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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

Camden County Boathouse  
7050 N. Park Drive  
Pennsauken, NJ

Wednesday, October 19, 2016,  
at 6:00 PM

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**PRESENT**

**Pennsylvania Commissioners**

Ryan Boyer, Chairman, DRPA/PATCO Boards  
Marian Moskowitz  
Joseph Martz  
Carl Singley  
Antonio Fiol-Silva  
John Dougherty (for Pennsylvania Auditor General Eugene DePasquale)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman  
E. Frank DiAntonio  
Charles Fentress  
Albert Frattali (via telephone)  
Tamarisk Jones (via telephone)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer, DRPA/  
President, PATCO  
Maria Wing, Deputy Chief Executive Officer  
Raymond Santarelli, General Counsel and Corporate  
Secretary  
Stephen Holden, Deputy General Counsel  
Kathleen Vandy, Assistant General Counsel  
Gerald Faber, Assistant General Counsel  
Richard Mosback, Assistant General Counsel  
Monica Gibbs, Assistant General Counsel  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
Michael Venuto, Chief Engineer  
Larry Walton, Bridge Director, Walt Whitman and  
Commodore Barry Bridges  
William Shanahan, Director, Government Relations  
Barbara Holcomb, Manager, Capital Grants  
Christina Maroney, Director, Strategic Initiatives  
Jack Stief, Chief of Police, Public Safety  
Gary Smith, Captain, Public Safety

1 **DRPA/PATCO Staff (continued)**

2 Kyle Anderson, Director, Corporate  
Communications and Community Relations  
3 Michael Williams, Acting Manager, Corporate  
Communications and Community Relations  
4 John Rink, General Manager, PATCO  
Rohan Hepkins, Assistant General Manager, PATCO  
5 John Lotierzo, Director of Finance, DRPA  
Mark Ciechon, Director of Finance, PATCO  
6 David Aubrey, Manager, Internal Audit  
Susan Squillace, Manager, Procurement and Stores  
7 Amy Ash, Manager, Contracts Administration  
Katherine Hilinski, Records Manager  
8 Sheila Milner, Administrative Coordinator  
Elizabeth Saylor, Administrative Coordinator  
9 Nancy Farthing, Executive Assistant to the CEO

10 **Others Present**

11 Mary Maples, Associate Counsel, New Jersey  
Governor's Authorities Unit (via telephone)  
12 Chelsea Rosebud Guzowski, Director of Economic &  
Strategic Initiatives, Pennsylvania Governor's  
13 Office of the Budget  
David Dix, Assistant to Chairman Boyer  
14 David Rapuano, Esq., Archer & Greiner  
Alan Kessler, Esq., Duane Morris LLP  
15 (Pennsylvania Counsel)(via telephone)  
Stephan Wahba, Esq., Duane Morris LLP (Pennsylvania  
16 Counsel)  
Olivia C. Glenn, Regional Manager, New Jersey  
17 Conservation Foundation  
Lucy Smith  
18 Geraldine Smith  
Carol Rhoads  
19 Mark McMichael  
Doug Wills  
20 Jerry McFadden  
Joe Quigley  
21 Michael Brown  
Niko Rodriguez  
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**Citizens' Advisory Committee Members**

- John Boyle
- Robert Melikian
- Jonathan Latko
- Michael Devlin
- Tom Jordan
- Stephen Benigno
- Kathy Venuti
- Judy Boldurian

I N D E X

	<u>Page</u>
1	
2	
3	8
4	10
5	24
6	33
7	35
8	
9	36
10	
11	36
12	37
13	
14	37
15	
16	
17	
18	
19	
20	
21	
22	

I N D E X (Continued)

		<u>Page</u>
1		
2		
3	Approval of Finance Committee Meeting Minutes of	
4	October 11, 2016	38
5	Adoption of Resolutions Approved by Finance Committee	
6	on October 11, 2016:	38
7	DRPA-16-113 Age 65 & Over Retiree	
8	Medicare Part D Prescription	
9	Benefit - 2017 (DRPA/PATCO)	
10	DRPA-16-114 Age 65 & Over Retiree	
11	Medicare Supplemental Benefits	
12	- 2017 (DRPA/PATCO)	
13	Approval of Audit Committee Meeting Minutes of	
14	October 11, 2016	39
15	Adoption of Resolutions Approved by Audit Committee	
16	of September 14, 2016:	40
17	DRPA-16-115 Selection of Independent	
18	Consultant Services to Conduct	
19	a Bridge Operations Management	
20	Audit	
21	Unfinished Business	40
22	New Business	40
	DRPA-16-116 Consideration of Pending DRPA	
	Contracts (Between \$25,000 and	
	\$100,000)	
	DRPA-16-117 Adoption of Authority Premium	
	Payment Flexible Benefits Plan	
	for Eligible Represented	
	Employees	
	Citizens Advisory Committee Report	41

I N D E X (Continued)

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
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20  
21  
22

Adjournment

Page  
50

P R O C E E D I N G S

(6:00 p.m.)

CHAIRMAN BOYER: Good evening. The hour is now 6 o'clock, so I'm going to ask everyone to rise for a moment of silence, and then we'll say a pledge to the American flag.

(Pledge of allegiance.)

CHAIRMAN BOYER: I would like to call to order the meeting of the Delaware River Port Authority and ask the Corporate Secretary to call roll.

MR. SANTARELLI: Chairman Boyer?

CHAIRMAN BOYER: Present.

MR. SANTARELLI: Vice Chairman Nash?

VICE CHAIRMAN NASH: Here.

MR. SANTARELLI: Commissioner Martz?

COMMISSIONER MARTZ: Present.

MR. SANTARELLI: Commissioner DiAntonio?

COMMISSIONER DiANTONIO: Present.

MR. SANTARELLI: Commissioner Moskowitz?

COMMISSIONER MOSKOWITZ: Present.

MR. SANTARELLI: Commissioner Fentress?

COMMISSIONER FENTRESS: Present.



