4500016194	1	9/14/2021	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	9,250.00
4500016195						242.00
4500016195	1	9/14/2021	100258	KC ELECTRONIC DISTRIBUTORS INC	TRANS CAR EQUIP-ELEC	242.00
4500016196						105.00
4500016196	1	9/14/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	105.00
4500016198						369.00
4500016198	1	9/15/2021	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	252.00
4500016198	2	9/15/2021	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	117.00
4500016199						244.08
4500016199	1	9/15/2021	101189	TRI-DIM FILTER CORPORATION	HVAC	244.08
4500016200						1,633.20

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4500016200	1	9/15/2021	100963	KSL SUPPLIES INC.	ELEC EQP/SUPP-NO CBL	1,633.20
4500016201						101.25
4500016201	1	9/15/2021	100342	PENDERGAST SAFETY EQUIPMENT CO	WELDING EQP & SUPP	101.25
4500016203						40.00
4500016203	1	9/15/2021	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	40.00
4500016204						927.00
4500016204	1	9/16/2021	100054	ARNOLD'S SAFE & LOCK CO., INC.	LOCKS/LOCKSMITH SRVS	927.00
4500016205						220.32
4500016205	1	9/16/2021	100859	ELECTRONIC CONNECTIONS	HAND TOOLS	220.32
4500016206						154.16
4500016206	1	9/16/2021	102708	CARR'S HARDWARE	HAND TOOLS	87.56
4500016206	2	9/16/2021	102708	CARR'S HARDWARE	HAND TOOLS	26.10
4500016206	3	9/16/2021	102708	CARR'S HARDWARE	FASTENERS	40.50
4500016207						77.10
4500016207	1	9/16/2021	101615	MCMASTER-CARR SUPPLY COMPANY	FASTENERS	25.44
4500016207	2	9/16/2021	101615	MCMASTER-CARR SUPPLY COMPANY	FASTENERS	51.66
4500016208						322.00
4500016208	1	9/16/2021	100191	GKY INDUSTRIES	FASTENERS	24.00
4500016208	2	9/16/2021	100191	GKY INDUSTRIES	FASTENERS	20.00
4500016208	3	9/16/2021	100191	GKY INDUSTRIES	FASTENERS	210.00
4500016208	4	9/16/2021	100191	GKY INDUSTRIES	FASTENERS	36.00
4500016208	5	9/16/2021	100191	GKY INDUSTRIES	FASTENERS	32.00
4500016210						235.00
4500016210	1	9/17/2021	100231	INDCO INC	HARDWARE & RELATED	49.00
4500016210	2	9/17/2021	100231	INDCO INC	JANITORIAL SUPPLIES	186.00
4500016211						736.74
4500016211	1	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAINT-COATINGS, ETC	33.00
4500016211	2	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	BRUSHES - NOT PAINT	260.76
4500016211	3	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	22.32
4500016211	4	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	117.72
4500016211	5	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAPER/PLAS-DISPOSE	155.00
4500016211	6	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	94.00
4500016211	7	9/17/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP	53.94
4500016212						1,217.48
4500016212	1	9/17/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	371.18
4500016212	2	9/17/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	337.20
4500016212	3	9/17/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	509.10
4500016213						989.63
4500016213	1	9/17/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	649.56
4500016213	2	9/17/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	105.52
4500016213	3	9/17/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	45.25
4500016213	4	9/17/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	25.95
4500016213	5	9/17/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	163.35
4500016214						251.56
4500016214	1	9/17/2021	100386	RAILROAD TOOLS AND SOLUTIONS LLC	HAND TOOLS	251.56
4500016215						4,765.40
4500016215	1	9/17/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	4,765.40
4500016216						504.00
4500016216	1	9/17/2021	101330	SHALLCROSS BOLT AND SPECIALTIES CO.	FASTENERS	480.00
4500016216	2	9/17/2021	101330	SHALLCROSS BOLT AND SPECIALTIES CO.	FASTENERS	24.00
4500016218						2,532.24
4500016218	1	9/17/2021	102579	ORGO-THERMIT, INC.	MAIN/REPAIR-RAILROAD	2,522.24
4500016218	2	9/17/2021	102579	ORGO-THERMIT, INC.	MAIN/REPAIR-RAILROAD	10.00
4500016219						222.40
4500016219	1	9/17/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	188.50
4500016219	2	9/17/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	33.90
4500016220						12,959.00
4500016220	16	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,110.00
4500016220	17	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	650.00
4500016220	18	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,110.00
4500016220	19	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	635.00
4500016220	20	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	825.00
4500016220	21	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,110.00
4500016220	22	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	679.00
4500016220	23	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,110.00
4500016220	24	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,110.00
4500016220	25	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	825.00
4500016220	26	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	825.00