1 MR. SANTARELLI: Commissioner Dougherty?

2 COMMISSIONER DOUGHERTY: Present.

3 MR. SANTARELLI: Commissioner Jones?

4 COMMISSIONER JONES: Here.

5 MR. SANTARELLI: Commissioner Singley?

6 COMMISSIONER SINGLEY: Present.

7 MR. SANTARELLI: You have a quorum.

8 CHAIRMAN BOYER: Thank you. It is with  
9 extreme pleasure that we are pleased to announce that  
10 as the result of hard work by Delaware River Port  
11 Authority staff in cooperation with CCMUA, the  
12 conveyance of four parcels of land took place on  
13 Wednesday. The deeds to the land have been  
14 transferred and delivered to the title company for the  
15 CCMUA, and two additional parcels will be transferred  
16 within the next few weeks, and an additional two  
17 parcels within the next few months. That keeps our  
18 promise that we were going to deliver the public park  
19 to the CCMUA.

20 It is our expectation that, with the  
21 cooperation of New Jersey DEP, the remaining parcels  
22 that compose the Gateway Park project will be

1 transferred to the CCMUA by Spring of 2017. Soon  
2 after being appointed Chairman, I made a commitment,  
3 working with the community and all involved parties,  
4 to assist with the delivery of this project's  
5 properties to the CCMUA with the necessary clearances  
6 from the Department of Environmental Protection. I am  
7 pleased that we are well on our way to delivering on  
8 our promise.

9 I would also like to extend my thanks to  
10 Olivia Glenn and the New Jersey Conservation  
11 Foundation for their support throughout this process.  
12 We spent approximately \$2.5 million to make sure that  
13 the land is properly remediated and very safe for our  
14 children to play on. I am very pleased about that.

15 With that being said, do we have any public  
16 comments? There are four people here from the people  
17 that helped on the project. We have Olivia Glenn.  
18 Would you please stand? Joe Quigley. Could you  
19 please come to the mike? We're taping off the mike  
20 right there. And give your name and the correct  
21 spelling for the record, please.

22 MS. GLENN: Good evening. My name is Olivia

1 Glenn, O-l-i-v-i-a G-l-e-n-n and I work for New Jersey  
2 Conservation Foundation. I just want to extend my  
3 congratulations to the DRPA and the CCMUA for  
4 fulfilling their promise to begin a conveyance of the  
5 parcels to open Gateway Park. New Jersey Conservation  
6 Foundation has been working hand-in-hand with both  
7 partners, the DRPA and the CCMUA. We are in a  
8 management agreement with the CCMUA that once a  
9 contiguous mass of the parcels are transferred, we're  
10 going to manage and operate the park for public use  
11 and enjoyment. So kudos, congratulations, and we're  
12 looking forward to a long-term relationship with you.

13 CHAIRMAN BOYER: Thank you. Anyone else on  
14 the public comment?

15 MR. QUIGLEY: My name is Quigley, Joe Quigley,  
16 Q-u-i-g-l-e-y. I had a whole series of questions on  
17 the General Fund amounts that were published, but Jim  
18 White had all the answers.

19 MR. WHITE: Thank you.

20 MR. QUIGLEY: I do have a couple of questions  
21 though about a check last month for \$1.6 million and  
22 change that went out to the Camden County Freeholders

1 for Cooper River Park improvements; there was some  
2 nebulous reference to economic development. I didn't  
3 see this on the list of economic development loans. I  
4 have since learned that this is probably a grant and  
5 not a loan, so that wasn't why it's on that list.  
6 There is a list in your handouts in the financials of  
7 the economic development loans. This is not on there,  
8 so this is apparently a grant.

9 Question 1, it says Cooper River Park. I had a  
10 question about why are we paying it to Camden County.  
11 And the answer, the answer I was given is that they  
12 are managing the project, and the vendor sends the  
13 invoices to Camden County, and then they send them to  
14 us because we provide the grant. So the first  
15 question is Cooper River Park improvements. I see a  
16 lot of activity over at Audubon Lake, but what are  
17 these improvements?

18 MR. HANSON: This is a legacy economic  
19 development grant from years ago that was awarded to  
20 the County of Camden for dredging of the Cooper River.  
21 The Cooper River is being dredged. You may have read  
22 about its outstanding properties for crew.

1 MR. QUIGLEY: Okay.

2 MR. HANSON: And, in fact, as we pulled up  
3 today, there was a big group of students and other  
4 people practicing crew here.

5 MR. QUIGLEY: Okay.

6 MR. HANSON: So it's an old project that's  
7 been closed out. The grantee was the County of  
8 Camden. They are the ones who are dredging the river.  
9 It's a county -- this is a county park.

10 VICE CHAIRMAN NASH: And if I could just add,  
11 Joe, because I think it's important; when the dredging  
12 dispute on the Delaware River was resolved in 2006,  
13 that's how long this goes back --

14 MR. QUIGLEY: With Ed Rendell.

15 VICE CHAIRMAN NASH: -- \$19.5 million was set  
16 aside for Philadelphia to dredge the Delaware River.  
17 New Jersey did not participate in that dredging. In  
18 addition, \$19.5 million went to waterborne projects in  
19 New Jersey. One of those projects that Governor  
20 Christie had approved was \$4 million to dredge the  
21 Cooper River. So, it was the counterpart to the  
22 dredging of the Delaware River that Pennsylvania was

1 anxious to do.

2 MR. QUIGLEY: Thank you. The last time this  
3 appeared, Jeff, you and I had a conversation about Ed  
4 Rendell and the dredging.

5 So then my second and last question is how  
6 many more of these are we going to see?

7 MR. HANSON: There aren't many left. We were  
8 just talking about this the other day. And I don't  
9 know, Christina, do you have a sense of what's left of  
10 the legacy economic development projects?

11 MS. MARONEY: In terms of the legacy grants,  
12 we have approximately three projects remaining. We've  
13 received the final invoice for Cooper River Park  
14 improvements, but that hasn't paid. It will be in the  
15 next payment cycle. Correct, Jim?

16 MR. WHITE: Yes. I think I have four, but --  
17 you know I mean we have three or four.

18 MS. MARONEY: Gloucester County Improvement  
19 Authority for the DuPont project.

20 MR. WHITE: We have the Victor Lofts.

21 MS. MARONEY: That's not a grant, though.

22 MR. WHITE: Oh, it's not a grant?

1 MS. MARONEY: That's a separate project.

2 MR. WHITE: Got it.

3 MS. MARONEY: And the New Jersey Economic  
4 Development Authority grant for the redevelopment of  
5 the former prison site. And then that should close  
6 out the grant portion of the legacy economic  
7 development projects. The Victor Lofts is a legacy  
8 economic development project, but that is something  
9 that we are responsible for on an ongoing basis.

10 MR. QUIGLEY: The prison redevelopment, there  
11 was a motion last year of \$2.1 million being paid to  
12 four individuals who were going to redevelop that or  
13 prepare it for development. I thought we were done  
14 with that, with the prison. I thought that was  
15 finished.

16 MS. MARONEY: To my knowledge, they have not.  
17 They just received the permitting and the approval of  
18 the redevelopment plan -- they being the New Jersey  
19 Economic Development Authority, so those improvements  
20 are currently underway. I'm not sure what transaction  
21 you're referring to, but our agreement with the EDA  
22 expires in March of 2017, and they have given us full

1 reassurance that that project and our participation  
2 will be complete by that time.

3 MR. QUIGLEY: What I'm referring to was a loan  
4 that was applied for by four individuals to prepare  
5 the old prison site for redevelopment. And I stood at  
6 this microphone uptown and said, "Wait a minute, it's  
7 already ready for redevelopment; the pipes are in the  
8 ground, the wires are on the road, everything is  
9 cleared." And then, then chairman, the lawyer at  
10 Jefferson said, "Wait a minute, one of these four  
11 people was a for-profit." So he pulled it, I think.  
12 I thought that was a dead issue.

13 CHAIRMAN BOYER: Mr. Quigley, we will look  
14 into that and give you an answer in writing.

15 MR. QUIGLEY: Thank you. So then just to  
16 close out the county, how many more of these  
17 \$1.6 million or whatever, how much is left on the  
18 grant? Do we know?

19 MS. MARONEY: The payment that we just  
20 processed, the final payment was approximately  
21 \$95,000, maybe \$95,400.

22 MR. WHITE: Something like that.



1           CHAIRMAN BOYER: Thank you, Mr. Quigley.

2           Would Carol Rhoads please step to the mike?

3           MS. RHOADS: My name is Carol Rhoads. I'm  
4 grateful to the DRPA Board for scheduling a meeting  
5 outside of Camden. I have attended many Board  
6 meetings over the years in Camden, but the escalating  
7 homicide and crime rate is a true deterrent for me.  
8 Now that Judge Hillman has exposed the DRPA Board for  
9 business practices that give every indication of being  
10 criminal, I hope the Federal Transit Administration  
11 will have new and compelling evidence to deny approval  
12 of the environmental document that is required for  
13 federal funding of the Glassboro to Camden Light Rail  
14 Line.

15           Allowing the DRPA and New Jersey Transit  
16 access to federal funding on the proposed GCL would  
17 provide political appointees masquerading as  
18 transportation officials an ample, unfettered  
19 opportunity to become full-fledged partners in crime.  
20 Billions of dollars in transportation funds would be  
21 at risk, along with the safety of thousands of  
22 commuters. According to federal data, New Jersey

1 Transit trains have been involved in more than 150  
2 accidents since 2011. That averages 30 accidents  
3 every year for five years. New Jersey Transit also  
4 bears full responsibility for the Hoboken train  
5 disaster. And the lawsuits are just starting to get  
6 filed on that, ladies and gentlemen.

7           Instead of bringing in someone independent to  
8 helm New Jersey Transit, they took a page from the  
9 DRPA, and they hired from within, which has proven to  
10 be a disaster for the commuter. The DRPA Board voted  
11 John a \$40,000 salary bump and a fancy new title, but  
12 all the commuters received from John was more  
13 dishonesty and incompetence.

14           Promoting from within is like inbreeding and  
15 choosing -- the pool you're choosing from doesn't have  
16 any honest, ethical, or competent officials in it.  
17 Over 5,000 Wells Fargo employees conspired to defraud  
18 the bank's customers for their own financial gain. It  
19 certainly is reasonable to believe that a few dozen  
20 DRPA employees are guilty of putting their own  
21 financial interests ahead of the safety and welfare of  
22 the commuters.

1           Does the DRPA Board solicit bribes or  
2 kickbacks to determine which company will be awarded a  
3 contract, or are you simply following the orders of  
4 the people who control the DRPA? Will Maureen  
5 Sadowski, I'm sorry if I didn't pronounce that right,  
6 be the Bridget Anne Kelly of the DRPA? Is she going  
7 to take the fall while all those Commissioners plead  
8 ignorance, but not innocence?

9           I want Judge Hillman to know that this is not  
10 the first time documents disappeared or never existed  
11 at the DRPA in the awarding of a multimillion dollar  
12 contract. It's a matter of public record that I  
13 requested the substantiating documentation, including  
14 the voting record, for the \$3 million Repaupo Creek  
15 economic development project and was told not one  
16 piece of paper existed.

17           The DRPA really got a lucky break when the  
18 local press focused its attention on the sexual  
19 harassment scandal at the Philadelphia Parking  
20 Authority. I contacted a columnist for the *Inquirer*,  
21 and I asked why the DRPA seemed to be getting a pass  
22 after Judge Hillman's ruling. His response was that

1 corruption at the DRPA is old news, that the DRPA is  
2 just a cesspool of corruption. Unfortunately for the  
3 commuters, sex beats corruption when it comes to news  
4 coverage.

5 New Jersey's former comptroller, Matthew  
6 Boxer, and Thomas Rafferty, the former DRPA Inspector  
7 General, both went to bat for the commuter. Now Judge  
8 Hillman has spoken out. All the newspapers have  
9 repeatedly printed articles referencing the  
10 mismanagement at the DRPA Board. The Pennsylvania and  
11 New Jersey Governors have completely failed the  
12 commuter. What will it take to get their attention?

13 How about DRPA lawyers paid by the commuter  
14 and DRPA employees paid by the commuter claiming  
15 attorney-client privilege? The commuters are the  
16 DRPA's clients, not the employees. Instructing  
17 employees to destroy and manipulate evidence in an  
18 attempt to hinder a federal investigation is  
19 obstruction of justice and a federal crime. Those  
20 DRPA lawyers should receive the same penalty as  
21 Kathleen Kane.

22 So, Mr. Hanson, I want to know are you one of

1 those people claiming attorney-client privilege?

2 CHAIRMAN BOYER: I think that in light of  
3 those comments, one thing needs to be said, that PATCO  
4 trains have never had an accident, and those are the  
5 trains that we're responsible for.