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4500016220	27	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,870.00
4500016220	28	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	110.00
4500016220	29	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	420.00
4500016220	30	9/17/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	570.00
4500016226						330.00
4500016226	1	9/22/2021	102038	ALSTOM SIGNALING INC.	HAND TOOLS	330.00
4500016227						2,887.50
4500016227	1	9/22/2021	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	2,887.50
4500016228						8,900.00
4500016228	1	9/22/2021	100482	TWINCO MFG. CO., INC.	ELEC&SIG PARTS/MAINT	8,900.00
4500016229						440.00
4500016229	1	9/22/2021	100990	SYSCOM COMPONENTS, LLC	TRANS CAR EQUIP-ELEC	440.00
4500016230						1,015.00
4500016230	1	9/22/2021	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	1,015.00
4500016232						2,400.00
4500016232	1	9/22/2021	101983	LOVELINE INDUSTRIES, INC.	1ST AID & SAFETY EQP	2,400.00
4500016234						1,215.00
4500016234	1	9/22/2021	100963	KSL SUPPLIES INC.	FUEL/OIL/GREASE	1,215.00
4500016235						530.40
4500016235	1	9/22/2021	100670	MURPHY & READ SPRING MFG CO INC	TRAN CAR EQUIP-MECH	530.40
4500016237						100.10
4500016237	1	9/23/2021	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	100.10
4500016238						1,894.25
4500016238	1	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	99.00
4500016238	2	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	96.00
4500016238	3	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	120.00
4500016238	4	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	104.00
4500016238	5	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	750.00
4500016238	6	9/23/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	650.00
4500016238	7	9/23/2021	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	30.25
4500016238	8	9/23/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	45.00
4500016239						283.50
4500016239	1	9/23/2021	100818	COOPER ELECTRIC SUPPLY CO.	TRAN CAR EQUIP-MECH	283.50
4500016242						3,000.00
4500016242	1	9/23/2021	100426	SLATEBELT SAFETY	1ST AID & SAFETY EQP	3,000.00
4500016243						794.00
4500016243	1	9/23/2021	100766	BOTTOMLINE TECHNOLOGIES INC	DATA PROC SRVS & SW	794.00
4500016244						851.00
4500016244	1	9/24/2021	100231	INDCO INC	JANITORIAL SUPPLIES	30.00
4500016244	2	9/24/2021	100231	INDCO INC	JANITORIAL SUPPLIES	583.00
4500016244	3	9/24/2021	100231	INDCO INC	JANITORIAL SUPPLIES	238.00
4500016246						635.84
4500016246	1	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	56.00
4500016246	2	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	21.00
4500016246	3	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	12.00
4500016246	4	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	6.00
4500016246	5	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	5.00
4500016246	6	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	4.00
4500016246	7	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	140.00
4500016246	9	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	80.00
4500016246	10	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	50.84
4500016246	11	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	140.00
4500016246	12	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	56.00
4500016246	13	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	30.00
4500016246	14	9/24/2021	100191	GKY INDUSTRIES	FASTENERS	35.00
4500016247						8,389.00
4500016247	1	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	466.70
4500016247	2	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	410.70
4500016247	3	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	165.00
4500016247	4	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	135.00
4500016247	5	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	100.00
4500016247	6	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	FASTENERS	30.00
4500016247	7	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,713.60
4500016247	8	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRANS CAR EQUIP-ELEC	5,368.00
4500016248						24,486.42
4500016248	1	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	41.16
4500016248	2	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	189.00
4500016248	3	9/27/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	24,256.26
4500016252						194.10