6 MS. RHOADS: No, but you're SEPTA partner with  
7 New Jersey Transit.

8 CHAIRMAN BOYER: Excuse me, excuse me, Ms.  
9 Rhoads.

10 CHAIRMAN BOYER: Mrs. Rhoads, your points are  
11 well taken. Thank you. Any more public comments?

12 MS. RHOADS: Your families must be so proud.  
13 Thank you.

14 COMMISSIONER FRATTALI: Hello. I wanted to  
15 make sure the record reflected my attendance on the  
16 line.

17 MR. SANTARELLI: Yes. Thank you, Commissioner  
18 Frattali. We will add you to the roll.

19 CHAIRMAN BOYER: Is Mark McMichael here?

20 MR. McMICHAEL: Hello, ladies and gentleman  
21 and distinguished department representatives of the  
22 DRPA. I have chosen to come here rather than sing our

1 national anthem at the presidential debate in Las  
2 Vegas, my true home, because I wanted to sing the  
3 praises of the true local heroes that serve us day in  
4 and day out live to you right now.

5 I would like to first say that Chairman Ryan  
6 Boyer has been doing an unbelievable job for the DRPA  
7 since taking over a couple of years ago. Vice  
8 Chairman Jeff Nash has also been impeccable with the  
9 direction the DRPA has taken as we head on a new  
10 course, like his horse and of course those damn  
11 Yankees.

12 Under the guidance of the Chairman of  
13 Operations and Maintenance, Mr. Al Frattali, we have  
14 ushered a new threshold of excellence with the jobs  
15 that are done on time, under budget, and always clean.  
16 Mike Venuto, Chief Engineer, doing a superb job  
17 handling over a billion dollars in capital projects.  
18 Let us not forget the Commissioner, my close and  
19 dearest friend, Johnny Doc, for doing such an  
20 outstanding job finding jobs in Philadelphia and the  
21 surrounding areas that help unify the bond of trust by  
22 bringing together the citizens of New Jersey and the

1 surrounding areas. See you, my friend, at the Eagles  
2 games. Last to mention, but number one in our hearts,  
3 Commissioner Richard Sweeney, a man who always looks  
4 out for local business as well as the local populace,  
5 a real people person.

6 I understand that new jobs may be opening at  
7 the DRPA, and I would like to throw my hat into the  
8 ring. As a graduate of Harvard and going for my  
9 doctorate, I feel that this would be a tremendous  
10 opportunity to do what I love, which is to serve the  
11 people. Please rise for our national anthem.

12 CHAIRMAN BOYER: We're not going to do that  
13 here.

14 MR. McMICHAEL: Okay. Okay. I'd like make  
15 special announcement, and take a bow, Ms. Carol  
16 Rhoads, and my friend, Greg Ferroty, please stand up  
17 and take a bow. Thank you.

18 CHAIRMAN BOYER: Thank you, sir.

19 MR. McMICHAEL: Thank you.

20 CHAIRMAN BOYER: Thank you. In light of those  
21 public comments, I have to say that over the past  
22 several years, the DRPA has implemented a variety of

1 operational and organizational reforms designed to  
2 improve transparency and efficiency. The organization  
3 is constantly under budget and exceeds revenue  
4 projections, has maintained toll prices through our  
5 commuter discount program, and has actually reduced  
6 the toll burden on frequent commuters. While we  
7 understand and embrace the idea that there is always  
8 room for additional improvement, we think our results  
9 speak for themselves.

10 We will now have the report of the Chief  
11 Executive Officer, John Hanson.

12 MR. HANSON: Thank you, Chairman Boyer. My  
13 written report stands as submitted, but I would like  
14 to highlight a few items. First, I'd like to ask the  
15 unsung heroes of the DRPA and PATCO, our Citizens  
16 Advisory Committee, to introduce themselves. They are  
17 here for the Board meeting tonight. It is a pleasure  
18 to have them again. They serve heroically with  
19 suggestions, feedback, and they are sort of our eyes  
20 and ears in the community. So if you men and women of  
21 the CAC would please introduce yourselves, I would  
22 appreciate it very much.



1           MR. BOYLE: My name is John Boyle. I am the  
2 Chair of the Citizens Advisory Committee, and I am a  
3 resident of Edgewater Park, New Jersey.

4           MR. DEVLIN: I'm Mike Devlin. I'm a New  
5 Jersey resident and a user of PATCO and your bridges.

6           MS. BOLDURIAN: My name is Judy Boldurian.  
7 I'm a New Jersey resident and regular user of PATCO.

8           MR. JORDAN: Tom Jordan, Pennsylvania  
9 resident.

10          MR. MELIKIAN: Bob Melikian, Pennsylvania  
11 resident and a bridge user. I'd like to just publicly  
12 commend John Hanson.

13          MR. LATKO: Jonathan Latko, current secretary  
14 of the DRPA CAC, Camden resident, I live next to the  
15 Ben Franklin Bridge, and ride my bike over the bridge.

16          MS. VENUTI: My name is Kathy Venuti. I'm  
17 from Sewell, New Jersey.

18          MR. HANSON: Thank you. As is my practice,  
19 I'd like to highlight the following examples of  
20 exemplary stewardship demonstrated by our DRPA and  
21 PATCO employees. I am extremely proud of their  
22 efforts.

1           On October 7th, the Police Officer of the Year  
2 Award was issued to Captain Gary Smith for his  
3 outstanding and dedicated years of service. I've had  
4 the opportunity to work closely with Captain Smith  
5 over my years here, and Captain Smith is courageous  
6 and strong, compassionate and kind, and the type of  
7 person that we need serving the public.

8           Captain Smith guides the Public Safety  
9 Department with respect and admiration. He is eager  
10 to share his insight with anyone who needs assistance.  
11 He performs any task assigned with complete  
12 professionalism. And his ability to lead by example  
13 is a driving force behind the motivation of a large  
14 number of members within the Department. He has  
15 continually contributed his efforts to the Delaware  
16 River Port Authority and displays the qualities of a  
17 model law enforcement officer. As such, Captain Smith  
18 is the finest example of what this award represents.  
19 I would ask Captain Smith to come forward for a  
20 picture.

21           (Pause.)

22           MR. HANSON: A grateful customer wrote in to

1 commend staff. "On Friday, September 9th, I had a  
2 problem on the bridge. About halfway over, my tire  
3 light came on, and then the car got hard to handle. I  
4 put my flashers on and continued to the exit for  
5 Route 168. I pulled over to check my car, and my back  
6 tire on the driver's side was completely gone. I was  
7 driving on the rims. I saw a police officer parked  
8 near the buildings there. I waved my hands in the  
9 air, and Police Officer Dan Kinkler drove up behind  
10 me. He told me that the bridge has someone that could  
11 come help me, but they were busy. He said he could  
12 probably not change the tire. Well, he did with much  
13 effort change the tire and in that terrible heat. I  
14 am 78 years old and was quite shook up. He was so  
15 polite and professional. Kudos to such a special  
16 policeman. He made what could be a tragic situation  
17 for me so much better." Roylene DiDio.

18 A customer wrote in to praise Police Officer  
19 John Garvey. "On Saturday, September 10th, my wife  
20 and I were on I-76 eastbound at 1100 hours heading for  
21 the Temple football game. We noticed we had an auto  
22 problem. We exited at Vare Avenue and pulled over to

1 the right as far as we could. Patrolman John Garvey  
2 approached us around 1130 hours and told us we were in  
3 precarious situation. But we were unable to start the  
4 car and the temperature was in the 90s. Patrolman  
5 Garvey offered us water and remained with us. Because  
6 we were having trouble with our roadside service  
7 provider, after about three hours, Officer Garvey got  
8 in contact with a tow service, and we were finally  
9 taken out of harm's way. It took a few hours, but he  
10 stayed with us. We want to say thank you, Officer  
11 Garvey." Sincerely, Allen and Michele Davis. "P.S.,  
12 he also kept us informed of the football score."

13 A PATCO rider wrote to commend Transit Unit  
14 Officer John Gioria and Train Operator Kendrick  
15 Watkins. "I had a health issue and passed out on the  
16 train just before the Ashland station. The crew was  
17 very helpful in getting me to the bench in the  
18 station. Please give them my kudos and thank you."

19 An appreciative customer wrote in to thank C&M  
20 Mechanic Michael Russo and Highway Foreman Terrance  
21 Mitchell. "I am writing to commend Michael Russo and  
22 Terrance Mitchell for helping me survive a flat tire

1 on the Walt Whitman Bridge. The flat occurred as soon  
2 as I approached the bridge from Route 130.  
3 Immediately, I moved the car to the right lane, not  
4 knowing what happened. Terrance spotted me and  
5 without hesitation pulled behind my vehicle and guided  
6 me across the bridge. I was extremely frightened.  
7 But, upon arriving at the tolls, Terrance approached  
8 the car and said, "You have a flat, not a problem."  
9 He had already phoned Michael Russo to fix the tire.  
10 Both men did their best to keep me calm and reassured  
11 me that nothing else was wrong with the vehicle. I  
12 want to extend my appreciation to both of them and to  
13 commend them for excellent service and knowing their  
14 job to perfection. I will always be in their debt and  
15 hopefully will see them one day again when crossing  
16 the bridge. In the meantime, I would like to  
17 recommend both for some type of bonus or raise.  
18 Please tell them I said thank you very much for coming  
19 to my rescue." Sincerely, Rita Argenzio.

20 CEO Powers. Under my CEO powers, I approved  
21 the purchase of 40 transit journal axle bearings  
22 needed for requalification at a cost of \$857 each, for

1 a total of \$34,280. PATCO needed these axles and the  
2 32-week lead time required the purchase of these  
3 bearings immediately in order for us to accomplish the  
4 necessary repairs.

5 DRPA was a finalist in the Women's Business  
6 Enterprise Council Corporation of the Year Award for  
7 diversity efforts. On Friday, September 16, 2016, the  
8 DRPA and PATCO were represented at an awards luncheon  
9 at the Philadelphia Union League. The luncheon was  
10 hosted by the Women's Business Enterprise Council and  
11 honored Women Business Enterprises and firms that make  
12 it a priority to do business with them. Among the  
13 awards given was the WBEC Corporation of the Year  
14 Award, which is a prestigious honor for the company  
15 that not only reports a high spend with WBEC members  
16 but is a positive example of mentorship, outreach  
17 efforts, and improvement. I am pleased to report that  
18 DRPA was named as a top three finalist along with  
19 Wells Fargo and the Day & Zimmerman Group. The Board  
20 and staff's commitment to the shared values of  
21 diversity and inclusion and continuous improvement  
22 make it possible for the Authority to be back in the

1 running and considered for these prestigious awards.

2 That concludes my comments to the CEO report.  
3 Thank you, Chairman.

4 CHAIRMAN BOYER: Thank you. Does anyone have  
5 any comments on the CEO's report? Yes, Commissioner  
6 Dougherty? Commissioner Dougherty, could you talk  
7 into the microphone because we are taping from the  
8 microphone.

9 COMMISSIONER DOUGHERTY: Yes, I was going to  
10 take a moment of personal privilege after one of the  
11 speakers. And I appreciate standing up at the mike  
12 and voicing your First Amendment right. I'm  
13 accustomed to usually getting letters that don't have  
14 a signature on it. So, that's a step in the right  
15 direction.

16 But there were a lot of statements that were  
17 made, and I thought there were one or two that were  
18 more personally centered on John. I want to let you  
19 know and I want to let everybody know, okay, in this  
20 room that I understand scrutiny as well as anybody on  
21 both sides of the river. And I have to let you know  
22 that in all my time, and I've been here two or three

1 times representing two or three different people, the  
2 gentleman I'm representing right now, Eugene  
3 DePasquale, is the most detail-oriented person that  
4 I've ever represented anywhere. He is really  
5 comfortable with the transparency that you offer.

6 There's two types of politics. There is the  
7 group that's paralyzed by politics, which you're most  
8 definitely not. And then there is the other type,  
9 that's motivated to do good politics for the people.  
10 And anybody that doesn't think there is that much  
11 politics in everything every one of us do, including  
12 the speeches given tonight, are off the reservation.  
13 You have a series of checks and balances here, okay.  
14 You've been through a series of leadership here, okay.  
15 And I know the guy sitting to your left as well as  
16 anybody in this room, okay, and he is also loaded with  
17 integrity. He also understands the magnitude of the  
18 role that he took over.