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4500016252	1	9/28/2021	101489	KT MT CORP	FASTENERS	8.50
4500016252	2	9/28/2021	101489	KT MT CORP	FASTENERS	8.50
4500016252	3	9/28/2021	101489	KT MT CORP	TRAN CAR EQUIP-MECH	177.10
4500016253						2,389.12
4500016253	1	9/28/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	1,617.72
4500016253	2	9/28/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	771.40
4500016254						236.00
4500016254	1	9/28/2021	100029	AIM ELECTRONICS	ELECTRON COMPON/PRTS	176.00
4500016254	2	9/28/2021	100029	AIM ELECTRONICS	ELECTRON COMPON/PRTS	60.00
4500016257						2,382.00
4500016257	1	9/28/2021	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	1,750.00
4500016257	2	9/28/2021	100919	HOMELAND INDUSTRIAL SUPPLY INC	1ST AID & SAFETY EQP	632.00
4500016258						114.28
4500016258	1	9/28/2021	100318	NEW PIG CORPORATION	1ST AID & SAFETY EQP	114.28
4500016259						789.95
4500016259	1	9/28/2021	101615	MCMASTER-CARR SUPPLY COMPANY	BARREL/DRUM/CONTAIN.	37.40
4500016259	2	9/28/2021	101615	MCMASTER-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	725.27
4500016259	3	9/28/2021	101615	MCMASTER-CARR SUPPLY COMPANY	PLUMBING EQP & SUPP	27.28
4500016262						657.89
4500016262	1	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	CHEM/SOLV-COMMERCIAL	133.92
4500016262	2	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	HAND TOOLS	60.51
4500016262	3	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	ELECTRON COMPON/PRTS	65.50
4500016262	4	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	HAND TOOLS	132.32
4500016262	5	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	1ST AID & SAFETY EQP	104.84
4500016262	6	9/29/2021	100979	M S C INDUSTRIAL SUPPLY CO. INC.	HAND TOOLS	160.80
4500016263						340.00
4500016263	1	9/29/2021	102708	CARR'S HARDWARE	FASTENERS	120.00
4500016263	2	9/29/2021	102708	CARR'S HARDWARE	PLUMBING EQP & SUPP	220.00
4500016264						6,462.00
4500016264	3	9/29/2021	100503	WALCO ELECTRIC COMPANY	TRANS CAR EQUIP-ELEC	2,695.00
4500016264	4	9/29/2021	100503	WALCO ELECTRIC COMPANY	TRANS CAR EQUIP-ELEC	3,767.00
4500016265						347.00
4500016265	1	9/29/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	320.00
4500016265	2	9/29/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	27.00
4500016266						1,314.60
4500016266	1	9/29/2021	100990	SYSCOM COMPONENTS, LLC	TRANS CAR EQUIP-ELEC	1,314.60
4500016267						377.60
4500016267	1	9/29/2021	102644	COLONY HARDWARE CORPORATION	HAND TOOLS	299.00
4500016267	2	9/29/2021	102644	COLONY HARDWARE CORPORATION	HAND TOOLS	35.30
4500016267	3	9/29/2021	102644	COLONY HARDWARE CORPORATION	HAND TOOLS	43.30
4500016268						2,674.50
4500016268	1	9/30/2021	100231	INDCO INC	JANITORIAL SUPPLIES	252.00
4500016268	2	9/30/2021	100231	INDCO INC	RAGS, SHOP TOWELS	2,422.50
4500016269						448.50
4500016269	1	9/30/2021	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	448.50
4500016270						549.87
4500016270	1	9/30/2021	100859	ELECTRONIC CONNECTIONS	PAINT-COATINGS, ETC	549.87
4500016271						1,600.00
4500016271	1	9/30/2021	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	1,600.00
4500016272						2,838.50
4500016272	1	9/30/2021	101472	CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	1,736.00
4500016272	2	9/30/2021	101472	CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	1,102.50
4500016273						704.99
4500016273	1	9/30/2021	100302	FELTON L. WALKER	PLUMBING EQP & SUPP	83.30
4500016273	2	9/30/2021	100302	FELTON L. WALKER	PLUMBING EQP & SUPP	446.31
4500016273	3	9/30/2021	100302	FELTON L. WALKER	HAND TOOLS	142.50
4500016273	4	9/30/2021	100302	FELTON L. WALKER	HAND TOOLS	32.88
4500016274						1,058.36
4500016274	1	9/30/2021	100963	KSL SUPPLIES INC.	ELECTRON COMPON/PRTS	128.00
4500016274	2	9/30/2021	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT	783.36
4500016274	3	9/30/2021	100963	KSL SUPPLIES INC.	FARE COLLECTION EQP	147.00
4500016275						243.84
4500016275	1	9/30/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	243.84

BALANCE SHEET

PORT AUTHORITY TRANSIT CORPORATION

BALANCE SHEET

July 31, 2021

PRELIMINARY / UNAUDITED

ASSETS

	<u>December 31, 2020</u>	<u>July 31, 2021</u>
Cash (Includes \$107,197 in Station Escrow Funds)	1,036,186	1,362,478
Investments (Note 1)	2,805,563	2,805,761
Accounts Receivable	3,036,682	2,599,509
Inventory at lower of cost (first-in, first-out) or market	6,400,229	6,762,168
Prepaid Expenses	1,491,077	707,556
	<u>14,769,737</u>	<u>14,237,472</u>
	<u>14,769,737</u>	<u>14,237,472</u>