19 So I just want to go on the record saying I  
20 respect the fact that someone came and said that, but  
21 I think she's categorically wrong. I think that it  
22 was almost insulting, okay. You've been underpaid.



1 You did your job for years around here, okay. In  
2 fact, I think that if anything, we allowed the media  
3 and commentary like that to hold back the proper  
4 compensation that was due to the people that go to  
5 work every day inside that Authority.

6 MR. HANSON: Thank you, Commissioner.

7 CHAIRMAN BOYER: With that being said, I'll  
8 entertain a motion to accept John's report.

9 COMMISSIONER FENTRESS: Move the motion.

10 COMMISSIONER DiANTONIO: Second.

11 CHAIRMAN BOYER: All in favor?

12 ALL: Aye.

13 CHAIRMAN BOYER: All opposed? Ayes have it.

14 Now we'll have the Report of the Chief  
15 Financial Officer, Jim White.

16 MR. WHITE: Mr. Chair, Mr. Vice Chair,  
17 Commissioners, good evening. Let me just echo those  
18 sentiments to John Hanson. I've worked with him for  
19 14 years, and I have the greatest respect for him,  
20 what he's done for this organization. I just want to  
21 put that on the books.

22 I'd like to introduce our new Director of

1 Finance at PATCO, Mark Ciechon. Mark didn't know I  
2 was going to do this. Mark, could you just stand for  
3 a second? We welcome Mark from Connecticut. And  
4 we're looking forward -- he's been thrown into the  
5 budget process and some other things related to our  
6 systems, so he's getting a good orientation. Mark,  
7 thanks very much for joining us.

8 My report stands as stated. We continue to  
9 have excellent results. I did mention in my report  
10 some of the factors that are showing why we have such  
11 a huge positive variance in our actual revenues versus  
12 budget; those include traffic which is up  
13 significantly and our commuter credit which was  
14 mentioned earlier. We have paid out a little bit less  
15 than we had anticipated. Also, we have a new revenue  
16 source with delayed transactions where the revenues we  
17 are capturing are greater than we budgeted, and we  
18 have higher commercial vehicles. The Betsy Ross  
19 vehicles are up, and we did not get hit as hard in  
20 terms of inclement weather as we expected. So, again,  
21 our results both in terms of PATCO and DRPA are  
22 excellent.

1 I just wanted to update the Board on the  
2 budget process. In October, we have gone through  
3 internal hearings both for the Capital Budget and also  
4 for the Operating Budgets. We're still doing some  
5 scrubbing obviously related to that. We are making  
6 good progress on the budgets. We typically present  
7 the Capital Budget in November and then the Operating  
8 Budget in December. I think we're on track to do  
9 that, but I just wanted to give you that heads up.  
10 And that concludes my report. Thank you.

11 CHAIRMAN BOYER: Any comments on the CFO  
12 report?

13 Approval of September 21, 2016 DRPA Board  
14 Minutes. The minutes of the September 21, 2016 Board  
15 Minutes were previously provided to all Commissioners.  
16 Is there any corrections? I'll make a motion to  
17 accept them.

18 COMMISSIONER DiANTONIO: I'll move it.

19 VICE CHAIRMAN NASH: Second.

20 CHAIRMAN BOYER: Motion moved and properly  
21 second. All in favor?

22 ALL: Aye.

1 CHAIRMAN BOYER: All opposed? Ayes have it.  
2 2016 First Quarter Financial Statements and  
3 Notes. I will accept a motion to receive and file the  
4 2016 First Quarter Financial Statements and Notes.

5 COMMISSIONER DiANTONIO: So moved.

6 VICE CHAIRMAN NASH: Second.

7 CHAIRMAN BOYER: All in favor?

8 ALL: Aye.

9 CHAIRMAN BOYER: All opposed? Ayes have it.  
10 Monthly List of Previously Approved Payments  
11 Covering the Month of September 2016 and the Monthly  
12 List of Previously Approved Purchase Orders and  
13 Contracts Covering the Month of September 2016.

14 I will accept a motion to receive and file the  
15 List of Previously Approved Payments Covering the  
16 Month of September 2016 and the List of the Previously  
17 Approved Purchase orders and Contracts Covering the  
18 Month of September 2016.

19 COMMISSIONER MARTZ: So moved.

20 COMMISSIONER MOSKOWITZ: Second.

21 CHAIRMAN BOYER: All in favor?

22 ALL: Aye.

1           CHAIRMAN BOYER: All opposed? Ayes have it.  
2           Approval of the Operations & Maintenance  
3 Committee Minutes of October 11, 2016. The Operations  
4 & Maintenance Committee Minutes of October 2016 were  
5 previously provided to all Commissioners. Are there  
6 any corrections? May I have a motion to accept the  
7 Operations & Maintenance Committee Meeting Minutes?

8           COMMISSIONER FENTRESS: Move the motion.

9           COMMISSIONER MOSKOWITZ: Second.

10          CHAIRMAN BOYER: All in favor?

11          ALL: Aye.

12          CHAIRMAN BOYER: All opposed? Ayes have it.

13          Adoption of Resolutions Approved by the  
14 Operations & Maintenance Committee on October 11,  
15 2016. There are three items from the Operations &  
16 Maintenance Committee for consideration. They are as  
17 follows:

18                 DRPA-16-110 regarding Contract No. WW-21-2014,  
19 WWB Emergency Generator at New Jersey Anchorage.

20                 DRPA-16-111 regarding Construction Monitoring  
21 Services for Contract No. 14-N, PATCO Lindenwold Yard  
22 and Viaduct Rehabilitation.

1 DRPA-16-112 regarding the NJ Department of  
2 Transportation Alternatives Program Grant for the Ben  
3 Franklin Bridge South Walkway Bicycle & Pedestrian  
4 Ramp Project.

5 I'll accept a motion to adopt the resolutions.

6 COMMISSIONER FENTRESS: Move the motion.

7 COMMISSIONER DiANTONIO: Second.

8 CHAIRMAN BOYER: All in favor?

9 ALL: Aye.

10 CHAIRMAN BOYER: All opposed? Ayes have it.

11 Approval of the Finance Committee Minutes of  
12 October 11, 2016. The Finance Committee Minutes of  
13 October 11, 2016 were previously provided to all  
14 Commissioners. I'll accept a motion to approve the  
15 Finance Committee Meeting Minutes of October 11th.

16 COMMISSIONER MOSKOWITZ: So moved.

17 COMMISSIONER DiANTONIO: Second.

18 CHAIRMAN BOYER: All in favor?

19 ALL: Aye.

20 CHAIRMAN BOYER: All opposed? Ayes carry.

21 Adoption of Resolutions Approved by the  
22 Finance Committee on October 11, 2016. There are two

1 items from the Finance Committee for consideration.

2 They are as follows:

3 DRPA-16-113 regarding the 2017 DRPA/PATCO Age  
4 65 & Over Retiree Medicare Part D Prescription  
5 Benefit.

6 DRPA-16-114 regarding the 2017 DRPA/PATCO Age  
7 65 & Over Retiree Medicare Supplemental Benefits.

8 I'll accept a motion to adopt the resolutions.

9 MR. SANTARELLI: Mr. Chairman, you have one  
10 abstention - Commissioner Fentress, who is a DRPA  
11 retiree.

12 COMMISSIONER DiANTONIO: So moved.

13 COMMISSIONER MOSKOWITZ: Second.

14 CHAIRMAN BOYER: All in favor?

15 ALL: Aye.

16 CHAIRMAN BOYER: All opposed? We have  
17 unanimity, with one abstention.

18 Approval of Audit Committee Minutes of  
19 October 11, 2016. The Audit Committee Minutes of  
20 October 11, 2016 were previously provided to all  
21 Commissioners. Are there any corrections? I'll accept  
22 a motion to approve.

1 COMMISSIONER DiANTONIO: Move the motion.

2 VICE CHAIRMAN NASH: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed? Ayes have it.

6 Adoption of Resolutions Approved by the Audit  
7 Committee on October 11, 2016. There is one item from  
8 the Audit Committee for consideration. It is as  
9 follows:

10 DRPA-16-115 regarding the Selection of  
11 Independent Consultant Services to Conduct a Bridge  
12 Operations Management Audit.

13 I will accept a motion to adopt DRPA-16-115.

14 COMMISSIONER DiANTONIO: So moved.

15 COMMISSIONER SINGLEY: Second.

16 CHAIRMAN BOYER: All in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed? Ayes have it.

19 Are there any items for Unfinished Business  
20 for the Board?

21 There being none, there are two items for New  
22 Business for consideration for approval. They are as



1 follows:

2 DRPA-16-116 regarding Consideration of Pending  
3 DRPA Contracts Between \$25,000 and \$100,000.

4 DRPA-16-117 regarding Adoption of Authority's  
5 Premium Payment Flexible Benefits Plan for Eligible  
6 Represented Employees.

7 I'll accept a motion.

8 COMMISSIONER FENTRESS: Move the motion.

9 COMMISSIONER MARTZ: Second.

10 CHAIRMAN BOYER: All in favor?

11 ALL: Aye.

12 CHAIRMAN BOYER: All opposed? Ayes have it.

13 Citizens Advisory Committee Report. Is there  
14 a report from the Citizens Advisory Committee?

15 MR. BOYLE: Thank you, Mr. Chair. I just want  
16 to say that from my position at the corner of the  
17 room, the most spectacular sunset was happening as I  
18 was looking, so great location, thanks. So I just  
19 wanted to, since we have an opportunity to have more  
20 members of the CAC here tonight, I just wanted to sort  
21 of go over some talking points that we think the  
22 Authority should really look into as we move forward

1 into the future.

2           The first thing I want to say is that the  
3 financial strength of the DRPA has never been  
4 stronger. We really applaud the Board and the staff  
5 for making this happen. It's always nice to see,  
6 kind-of when you go to public meetings, often the  
7 story here is we don't have enough money, we can't do  
8 this, we can't do that. It's great that you guys are  
9 in a great position to really make this Authority very  
10 effective.

11           The DRPA CAC feels the position of Inspector  
12 General is an important role, and it should be  
13 continued. We want to make sure things stay in order  
14 and move forward, so we support the continuation of  
15 the Inspector General position and that he is a sort  
16 of standalone type person.

17           As far as the Citizens Advisory Committee  
18 goes, we have increased enrollment somewhat over the  
19 years, but we need some more help to bring our  
20 membership up to our original levels. We are still  
21 looking for ideas to have incentives for people to  
22 join. I think we are having some problems getting

1 people from the Pennsylvania side to come over to  
2 Camden for these meetings. We just feel that we need  
3 to sort of continue the discussion to give people the  
4 incentive to come and really contribute to this  
5 because this is really their chance to make things  
6 happen.

7 We applaud the advancement for the inclusion  
8 of alternative transportation in the DRPA's capital  
9 program, especially the walkway ramp. We also believe  
10 that the Ben Franklin Bridge looms over the City of  
11 Camden, and we want to make sure that the Authority is  
12 a good neighbor to the City. So, with the explosion  
13 of development going on in Camden, there is no  
14 incentive, or we don't even have the capacity or  
15 political will to build another bridge going across  
16 the river, so I really think that the focus should be  
17 on moving people across the river and not just  
18 automobiles.

19 And we want to make sure that going back to  
20 the thought of how the bridge interacts with the  
21 growing community underneath it, that we like the idea  
22 of making the passageways under the bridge, the

1 streets and the tunnels, more attractive for people to  
2 go from North Camden to downtown and the waterfront.  
3 A great example of this is right under the bridge on  
4 the Philadelphia side. If you look at Race Street  
5 under I-95, they've done a great job of making what  
6 was once a dark passageway very attractive and feeling  
7 safe, well-lit, and interesting for people who are  
8 walking or biking through town.

9 We also support improvements to PATCO,  
10 especially at the Walter Rand Transportation Center.  
11 Although we know that improvements to Walter Rand are  
12 definitely being done and moving forward, I think  
13 there is stuff that we can do today to make sure that  
14 Walter Rand doesn't feel as -- I wouldn't say scary,  
15 but sort of like not a happy place. But the idea of  
16 having better amenities at the Center, also having  
17 real-time train information, these things will help  
18 people get through this very important transit  
19 intersection.