LIABILITIES AND EQUITY

Liabilities:

Accounts Payable:		
Trade	2,807,632	2,867,110
Delaware River Port Authority (Note 2)	287,584,000	291,155,165
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	23,764,756	23,187,216
Deferred Revenue (Note 5)	6,834,722	6,880,805
Wages	362,903	510,963
Pension and Other	170,566	341,737
Sick Leave Benefits	234,427	233,363
Reserve for Unused Vacation	780,063	780,063
Reserve for contingent liabilities (Note 3)	3,210,141	3,317,584
	<u>325,749,211</u>	<u>329,274,007</u>
Equity:		
Advances from Delaware River Port Authority	554,365,415	581,159,889
Deficit	(865,344,889)	(896,196,424)
	<u>14,769,737</u>	<u>14,237,472</u>
	<u>14,769,737</u>	<u>14,237,472</u>

PORT AUTHORITY TRANSIT CORPORATION
(A Wholly Owned Subsidiary Of Delaware River Port Authority)
STATEMENT OF REVENUES AND EXPENSES AND DEFICIT
FOR THE PERIOD INDICATED
PRELIMINARY / UNAUDITED

	Year to date ended	Month ended
	July 31, 2021	July 31, 2021
Operating Revenues:		
Passenger fares	4,098,803	787,488
Passenger parking	63,996	12,768
Passenger - other	29,667	6,768
Advertising	74,635	15,466
Telecommunications Rental Income	168,292	22,509
Miscellaneous	11,674	14
Interest Income From Investments	198	23
	<u>\$4,447,265</u>	<u>\$845,035</u>
Operating Expenses:		
Maintenance of Way and Power	7,783,917	1,035,498
Maintenance of Equipment	3,878,623	632,470
Purchased Power	2,730,160	401,507
Transportation	10,886,908	1,642,305
General Insurance	812,778	112,045
Superintendence and General Office	5,635,248	680,482
	<u>31,727,634</u>	<u>4,504,306</u>
Rent of Rapid Transit System Facilities (Note 2)	3,571,165	510,167
Other Post Employment Benefits Accrual (Note 4)	-	-
	<u>\$35,298,799</u>	<u>\$5,014,473</u>
Net Income (loss)	<u>(\$30,851,534)</u>	<u>(\$4,169,438)</u>
Deficit, December 31, 2020	<u>(\$865,344,889)</u>	
Deficit, July 31, 2021	<u>(\$896,196,424)</u>	

See Notes To Financial Statements

PORT AUTHORITY TRANSIT CORPORATION
(A Wholly Owned Subsidiary of the Delaware River Port Authority)
July 31, 2021

NOTES TO FINANCIAL STATEMENTS

1. Investments:

The Corporation has set aside \$2,805,562 to partially fund its liability for self-insurance with the following limits:

- (a) Totally self-insured for Voluntary Workers Compensation.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$291,155,165 from January 1, 1974 through July 31, 2021 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 546,396 for Comprehensive General Liability and \$2,771,188 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue:

Deferred revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.:	PATCO-21-012	
SUBJECT:	Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)	
COMMITTEE:	New Business	
COMMITTEE MEETING DATE:	N/A	
BOARD ACTION DATE:	October 20, 2021	
PROPOSAL:	That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.	
PURPOSE:	To permit staff to continue and maintain PATCO operations in a safe and orderly manner.	
BACKGROUND:	At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.	
SUMMARY:	Amount:	N/A
	Source of Funds:	See Attached List
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

PATCO-21-012
New Business: October 20, 2021
Board Date: October 20, 2021
Consideration of Pending PATCO Contracts
(Between \$25,000 and \$100,000)

RESOLUTION

RESOLVED: That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

SUMMARY:	Amount:	N/A
	Source of Funds:	See Attached List
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, October 20, 2021

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Holland, L.P. Crete, IL	Electronic Flash Butt Welding of PATCO supplied rail sections, 136 LB RE and 132 LB RE	\$25,665.00	Competitive Formal Bid, RFP PATCO-02-2021 was publicly advertised and issued to eight (8) prospective bidders. Two (2) bids were received and opened on Wednesday, September 22, 2021.	1. Holland, L.P. Crete, IL 2. Delta Railroad Construction, Inc. Ashtabula, OH	1. \$25,665.00 2. \$50,895.00	General Funds