20 VICE CHAIRMAN NASH: John, that's a New Jersey  
21 Transit facility. It's not a DRPA facility.

22 MR. BOYLE: Right, right, although you do

1 have a -- right. So, it's cooperation between the  
2 Authority and New Jersey Transit and the City of  
3 Camden. We also support fare integration, not only  
4 with SEPTA's new SEPTA Key, but also with New Jersey  
5 Transit and even Indego Bike Share.

6 So that's all that I have, and Jonathan Latko  
7 is going to have some thoughts as well. Thank you.

8 MR. LATKO: Good evening. Jonathan Latko,  
9 Secretary, and also resident of Camden, next to the  
10 Ben Franklin Bridge. I just want to expand on some of  
11 the comments made by Mr. Boyle on behalf of the DRPA  
12 CAC, and some of them center around the legacy of the  
13 Ben Franklin Bridge and the effect on the community  
14 around it. It's literally a bridge that goes across  
15 the river, but it also acts like a divider within the  
16 community. And it's an unintended consequence to  
17 expand the economy development in the region, which we  
18 need; that's how South Jersey has grown and  
19 Philadelphia has grown. But I live just south of the  
20 bridge, and then moving north to North Camden, under  
21 the bridge, it is not a very comfortable place, and we  
22 need to rethink how we do that.

1           Within the next three years, there's about  
2 \$16.2 million going into infrastructures and roads,  
3 sidewalks, about five or six blocks above the bridge,  
4 and the link is going to be how do we get under the  
5 bridge and make people feel comfortable moving  
6 throughout the City. We do have our challenges, but  
7 at some point we need to move forward and create  
8 diverse communities. And the Ben Franklin Bridge does  
9 stand as a potential barrier in allowing that to  
10 happen.

11           With conversation on the Philadelphia side of  
12 allowing parking under the bridge, I think it should  
13 open up the conversation of can we continue the  
14 promenade along the waterfront, under the Ben Franklin  
15 Bridge, and connect to the prison site that we all  
16 talked about. That project should be finished in the  
17 spring, and there is literally the promenade ends on  
18 the south side of the bridge, then you have to walk  
19 out to Delaware and back to the waterfront, and  
20 diverting the ability to go right under the bridge and  
21 continue to the north. That greenway should continue  
22 all the way around, up into Cramer Hill and

1 Pennsauken. So, the time to talk about these projects  
2 is now. And it's not just to spend extra money. It's  
3 to really look at the legacy of the DRPA and how  
4 people move over the bridge, under the bridge, and  
5 through those areas.

6 Other areas of concern, I ride my bike over  
7 the bridge, and we have this great project coming to  
8 deal with the steps. So it's going to, for an  
9 extended period of time, shut down the south side, the  
10 primary side of the transportation for people who walk  
11 and ride their bike over the bridge. The concern is  
12 ridership, and walking is at an all-time high. The  
13 traffic is pretty amazing. That affects a lot of  
14 people. A lot of people use that for transportation.  
15 So we have socioeconomic-challenged communities in  
16 Camden that need jobs that are in Philadelphia. So  
17 when we shut down that bridge walk at eight o'clock,  
18 there's people who work overnight, and they are forced  
19 to use PATCO or other means of transportation when  
20 they walk over. So we would consider expanding the  
21 hours of that bridge walk later into the evening.

22 The other piece of it is the alternative

1 bridge walk is north side of the bridge. On the  
2 Camden side, it's literally half a walk. It's a  
3 catwalk and a half a sidewalk that we're going to be  
4 forced to use for several years while we work on the  
5 south side. Structurally and engineeringly, it can  
6 handle cementing it and making it a full walkway on  
7 the north side, but we haven't had any commitment or  
8 true conversations about doing that. It may be the  
9 time to look into that project to figure out can we  
10 expand the walkway on the north side to its full  
11 potential, which the infrastructure is already there.

12 Last comment is the Philadelphia side, there  
13 is a 5th Street pedestrian tunnel that goes under the  
14 roadway. One of the biggest questions I have is the  
15 DRPA does a really good job of getting rid of the  
16 graffiti and the urine and feces that people leave in  
17 that walkway. I see people from the DRPA cleaning it  
18 all the time. But I have concerns. I move through  
19 that tunnel regularly, and I continually see people  
20 defecate and urinate under that walkway. There is a  
21 bathroom facility. I don't know if the DRPA put it  
22 there, but there is a porta-john just on the one side,



1 the south side of the bridge. I'm thinking maybe some  
2 signage to let people know that there is a place to go  
3 to the bathroom, and it doesn't have to be on the DRPA  
4 tunnel.

5 And my other last question with regards to  
6 security, is there a camera under there? There may be  
7 cameras looking in and out of the tunnel, but what  
8 about what's happening in the tunnel, because I find  
9 needles from time to time and other things happening  
10 under that. And I use that, and my family traverses  
11 that area with me.

12 So I just think when we move forward, we  
13 really kind of think of the true, broad breadth of  
14 what's available for DRPA and all the different forms  
15 of transportation that we use from our feet to our  
16 cars. So I hope you take some of these projects  
17 seriously. If you have any questions for us, please  
18 let us know.

19 CHAIRMAN BOYER: Thank you. We appreciate  
20 your comments, and we'll take them under advisement.  
21 Some of the suggestions will see fruition, thank you.

22 MR. LATKO: Thank you.

1 CHAIRMAN BOYER: Now I will accept a motion  
2 for adjournment.

3 COMMISSIONER FENTRESS: Move the motion.

4 COMMISSIONER DiANTONIO: Second.

5 CHAIRMAN BOYER: All in favor?

6 ALL: Aye.

7 CHAIRMAN BOYER: All opposed? Ayes have it.

8 The DRPA meeting is adjourned.

9 (Whereupon, the meeting was adjourned on  
10 Wednesday, October 19, 2016, at 6:53 p.m.)

11

12 Respectfully Submitted,

13

14 Raymond J. Santarelli  
15 General Counsel and  
16 Corporate Secretary

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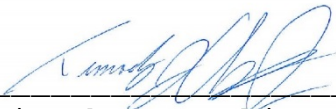
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C E R T I F I C A T E

This is to certify that the attached proceedings before the Delaware River Port Authority on October 19, 2016, were held as herein appears, and that this is the original transcript thereof for the file of the Authority.

  
\_\_\_\_\_  
Timothy J. Atkinson, Jr.  
FREE STATE REPORTING, INC.